

BOARD OF DIRECTORS MANDATE

I. PURPOSE

The Board of Directors (the “Board”) of AltaGas Ltd. (“AltaGas” or the “Corporation”) is constituted and will act in accordance with the Articles and By-laws of the Corporation and with the *Canada Business Corporations Act* (the “Act”), as may be amended from time to time.

The Board is responsible for the stewardship of AltaGas by providing effective, independent oversight of the management of AltaGas’ business and affairs. This mandate shall not be taken to create a higher duty or increase the liability of the Corporation, its Board, or any of its Directors or management, beyond that otherwise provided by applicable law. The delegation of the management and affairs of the Corporation contained in this mandate, the committee mandates and any other delegation of authority approved for the Corporation are intended to improve the process of corporate governance and do not derogate from the Board’s oversight function.

II. MEMBERSHIP

The Articles of the Corporation provide for a minimum and a maximum number of Directors. The Board may determine from time to time, within the range set out in the Articles, the number of Directors to be nominated for election by shareholders at any meeting of shareholders. In addition, the Articles provide for the ability of the Directors to appoint one or more Directors between annual meetings of shareholders. Shareholders will approve the election of Directors at least annually in accordance with the Articles and the Act.

The Board must be composed of a majority of members who have been determined by the Board to be independent (in accordance with National Instrument 52-110 – *Audit Committees* of the Canadian Securities Administrators).

The Board will appoint a Director to be Chair, who shall be independent for the purposes of all applicable laws and stock exchange requirements.

III. MEETINGS

Meetings of the Board shall be called and held in a manner consistent with and at any location contemplated in the Corporation’s By-laws. The Board will meet at least quarterly and, in addition, once annually to review long-term and strategic planning for the Corporation, and once annually to review the budget for the upcoming financial year.

The Chair shall act as chair of all meetings of the Board at which the Chair is present. In the absence of the Chair, the Directors present at the meeting shall appoint one of their number to act as chair of the meeting. Unless otherwise determined by the Board, the Corporate Secretary of the Corporation shall act as secretary of all meetings of the Board.

The Board may invite any of the Corporation’s officers, employees, advisors or any other person to attend meetings of the Board to assist in the discussion and examination of the matters under consideration by the Board.

In connection with each meeting of the Board, the independent Directors shall have the opportunity to meet without any member of management being present.

IV. DUTIES AND RESPONSIBILITIES

The Board has plenary power. Any responsibility not delegated to management or a committee of the Board remains with the Board. The Board has the responsibility to:

Ethics and Integrity

1. Promote a culture of safety, integrity, respect and inclusion and responsible stewardship by approving standards for ethical business conduct for employees, officers and directors of AltaGas and its subsidiaries, including the Code of Business Ethics (COBE).
2. Ensure policies and procedures are in place to monitor compliance with the COBE and key policies and receive updates on material matters from its committees and management.

Strategic Planning

3. Adopt a strategic planning process and approve, on an annual basis, management's strategic plan, taking into account the opportunities and risks associated with the business.
4. Regularly consider the Corporation's strategy, evaluate management's progress in meeting objectives that align with such strategy and consider any adjustments to strategy that may be required from time to time.
5. Review the Corporation's financial objectives, plans and actions and approve, on an annual basis, the Corporation's consolidated budget.
6. Review and approve all material transactions, including acquisitions, divestitures, capital allocations, expenditures and other transactions which have not otherwise been delegated to management to approve.

Oversight of Risk

7. Ensure management has implemented appropriate systems to identify, report, and manage the principal risks of the Corporation's business.
8. Consider the Corporation's risk profile and oversee the Corporation's risk management by, among other things, reviewing, at least annually, management's identification of the top enterprise risks, risk-ranking and the risk mitigation measures and strategies employed by management.
9. Receive updates from Board committees on the oversight of risks within their respective mandates.
10. Receive updates from management on changes in risks or in risk ranking to ensure continued alignment with the strategic priorities.
11. Receive management's periodic reports on the status of material litigation, claims and contingencies.

Succession Planning and Leadership

12. Approve the appointment of the executive leadership team (ELT) of the Corporation, including the Chief Executive Officer (CEO).
13. Evaluate the performance of the CEO and approve the terms of the CEO's employment and compensation, following a review of the recommendations of the Human Resources and Compensation Committee.

14. Receive an update from the Human Resources and Compensation Committee on the performance and compensation for the ELT other than the CEO.
15. Oversee succession planning for the CEO and other members of the ELT.
16. Oversee the Corporation's human resources strategy and plans.

Financial Statements, Controls and Reporting

17. Review management's assessment of the integrity and effectiveness of the Corporation's internal controls and management information systems.
18. Approve and recommend to the shareholders the appointment and compensation of the external auditor.
19. Review the financial performance of the Corporation and declare dividends as appropriate.
20. Approve for public release, on the recommendation of the Audit Committee, the Corporation's annual financial statements, management's discussion and analysis and related press release.

Corporate Communication and Public Disclosure

21. Ensure policies and procedures are in place for effective, timely and non-selective communications between the Corporation, its shareholders, other stakeholders and the public.
22. Approve such continuous reporting disclosures as required under applicable laws and stock exchange requirements.
23. Establish procedures for receiving feedback from shareholders and establishing communications with the Board.

Governance and Sustainability

24. Oversee the Corporation's approach to corporate governance.
25. Oversee the Corporation's approach to sustainability, including oversight of significant stakeholder, community, Indigenous and Tribal relationship and matters related to public policy and regulatory developments that may materially affect the company, and review management's identification of impacts, risks and opportunities with respect thereto.
26. Ensure structures and procedures are in place to evaluate the independence of Directors, manage actual or potential conflicts of interest and ensure the Board functions independently of management.
27. Appoint committees of the Board and delegate certain duties and responsibilities to those committees.
28. Oversee succession planning for the Board and ensure regular assessment of the effectiveness of the Board, committees, Board Chair, committee chairs and each individual Director.
29. Approve the size of the Board and the individuals to be nominated for election to the Board, subject to approval by the Shareholders.
30. Approve the compensation of Directors following a review of the recommendations of the Governance Committee.
31. Retain and oversee independent counsel, outside experts and other advisors to advise the Board on any matter and compensate such advisors.

Approved by the Board on July 28, 2026.