



Q3 2025 Financial Results and Corporate Update

October 30, 2025



Forward-Looking Information

This presentation contains forward-looking information (forward-looking statements). Words such as "may", "can", "would", "could", "strive", "forecast", "expect", "project", "target", "guarantee", "potential", "objective", "continue", "outlook", "guidance", "growth", "long-term", "vision", "opportunity" and similar expressions suggesting future events or future performance, as they relate to the Corporation, are intended to identify forward-looking statements. In particular, this presentation contains forward-looking statements with respect to, among other things, business objectives, strategy, expected growth, results of operations, performance, business projects and opportunities and financial results. Specifically, such forward-looking statements included in this document include, but are not limited to, statements with respect to the following: AltaGas' 2025 business plan, long-term strategic priorities and its ability is execute thereon; the Company's focus on growing, de-risking and strengthening the enterprise by optimizing assets for maximum returns active de-risking; balance sheet deleveraging; advancing key growth projects and disciplined capital allocation: the expectation that AltaGas' does not be in place in D.C. and Virginia, REEF Phase I remaining on brack for YE 2025 guidance commitments; expected timing for rates to be in place in D.C. and Virginia, REEF Phase I remaining on track for YE 2025 ISD; data center opportunities for the Utilities segment, the expectation that the sanctioning of REEF Opt 1, the Dimsdale Expansion I and the Keweenaw Connector will drive significant shareholder value creation; the expectation that REEF Opt 1 will be expectation that the sanctioning of REEF and Pipestone II, the anticipated benefits thereform, projects of these projects and the anticipated benefits thereform, projects on the construction of REEF and Pipestone II, the anticipated benefits thereform, projects of these projects and the anticipated benefits thereform, projects of these projects and the antic

These statements involve known and unknown risks, uncertainties and other factors that may cause actual results, events and achievements to differ materially from those expressed or implied by such statements. Such statements reflect AltaGas' current expectations, estimates, and projections based on certain material factors and assumptions at the time the statement was made. Material assumptions include: effective tax rates; US/Canadian dollar exchange rates; inflation; interest rates, credit ratings, regulatory approvals and policies; expected commodity supply, demand and pricing; volumes and rates; propane and butane price differentials, degree day variance from normal; pension discount rate; financing initiatives; the performance of the businesses underlying each sector; impacts of the hedging program; weather, frac spread; access to capital; future operating and capital costs; timing and receipt of regulatory approvals; seasonality; planned and unplanned plant outages; timing of in-service dates of new projects and acquisition and divestiture activities; taxes; operational expenses; returns on investments; dividend levels; and transaction costs

AltaGas' forward-looking statements are subject to certain risks and uncertainties which could cause results or events to differ from current expectations, including, without limitation: health and safety risks; operating risks; infrastructure; natural gas supply risks; volume throughput, service interruptions; transportation of petroleum products, market risk; inflation; general economic conditions; cybersecurity, information, and control systems; climate-related risks, environmental regulation risks; related to conflict, including the conflicts in Eastern Europe and the Middle East; decommissioning, abandonment and reclamation costs; reputation risk; weather data; capital market and liquidity risks; interest rates; internal credit risk; foreign exchange risk; debt financing, refinancing, and debt service risk; counterparty and supplier risk; technical systems and processes incidents; growth strategy risk; construction and development, underinsured and uninsured losses; impact of competition in AltaGas' businesses; counterparty credit risk; composition risk; repagreements; market value of the common shares and other securities; variability of dividends; potential sales of additional shares; labor relations; key personnel; risk management costs and limitations; commitments associated with regulatory approvals for the acquisition of WGL; cost of providing retirement plan benefits; failure of service providers; risks related to pandemics, epidemics or disease outbreaks; and the other factors discussed under the heading "Risk Factors" in the Corporation's Annual Information Form for the year ended December 31, 2024 ("AIF") and set out in AltaGas' other continuous disclosure documents.

Many factors could cause AltaGas' or any particular business segment's actual results, performance or achievements to vary from those described in this presentation, including, without limitation, those listed above and the assumptions upon which they are based proving incorrect. These factors should not be construed as exhaustive. Should one or more of these risks or uncertainties materialize, or should assumptions underlying forward-looking statements prove incorrect, actual results may vary materially from those described in this presentation as intended, planned, anticipated, believed, sought, proposed, estimated, forecasted, expected, projected or targeted and such forward-looking statements included in this presentation, should not be unduly relieved in the impact of any one assumption, risk, under a particular forward-looking statement cannot be determined with certainty because they are interdependent and AltaGas' future decisions and actions will depend on Management's assessment of all information at the relevant time. Such statements speak only as of the date of this presentation. AltaGas does not intend, and does not assume any obligation, to update these forward-looking statements contained in this presentation are expressly qualified by these cautionary statements.

Financial outlook information contained in this presentation about prospective financial performance, financial position, or cash flows is based on assumptions about future events, including economic conditions and proposed courses of action, based on AltaGas management's assessment of the relevant information currently available. Readers are cautioned that such financial outlook information contained in this presentation should not be used for purposes other than for which it is disclosed herein.

Additional information relating to AltaGas, including its quarterly and annual Management's Discussion and Analysis (MD&A) and Consolidated Financial Statements, AIF, and press releases are available through AltaGas' website at www.altagas.ca or through SEDAR+ at www.sedarplus.ca.

NON-GAAP MEASURES

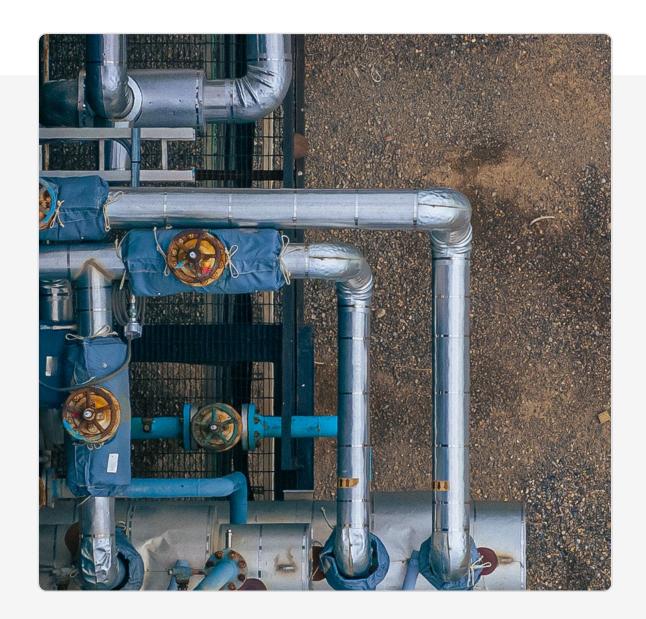
This presentation contains references to certain financial measures used by AltaGas that do not have a standardized meaning prescribed by US GAAP and may not be comparable to similar measures presented by other entities. The non-GAAP measures and their reconciliation to US GAAP financial measures are shown in AltaGas' MD8A as at and for the period ended September 30, 2025. These non-GAAP measures provide additional information that management measures presented by other mea

EBITDA is a measure of AltaGas' operating profitability prior to how business activities are financed, assets are amortized, or earnings are taxed. EBITDA is calculated from the Consolidated Statements of Income using net income adjusted for pre-tax depreciation and amortization, and interest expense. Normalized EBITDA includes additional adjustments for transaction costs related to acquisitions and dispositions, unrealized losses (gains) on risk management contracts, losses on sale of assets, transition and restructuring costs, provisions on asset part and foreign exchange losses (gains). AltaGas resents normalized EBITDA as used by Management to enhance the understranding of AltaGas' earnings over periods, as well as for budgeting and compensation and accompanient part of the part of the capital structure. Normalized earnings per share is calculated with reference to normalized net income divided by the average number of shares outstanding during the period. Normalized net income is calculated from the Consolidated Statements of Income (Loss) using net income (loss) applicable to common shares adjusted for transaction costs related to acquisitions, unrealized losses (gains) on risk management contracts, losses on sale of assets, provision and restructuring policies chosen, the book value of assets, and the capital structure. Normalized earnings per share is calculated with reference to normalized net income (loss) using net income (loss) applicable to common shares adjusted for transaction costs related to acquisitions, unrealized losses (gains) on risk management contracts, losses on sale of assets, provision on assets, transition and restructuring costs, unrealized foreign exchange losses (gains) on intercompany balances. Normalized net income and normalized net income per share are used by Management to enhance the comparability of AltaGas' earnings, as these metrics reflect the underlying performance of AltaGas' business activities.

Net debt, adjusted net debt and adjusted net debt to normalized EBITDA are used by the Corporation to monitor its capital structure and assess its capital structure relative to earnings. It is also used as a measure of the Corporation's overall financial strength and is presented to provide this perspective to analysts and investors. Net debt is defined as short-term debt, plus current and long-term portions of finance lease liabilities, and subordinated hybrid notes, less cash and cash equivalents. Adjusted net debt is defined as net debt adjusted for current and long-term portions of finance lease liabilities, 50 percent of subordinated hybrid notes, and 50 percent of preferred shares. Adjusted net debt to normalized EBITDA is calculated by dividing adjusted net debt, as defined above, by normalized EBITDA for the preceding twelve-month period.

Agenda

- 2025 Business Plan
- 2 Q3 2025 Highlights
- Sanctioning New Growth Projects and Our Growth Backlog
- 4 REEF and Pipestone II Project Updates
- 5 Macro Environment
- 6 Q3 2025 Segment Results & Highlights
- 7 Outlook & Strategy
- 8 Value Proposition





2025 Business Plan

Long-term Strategic Priorities Remain Unchanged

Focus on growing, de-risking, and strengthening the enterprise.

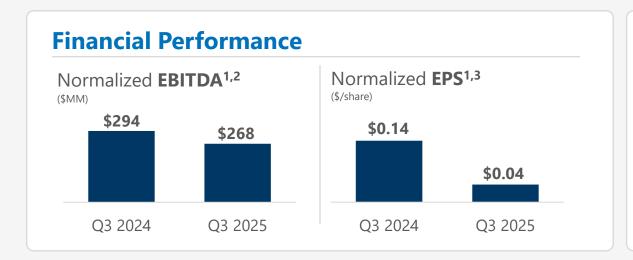


Notes: 1) 4.65x represents leverage target including the 50% debt treatment on subordinated hybrid notes and preferred share capital in the calculation of adjusted net debt; 2) Non-GAAP financial measure, see discussion in the advisories.





Q3/2025 Highlights



Business Execution

Midstream Activity

- Record global export volume; YTD average of ~127 MBbl/d up 4% Y/Y
- Record North Pine throughput, volumes up >13% Y/Y
- Strong Dimsdale performance during the quarter

Utilities Activity

- Active rate cases in D.C. and VA with rates expected to be in place early 2026
- VA SAVE amendment to extend to 2028, **US\$700MM** capital 2026-2028
- PROJECTpipes2 requested to extend to June 2026 with US\$33MM capital
- Q3 capital investment of \$206MM with \$121MM of modernization capital

Operations

Global Exports

Cost Management

Midstream Throughput

~133,000 Bbl/d

-5% Y/Y

Decrease in O&M at WGL

+3% \

Growth in G&P, FLH, and Extraction volumes, offset by turnarounds

Growth Projects

Midstream Projects

- **REEF Opti 1: + FID**; increase export capacity by ~25,000 Bbl/d
- **Dimsdale:** + **FID** Phase 1 Expansion
- Pipestone II Achieved mechanical completion; on track for YE 2025 ISD
- **REEF Phase I -** On budget and schedule; major equipment being delivered

Utilities Growth

- Keweenaw Connector: + FID: US\$135MM capex with early 2027 ISD
- Coal-to-gas power project: Natural gas interconnection completed
- Data centers: Multiple FEED studies underway

Notes: 1) Non-GAAP financial measure; see discussion in the advisories. 2) Nearest GAAP measure of Loss Before Income Taxes was \$20 million in Q3 2025 compared to income of \$20 million in Q3 2024; 3) Nearest GAAP measure of Net Income per Common Share was a loss of \$0.08 in Q3 2025 compared to Income of \$0.03 per common share in Q3 2024





New Growth Projects

Newly sanctioned projects will drive significant shareholder value creation



REEF Optimization 1



- Expands REEF Phase I propane export capacity by ~25,000 Bbl/d
- \$110 million gross, \$55 million net to AltaGas capital cost
- Leverages REEF's pre-built infrastructure
- Expected to be online by second half 2027
- Commercially Contracted



Dimsdale Expansion Phase I



- Phase I expansion adds 6 Bcf to 21 Bcf
- ~\$65 million capital cost
- 10-year fixed storage service commercial contracts with **Tourmaline** and **Gunvor**
- Expansion will **materially reduce** facility operating costs; provides infrastructure for Phase II expansion



Keweenaw Connector



- 30-mile pipeline in Keweenaw Peninsula of Michigan
- **US\$135 million** cost with early 2027 inservice date
- Improves service to 14,000 customers
- Ensures stable supply and system **resiliency** for new and existing customers

Notes: *See "Forward-looking Information"





Growth Backlog Continues to Increase

Strong growth opportunities:

- ~\$5.0 billion of total expected investment capacity with ~\$3.5 billion of growth investment capacity over the next three years, while living within leverage guardrails.
- Expect to invest ~\$2.2 billion in Utilities growth, and ~\$1.1 billion in Midstream growth, post sustaining capex.

Projects:

- **Utilities:** Modernization investments, Keweenaw Connector, and new customer connects.
- **Secured Midstream Projects:** RIPET Methanol removal, REEF Optimization 1, and Dimsdale Phase I expansion.
- **Unsecured Midstream Projects:** REEF Optimization 2, North Pine expansion, Dimsdale Phase II expansion, Pipestone III, etc.

Will be converted into secured growth / positive FIDs once derisked





Project budget and schedule...



Milestones Cleared To-Date









Project Execution

Cost Exposure

~77% project costs committed or incurred to date; ~70% Fixed price EPC.



Earthworks

Overburden, rock blasting and crushing complete



Offsite Fabrication

LPG bullets and accumulator arriving imminently; second and third accumulators 95% complete



Jetty

Water piling productivity increasing, trestles being set



Commercial

Tolling target achieved





4 REEF Construction Progress







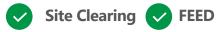




Pipestone II – Mechanically Complete



Milestones Cleared To-Date







Acid Gas Wells





Project Execution

EPC Contracting

~100% project work executed or under firm price EPC



Acid Gas Injection Wells Drilled and Completed



Gathering System

Completed. Currently in use to optimize Pipestone I volumes



Facility Construction

Completed. Earthworks and all site preparations complete



Commercial

100% contracted under long-term take-or-pay with marquee producers

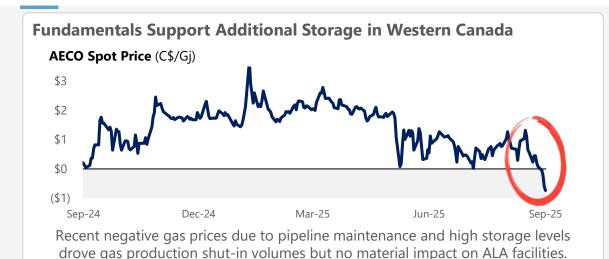


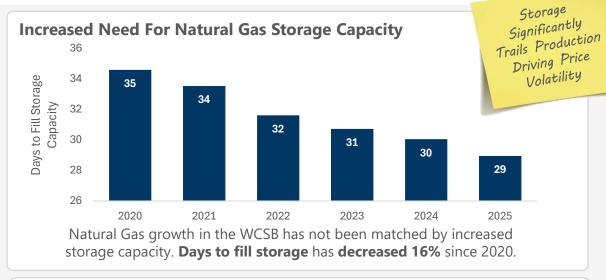


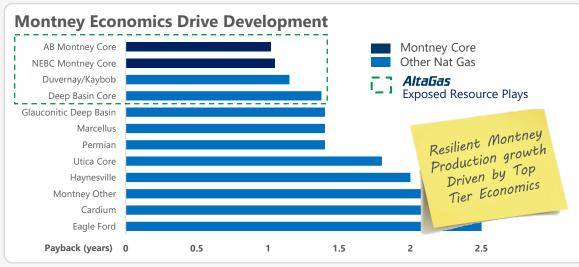


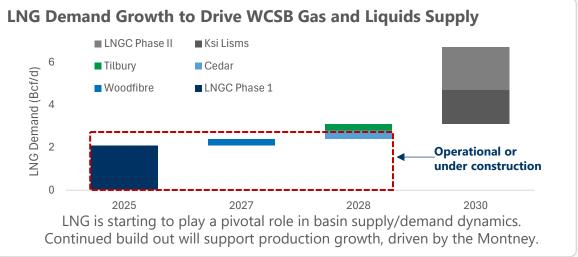
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Strong Long-Term Gas Fundamentals Support Growth







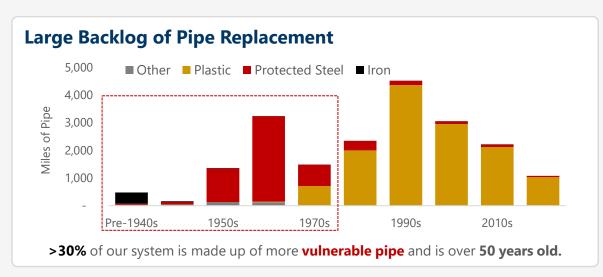


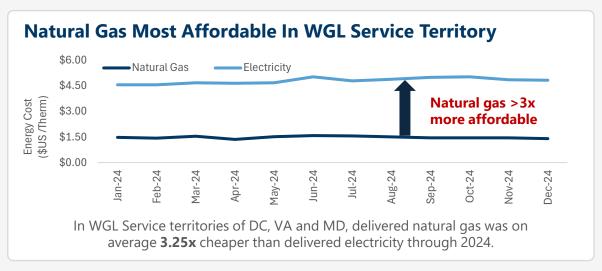
Source: Bloomberg, Peters & Co., Wood Mackenzie, Energy Aspects, Company Disclosures

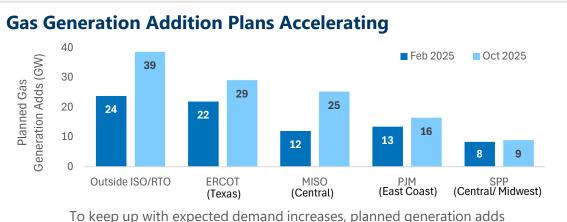




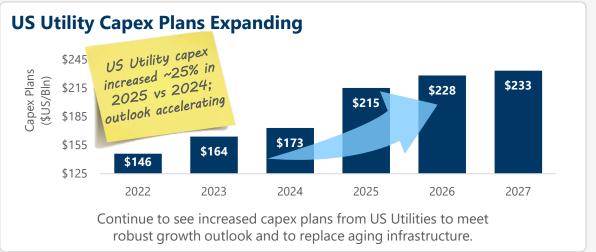
Strong Demand for Gas Utilities Investments







from natural gas has **increased 50%** from February 2025 estimates.



Source: PHMSA, Internal data, EIA, S&P, PJM.



Midstream – Q3/25 Performance



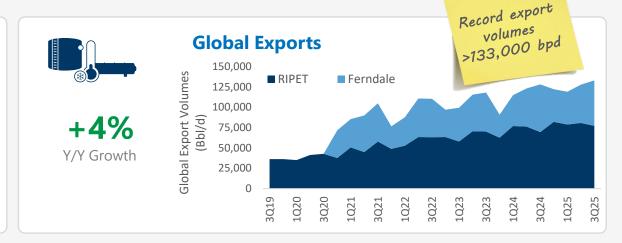
Q3/25 Midstream results exceeded expectations, supported by record global exports



+13%
Y/Y Growth

Normalized Midstream EBITDA¹

- Record global exports performance.
- Montney volume growth at Townsend, Blair Creek and North Pine.
- Strong performance at Dimsdale gas storage facility.
- Solid operational performance, despite planned turnaround at Pipestone I.





+13%

Y/Y volume growth at North Pine

Fractionation & Extraction

• **Montney activity** continues to drive stable volumes to frac and extraction plants.



- Total volumes down 3% Y/Y.
- Volumes impacted by planned turnaround at Pipestone and Younger outage.



+5%

Y/Y volume growth

Gathering & Processing



- Strong performance across all Montney facilities, driven by producer activity.
- Townsend and Blair Creek volumes up 6% and 9%, respectively.
- Pipestone I turnaround and Younger outage impacted Montney total volumes.

Notes: 1) Non-GAAP financial measure; see discussion in the advisories.





Mountain Valley Pipeline Update

AltaGas continues to move through its sale process for its interest in MVP, inclusive of recent positive developments on the pipeline, and expects to provide an update in the coming weeks.



- MVP Mainline delivered another strong quarter.
- Reflects the pipeline's long-term contracts and **robust demand** to move Appalachian gas into key downstream markets.
- The 2.0 Bcf/d pipeline is operating near current capacity under 20-year contracts with **strong customer** demand for additional capacity.

Mainline outperforming year-to-date.





- Project will add 600 MMcf/d with a mid-2028 in-service date; a year earlier than previously expected.
- Entire capacity contracted by IG utilities under 20-year take-or-pay agreements.
- US\$450 million project targeting a ~3x capex-to-EBITDA build multiple.





- The proposed MVP Southgate project is progressing under the more efficient project plan.
- FERC published its **Environmental** Assessment in October, concluding that Southgate would not cause significant **negative impacts** from its development if the project adheres to certain mitigation measures and environmental safeguards.



Outilities – Q3/25 Performance



Q3/25 Utilities results in-line with expectations driven by modernization investments

\$68мм Q3 Normalized

EBITDA¹

Normalized Utilities EBITDA¹



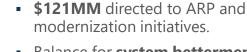
- Rate base growth through modernization investments and new customer additions.
- Lower O&M at WGL from ongoing cost management initiatives.



\$206мм

Invested Capital¹

Capital Investments



- Balance for system betterment and new meter connects.
- Focused on balancing safety, reliability and affordability for customers.



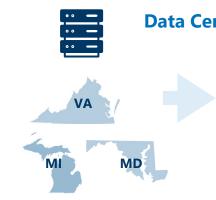
Regulatory Activity



- VA SAVE plan extension filed Aug 2025 seeking US\$700MM for three-years ending Dec 2028 (extending plan by one year).
- VA rate case filed late Jul 2025. Requesting US\$65MM net of US\$39MM ARP surcharge, 10.85% ROE ask.



- **D.C. rate case** continues to advance toward 2025 YE decision.
- D.C. modernization n (District SAFE) application ongoing; PROJECT*pipes2* extension filed seeking US\$33MM to Jun 2026.



Data Center Advancement



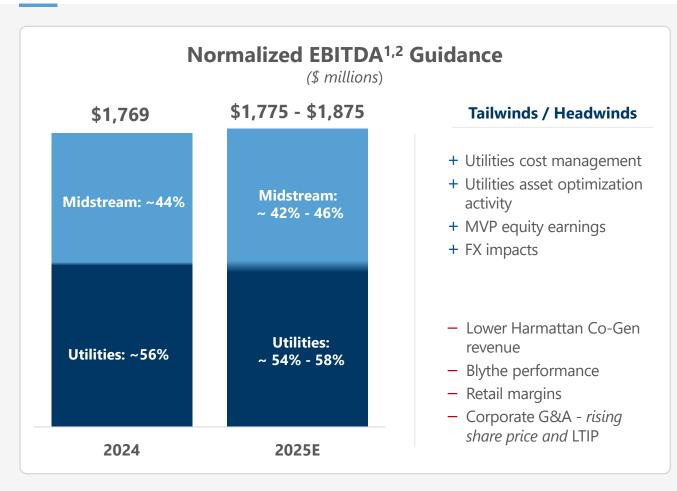
- Multiple FEED studies ongoing for both primary and **bridge** power connects.
- Look to use special rate structures.

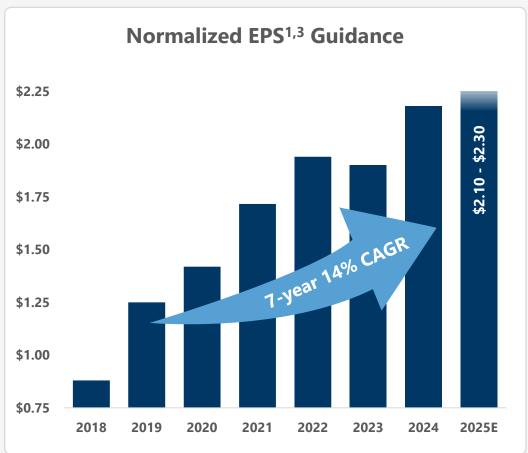
Notes: 1) Non-GAAP financial measure; see discussion in the advisories.





2025 Financial Guidance





Notes: 1) Non-GAAP financial measure; see discussion in the advisories; 2) Nearest GAAP measure of Net Income Before Income Taxes for the full year 2024 was \$7.46 million; 3) Nearest GAAP measure of Net Income per Common Share for the full year 2024 was \$1.95. See "Forward-looking Information"



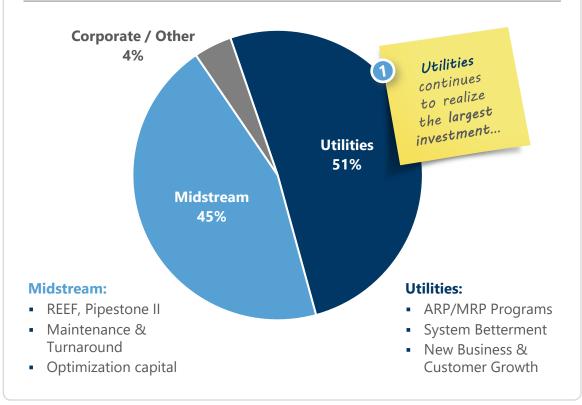


2025 Capex Budget



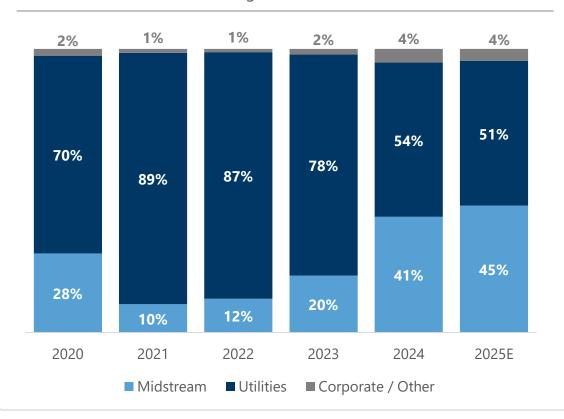
2025 Capital Budget: \$1.4 Billion

Capital deployment reflects the continued strong growth opportunities. Largest 2025 capital outlays include REEF, Pipestone II, Utilities ARP and system betterment.



Capital Allocation

Strong organic growth opportunities across both platforms – driving healthy competition for capital. Attractive investment opportunities in Midstream driving current increased allocation.



Notes: *See "Forward-looking Information"





AltaGas Value Proposition

Diversified, Low-Risk Business Model with Visible Growth and Disciplined Capital Allocation

- **Low Risk Energy Infrastructure Platform Providing Stable and Growing Earnings / Cash Flows**
- **Robust energy fundamentals** for natural gas and NGLs
- Low-risk commercial frameworks -~85% Utilities / take-or-pay and feefor-service contracts
- >90% of earnings from Utilities / **Investment Grade** counterparties
- Diversified platform provides opportunity to optimize capital allocation

- Visible, Industry-2 **Leading Growth**
- **Utilities modernization programs** and **customer growth** provides visible and low-risk growth
- Growing global LPG demand provides structural growth tailwind across Midstream platform
- **Opportunities to increase** throughput capacity through lowercapex investments drive improving returns

- **Disciplined Capital Allocation**
- Active de-risking commercial, hedging, and regulatory
- **Maintain Financial Flexibility** live within financial quardrails to ensure strong investment capacity
- **Disciplined capital allocation** to grow normalized EBITDA¹ and EPS¹ / FFO¹ per share
- Prudent and sustainable dividend payout (~50-60% normalized EPS¹)

Notes: 1) Non-GAAP financial measure, see discussion in the advisories.



Appendix: Q3 2025 Variances

AltaGas

Consolidated: Q3/25 vs. Q3/24

Normalized EBITDA^{1,2}

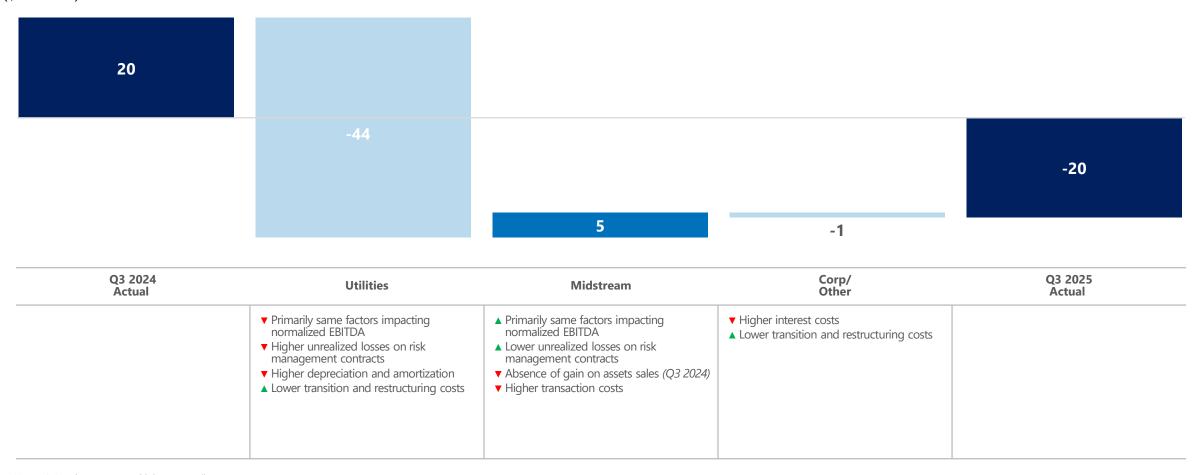
(\$ millions)





Consolidated: Q3/25 vs. Q3/24

Income (Loss) Before Income Taxes¹ (\$ millions)

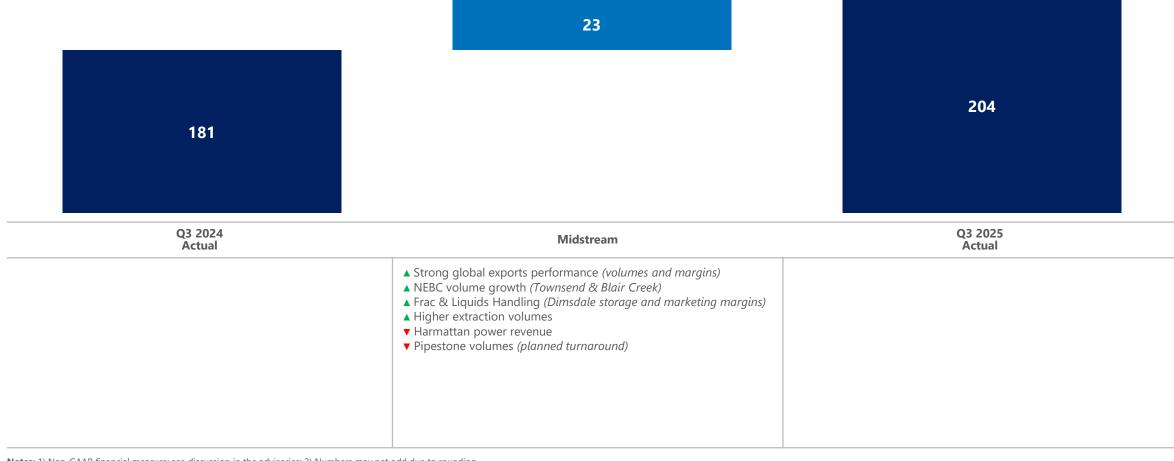


Notes: 1) Numbers may not add due to rounding.

Midstream: Q3/25 vs. Q3/24

Normalized EBITDA^{1,2}

(\$ millions)

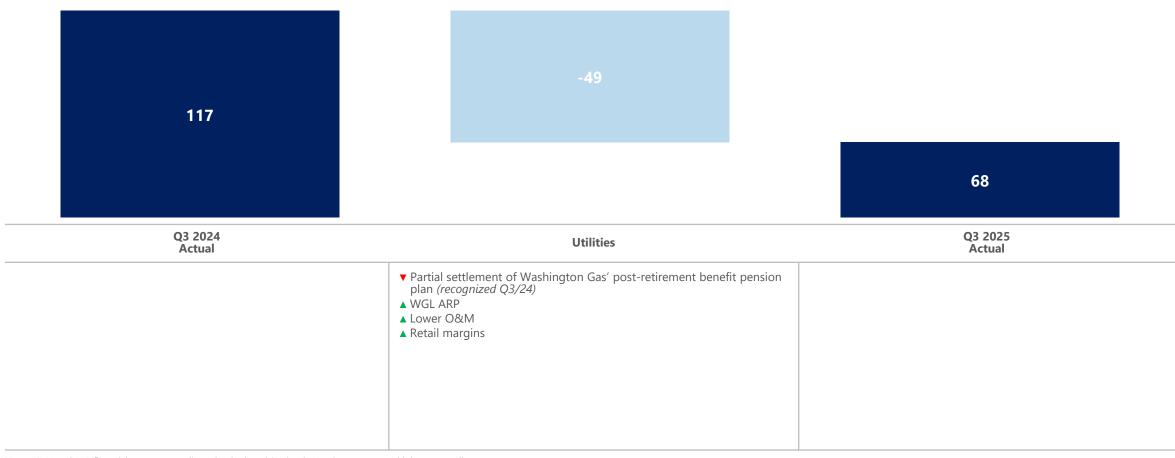


Notes: 1) Non-GAAP financial measure; see discussion in the advisories; 2) Numbers may not add due to rounding.

Utilities: Q3/25 vs. Q3/24

Normalized EBITDA^{1,2}

(\$ millions)



Notes: 1) Non-GAAP financial measure; see discussion in the advisories; 2) Numbers may not add due to rounding.



Corporate/Other: Q3/25 vs. Q3/24

Normalized EBITDA^{1,2}

(\$ millions)



0



Q3 2024 Actual	Corporate	Q3 2025 Actual
	▲ Lower corporate G&A ▼ Lower Blythe power generation	

Notes: 1) Non-GAAP financial measure; see discussion in the advisories; 2) Numbers may not add due to rounding.

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