



Fundamentally Focused

Corporate Investor Presentation

Forward-Looking Information

This presentation contains forward-looking information (forward-looking statements). Words such as "may", "can", "would", "could", "should", "likely", "will", "intend", "contemplate", "plan", "anticipate", "believe", "aim", "seek", "future", "commit", "propose", "contemplate", "estimate", "focus", "strive", "forecast", "expect", "project", "target", "guarantee", "potential", "objective", "continue", "outlook", "guidance", "growth", "long-term", "vision", "opportunity" and similar expressions suggesting future events or future performance, as they relate to AltaGas Ltd. (AltaGas or the Corporation) or any affiliate of the Corporation, are intended to identify forward-looking statements. In particular, this presentation contains forward-looking statements with respect to, among other things, business objectives, strategy, expected growth, results of operations, performance, business projects and opportunities and financial results. Specifically, such forward-looking statements included in this document include, but are not limited to, statements with respect to the following: AltaGas' ability to optimize capital allocation; demand for natural gas and LPG; AltaGas' continued deleveraging with a target of 4.0x adjusted net debt to normalized EBITDA and 4.65x net debt to normalized EBITDA; AltaGas' focus areas including commercial, hedging and regulatory de-risking; continued de-leveraging, disciplined capital allocation, prudent and sustainable dividend payout and the anticipated benefits therefrom; anticipated growth opportunities; AltaGas' goal of increasing durability through reduction of commodity exposure over time; AltaGas' strategic priorities, its ability to execute thereon and the anticipated benefits therefrom including superior value creation; allocation of normalized EPS and FFO among Utilities, Midstream and Corporate/Other; allocation of normalized EBITDA from Utilities to take-or-pay or fee-for-service contracts and counterparty credit quality; AltaGas' dividend policy and anticipated dividend growth; anticipated dividend payout through 2029; expected annual dividend CAGR through 2029; AltaGas' commercial de-risking goals including the global exports tolling target of 60%+ in 2027, AltaGas' hedging program, contracting, diversification, ARP modernization programs, remaining active on rate cases and other regulatory matters; the belief that natural gas remains critical for energy affordability, reliability and emissions reductions; the expectation that natural gas and NGL demand will grow through 2040, data center growth potential, demand for natural gas and opportunities for WGL to service growing demand; anticipated benefits of data centers' growth potential for AltaGas; the expectation that work on data centers will progress through 2025, anticipated construction dates and AltaGas' pursuit of these opportunities; projected WCSB NGL supply available for exports; the expectation that Asian LPG demand will grow through 2050 requiring Canadian exports; expectations surrounding Asian propane and butane import needs; Canadian natural gas and NGL outlook; expectations regarding Alberta Montney and Alberta Deep Basin supply through 2030; the expectation that B.C. development activity will accelerate; the expectation that Canadian LNG developments will create adjacent opportunities; Utilities strategic focus areas and long-term value creation; AltaGas' commitment to improving returns at WGL and closing the ROE gap; accelerated replacement program spending through 2029 and anticipated benefits therefrom; anticipated shareholder value from Utilities growth projects including modernization programs, new meter growth, Keweenaw connector and data centers; the Company's intention to extend its service territory and improve system reliability; WGL and SEMCO's RNG advancements; AltaGas' commitment to advocating for Energy Choice; the belief that natural gas and NGLs are critical to modern life and essential to moving society forward; allocation of normalized EBITDA from Midstream contracts and counterparty credit quality; AltaGas' structural West Coast shipping advantage; robust growth opportunities in the global LPG market; Midstream strategic focus areas and anticipated value creation; Midstream near to medium-term growth opportunities and the anticipated benefits therefrom; AltaGas' focus on commercial de-risking by minimizing commodity exposure, locking-in operating costs and de-risking operations and supply; global exports long-term tolling targets; growth opportunities and the expectation that they will strengthen AltaGas' value chain; the expectation that AltaGas will become the preeminent Midstream platform in Western Canada; optimization opportunities across the global exports platform and future growth; progress on the construction and de-risking of REEF and Pipestone II; the expectation that REEF and Pipestone II will remain on track and on budget; anticipated in-service dates for REEF and Pipestone II; the status of negotiations and long-term tolling arrangements for REEF Phase I; the expectation that REEF will provide benefits to RIPET once online; planned infrastructure and capacity for Phase I of REEF; expectations of developing REEF in phases and the benefits therefrom including capital-efficient construction; descriptions of future phase build-outs for REEF; projected gross expenditure of \$1.35 billion for REEF; future abilities to leverage REEF's phase I capital investments; expectations with respect to minimizing onsite work and effects on capital cost risk the expectation that 60%+ of REEF will be fixed price contracts; projected annual EBITDA range for REEF; anticipated benefits to customers of REEF including access to premium downstream markets improving the long-term profitability of their businesses; REEF's logistical advantages and flexibility; anticipated 2025 normalized EPS, 2025 normalized EBITDA and planned 2025 capital program; 2025 financial guidance including normalized EBITDA guidance of \$1,775 to \$1,875 million and normalized EPS guidance of \$2.10 to \$2.30; AltaGas' focus on creating long-term per share value creation; the 2025 capital budget of \$1.4 billion, excluding ARO, and expected allocations among Utilities, Midstream and Corporate/Power; the belief that there are strong growth opportunities across the enterprise; 2025 capital allocation breakdown and the expectation that such capital allocation will drive both immediate and long-term value creation; AltaGas' leverage targets; AltaGas' ability to reach its long term leverage target in 2025; the expectation that AltaGas will divest its interest in MVP; the belief that monetization of MVP will accelerate AltaGas' deleveraging strategy; the expectation of strong equity interest in MVP; and AltaGas' 2025 hedging philosophy and the anticipated benefits therefrom.

These statements involve known and unknown risks, uncertainties and other factors that may cause actual results, events and achievements to differ materially from those expressed or implied by such statements. Such statements reflect AltaGas' current expectations, estimates, and projections based on certain material factors and assumptions at the time the statement was made. Material assumptions include: effective tax rates; U.S./Canadian dollar exchange rates; inflation; interest rates, credit ratings, regulatory approvals and policies; expected commodity supply, demand and pricing; volumes and rates; propane price differentials; degree day variance from normal; pension discount rate; financing initiatives; the performance of the businesses underlying each sector; impacts of the hedging program; weather; frac spread; access to capital; future operating and capital costs; timing and receipt of regulatory approvals; seasonality; planned and unplanned plant outages; timing of in-service dates of new projects and acquisition and divestiture activities; taxes; operational expenses; returns on investments; dividend levels; and transaction costs.

AltaGas' forward-looking statements are subject to certain risks and uncertainties which could cause results or events to differ from current expectations, including, without limitation: health and safety risks; operating risks; infrastructure; natural gas supply risks; volume throughput; service interruptions; transportation of petroleum products; market risk; inflation; general economic conditions; cybersecurity, information, and control systems; climate-related risks; environmental regulation risks; regulatory risks; litigation; changes in law; Indigenous and treaty rights; dependence on certain partners; political uncertainty and civil unrest; risks related to conflict, including the conflicts in Eastern Europe and the Middle East; decommissioning, abandonment and reclamation costs; reputation risk; weather data; capital market and liquidity risks; interest rates; internal credit risk; foreign exchange risk; debt financing, refinancing, and debt service risk; counterparty and supplier risk; technical systems and processes incidents; growth strategy risk; construction and development; underinsured and uninsured losses; impact of competition in AltaGas' businesses; counterparty credit risk; composition risk; collateral, rep agreements; market value of the common shares and other securities; variability of dividends; potential sales of additional shares; labor relations; key personnel; risk management costs and limitations; commitments associated with regulatory approvals for the acquisition of WGL; cost of providing retirement plan benefits; failure of service providers; risks related to pandemics, epidemics or disease outbreaks; and the other factors discussed under the heading "Risk Factors" in the Corporation's Annual Information Form for the year ended December 31, 2024 and set out in AltaGas' other continuous disclosure documents.

Many factors could cause AltaGas' or any particular business segment's actual results, performance or achievements to vary from those described in this presentation, including, without limitation, those listed above and the assumptions upon which they are based proving incorrect. These factors should not be construed as exhaustive. Should one or more of these risks or uncertainties materialize, or should assumptions underlying forward-looking statements prove incorrect, actual results may vary materially from those described in this presentation as intended, planned, anticipated, believed, sought, proposed, estimated, forecasted, expected, projected or targeted and such forward-looking statements included in this presentation, should not be unduly relied upon. The impact of any one assumption, risk, uncertainty, or other factor on a particular forward-looking statement cannot be determined with certainty because they are interdependent and AltaGas' future decisions and actions will depend on management's assessment of all information at the relevant time. Such statements speak only as of the date of this presentation. AltaGas does not intend, and does not assume any obligation, to update these forward-looking statements except as required by law. The forward-looking statements contained in this presentation are expressly qualified by these cautionary statements.

Financial outlook information contained in this presentation about prospective financial performance, financial position, or cash flows is based on assumptions about future events, including economic conditions and proposed courses of action, based on AltaGas management's assessment of the relevant information currently available. Readers are cautioned that such financial outlook information contained in this presentation should not be used for purposes other than for which it is disclosed herein.

Additional information relating to AltaGas, including its quarterly and annual MD&A and Consolidated Financial Statements, AIF, and press releases are available through AltaGas' website at www.altagas.ca or through SEDAR+ at www.sedarplus.ca.

NON-GAAP MEASURES

This presentation contains references to certain financial measures that do not have a standardized meaning prescribed by US GAAP and may not be comparable to similar measures presented by other entities. The non-GAAP measures and their reconciliation to US GAAP financial measures are shown in AltaGas' MD&A as at and for the period ended December 31, 2024. These non-GAAP measures provide additional information that management believes is meaningful regarding AltaGas' operational performance, liquidity and capacity to fund dividends, capital expenditures, and other investing activities. Readers are cautioned that these non-GAAP measures should not be construed as alternatives to other measures of financial performance calculated in accordance with US GAAP.

EBITDA is a measure of AltaGas' operating profitability prior to how business activities are financed, assets are amortized, or earnings are taxed. EBITDA is calculated from the Consolidated Statements of Income using income before income taxes adjusted for pre-tax depreciation and amortization, and interest expense. Normalized EBITDA includes additional adjustments for transaction costs related to acquisitions and dispositions, unrealized losses (gains) on risk management contracts, gains on investments, gains on sale of assets, restructuring costs, dilution loss on equity investment, provisions (reversal of provisions) on assets, provisions on investments accounted for by the equity method, foreign exchange gains, and accretion expenses related to asset retirement obligations. AltaGas presents normalized EBITDA as a supplemental measure. Normalized EBITDA is used by Management to enhance the understanding of AltaGas' earnings over periods, as well as for budgeting and compensation related purposes. The metric is frequently used by analysts and investors in the evaluation of entities within the industry as it excludes items that can vary substantially between entities depending on the accounting policies chosen, the book value of assets, and the capital structure. Normalized earnings per share is calculated with reference to normalized net income divided by the average number of shares outstanding during the period. Normalized net income is calculated from the Consolidated Statements of Income (Loss) using net income (loss) applicable to common shares adjusted for transaction costs related to acquisitions and dispositions, unrealized losses (gains) on risk management contracts, non-controlling interest portion of non-GAAP adjustments, gains on investments, gains on sale of assets, provisions on assets, restructuring costs, dilution loss on equity investment and provisions on investments accounted for by the equity method. Normalized net income per share is used by Management to enhance the comparability of AltaGas' earnings, as these metrics reflect the underlying performance of AltaGas' business activities. Funds from operations is calculated from the Consolidated Statements of Cash Flows and is defined as cash from operations before net changes in operating assets and liabilities and expenditures incurred to settle asset retirement obligations.

Net debt, adjusted net debt and adjusted net debt to normalized EBITDA are used by the Corporation to monitor its capital structure and access its capital structure relative to earnings. It is also used as a measure of the Corporation's overall financial strength and is presented to provide this perspective to analysts and investors. Net debt is defined as short-term debt, plus current and long-term portions of long-term debt, current and long-term portions of finance lease liabilities, and subordinated hybrid notes, less cash and cash equivalents. Adjusted net debt is defined as net debt adjusted for current and long-term portions of finance lease liabilities, subordinated hybrid notes, and debt associated with acquisitions that occurred in the last half of the fiscal year. Adjusted net debt to normalized EBITDA is calculated by dividing adjusted net debt as defined above by normalized EBITDA for the preceding twelve-month period.

Two Core Businesses, One Strong Platform

AltaGas

A leading energy infrastructure platform that invests in and operates long-life infrastructure assets that provide stable and growing value for our stakeholders.

Everyday we are focused on connecting customers and markets in the most efficient manner possible.

AltaGas
(ALA-TSX)

56% Utilities
44% Midstream⁶

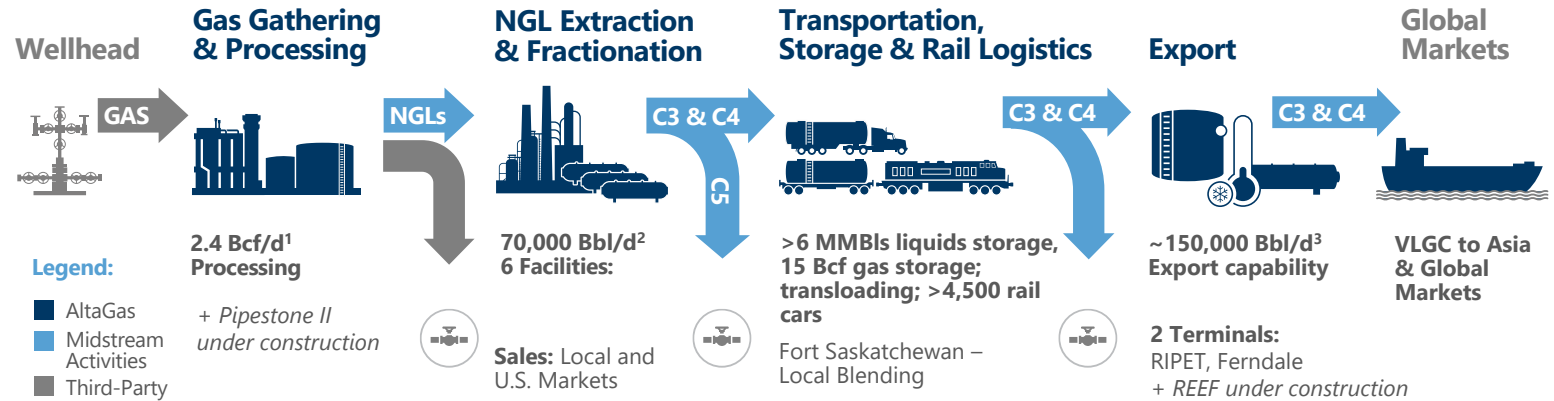
~2,700
Employees⁵

~\$11.5B
Market Cap⁴



Midstream

Integrated Midstream Business – from wellhead to global markets



Utilities

Regulated Gas Distribution: US\$5.4B⁵ Rate Base

- 1 ~518,000 customers
- 2 ~557,000 customers
- 3 ~164,000 customers
- 4 ~330,000 customers

Washington Gas



SEMCOENERGY



Retail Energy Marketing

Sell natural gas and power directly to residential, commercial, and industrial customers

Other Services

Efficiency, Technology and Transportation

Notes: 1) Based on ALA working interest capacity in FG&P and extraction, based on licensed capacity; 2) Based on ALA 100% working interest facilities and ALA % capacity in non-operated facilities, based on licensed capacity; 3) Includes RIPET and Ferndale as nameplate capacity (third REEF terminal will add ~55,000 Bbbl/d); 4) As of June 12, 2025; 5) As of December 31, 2024; 6) 2025E Normalized EBITDA midpoint of guidance. *see "Forward Looking Information".

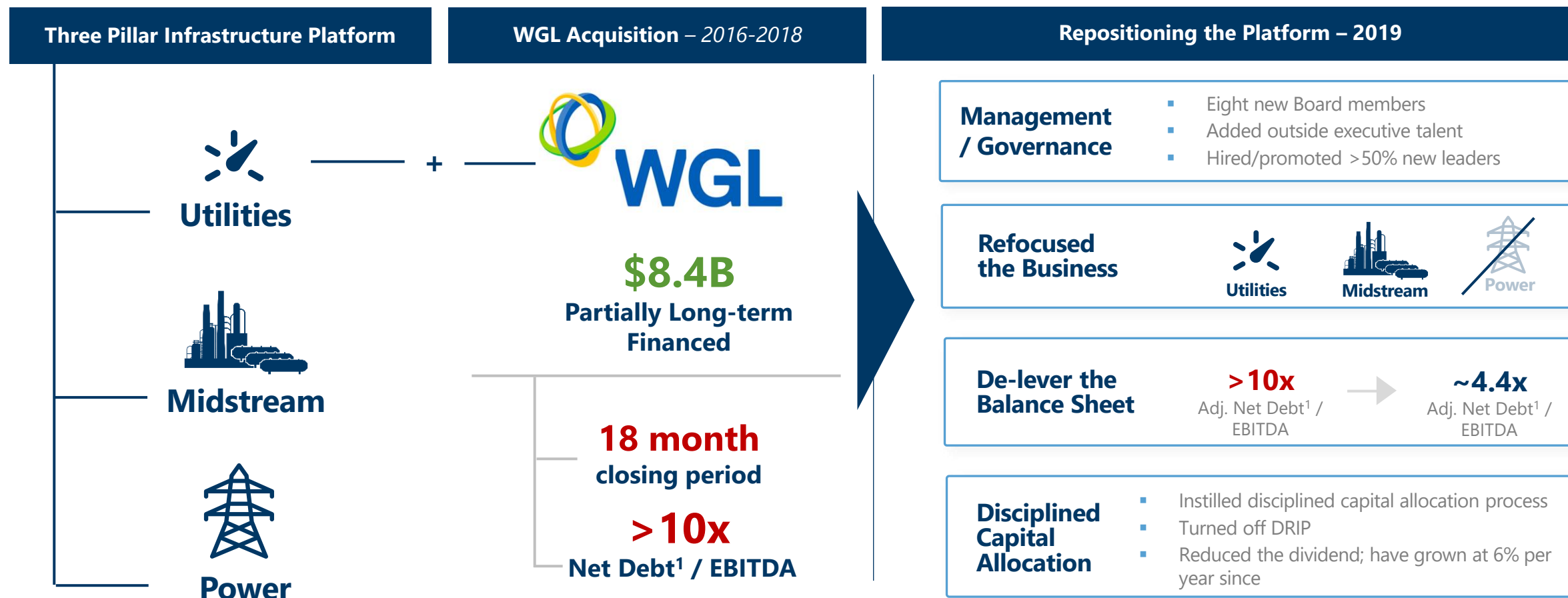
Strategic Priorities

Focus on growing, de-risking, and strengthening the enterprise.



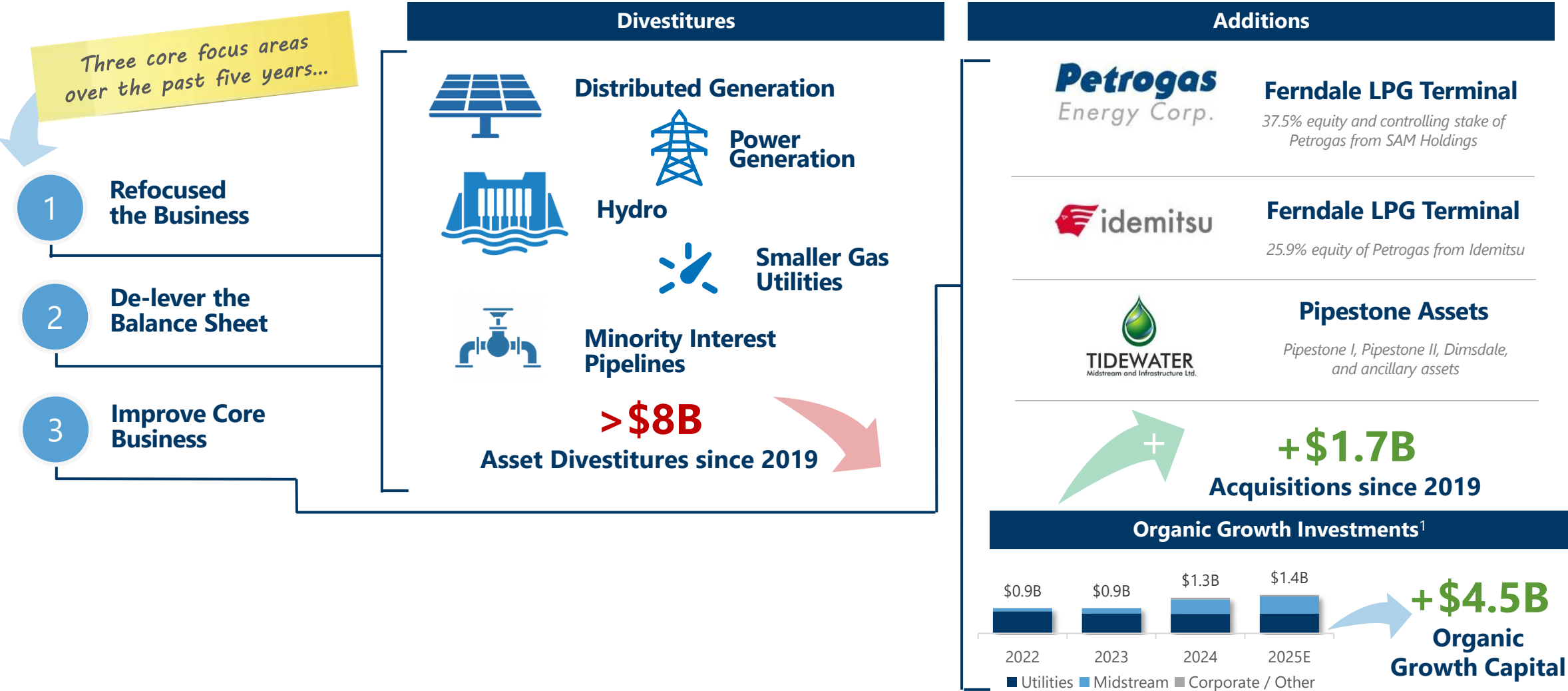
Notes: 1) 4.65x represents leverage target including the 50% debt treatment on hybrid and preferred share capital in the calculation of adjusted net debt; 2) 4.0x represents adjusted net debt which is net debt excluding hybrid and preferred share capital and current and long-term portions of finance lease liabilities; 3) Non-GAAP financial measure. *See "Forward-looking Information"

AltaGas History – Repositioning the Platform Since 2019



Notes: 1) Adjusted net debt is defined as net debt adjusted for current and long-term portions of finance lease liabilities, hybrid and preferred capital, and debt associated with acquisitions that occurred in the last half of the current fiscal year.

Corporate Activity and Focus Since 2019

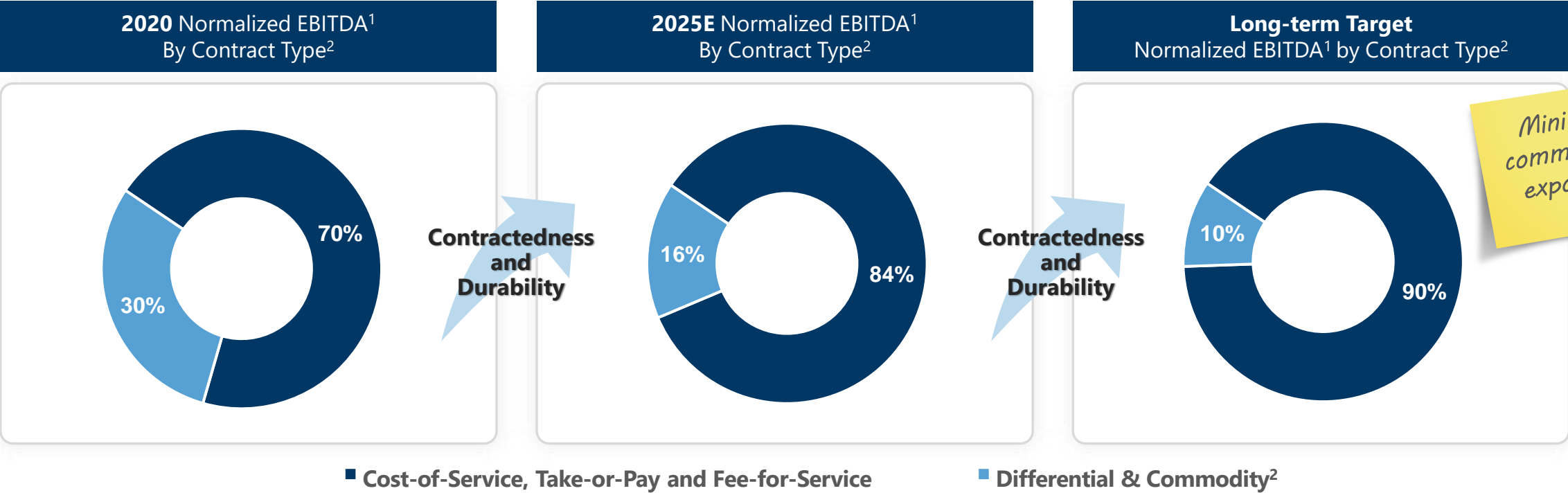


Notes: 1) Based on organic capex above depreciation; excludes any acquisitions.

Increasing Durability of the Platform

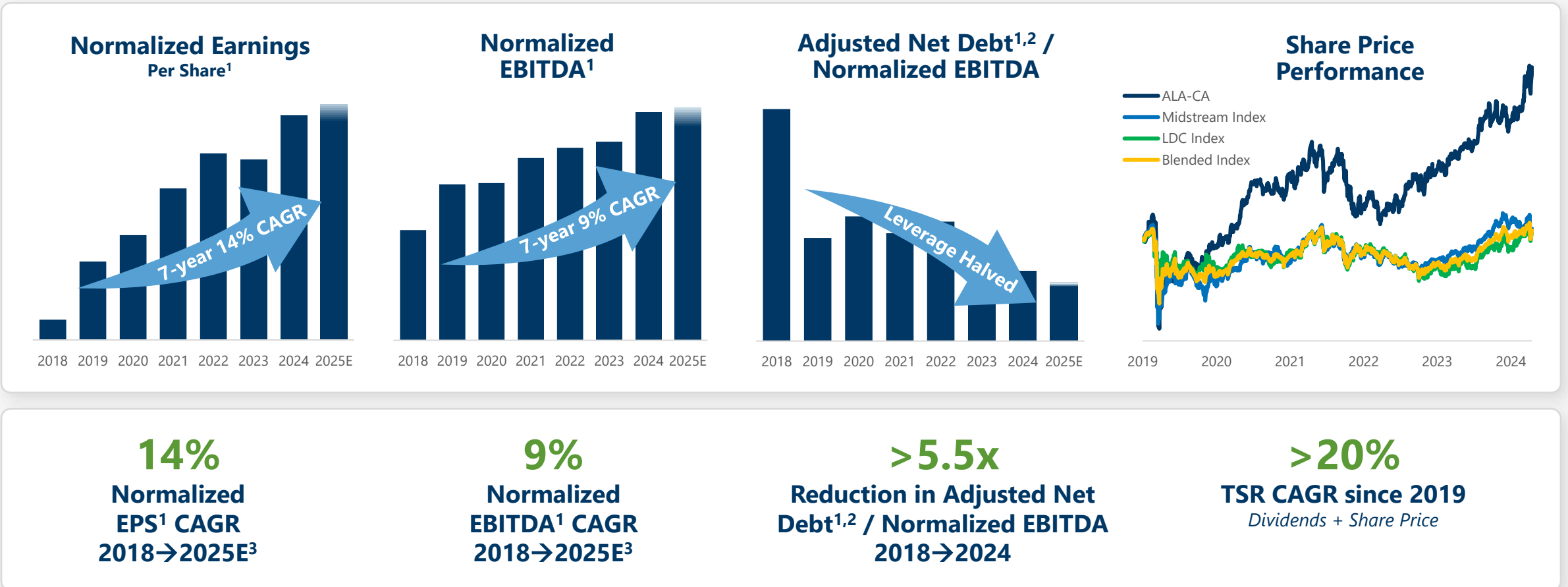
Continued progress on increasing contracted cashflows

- A** Divesting Non-Core, Commodity Sensitive Assets
- B** Increasing Commercial Contracting
- C** Delivering a Low-Risk Business Model



Notes: 1) Non-GAAP financial measure see discussion in advisories; 2) Commodity means frac exposed volumes and differential means merchant export volumes, hedged and unhedged.

Execution Delivers Compounding Long-term Value



Notes: 1) Non-GAAP financial measure, see discussion in the advisories; 2) Adjusted net debt is defined as net debt adjusted for current and long-term portions of finance lease liabilities, Hybrid Notes, and debt associated with acquisitions that occurred in the last half of the fiscal year; 3) "E" denotes 2025 normalized EPS guidance ranges of \$2.10-\$2.30 and 2025 normalized EBITDA guidance ranges of \$1.775B - \$1.875B. See "Forward-looking information"

2025 Dividend Increase and Forward Outlook

DIVIDEND PHILOSOPHY

- Plan to **return capital** through **sustainable annual dividend increases**
- Compound** at **strong long-term rates** that **aligns** with **AltaGas’ long-term normalized EPS¹ growth**

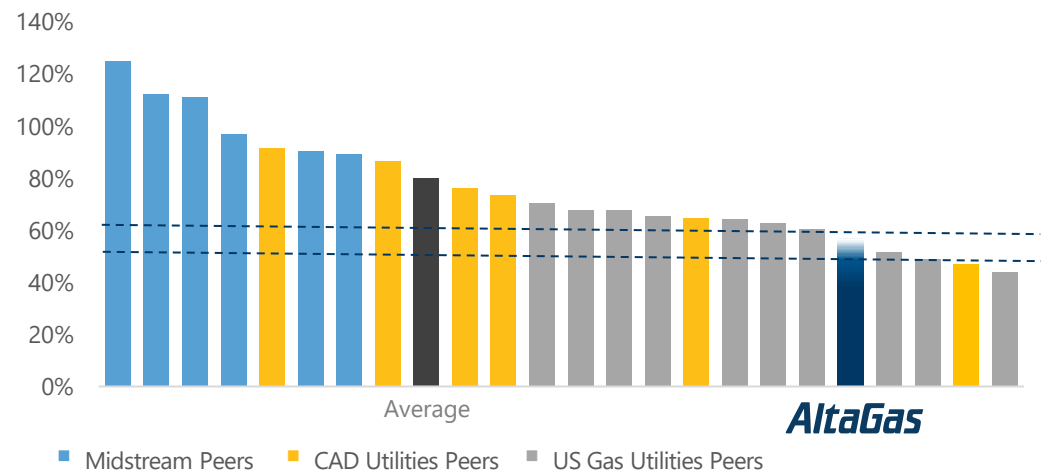
\$1.26/Share

2025 Dividend

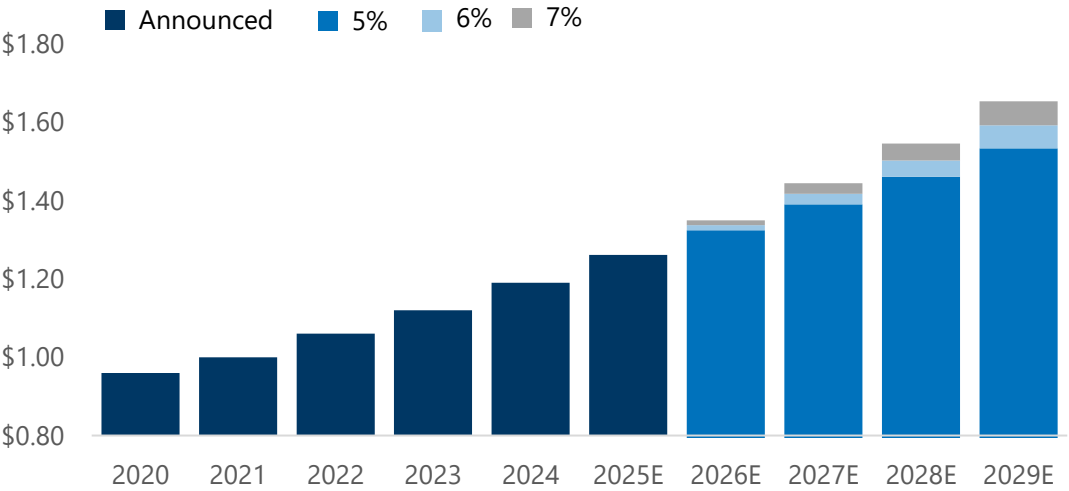
Represents 6% Y/Y increase.

50-60% Payout Ratio

Target Calibrated at a Logical Portion of Normalized EPS¹



5-7% Annual Dividend CAGR Range Expected Until 2029



Notes: 1) Non-GAAP financial measure, see discussion in the advisories. Peer payout ratios based on 2024 estimates from Factset; *See "Forward-looking information"

AltaGas Value Proposition

Diversified, Low-Risk Business Model with **Visible Growth** and **Disciplined Capital Allocation**

- | | | |
|---|--|---|
| <p>1 Low Risk Energy Infrastructure Platform Providing Stable and Growing Earnings / Cash Flows</p> <ul style="list-style-type: none">✓ Robust energy fundamentals for natural gas and NGLs✓ Low-risk commercial frameworks – >80% utilities / take-or-pay and fee-for-service contracts✓ >90% of earnings from Utilities / Investment Grade counterparties✓ Diversified platform provides opportunity to optimize capital allocation | <p>2 Visible, Industry-Leading Growth</p> <ul style="list-style-type: none">✓ Utilities modernization programs and customer growth provides visible and low-risk growth✓ Growing global LPG demand provides structural growth tailwind across Midstream platform✓ Opportunities to increase throughput capacity through lower-capex investments drive improving returns | <p>3 Disciplined Capital Allocation</p> <ul style="list-style-type: none">✓ Active de-risking – commercial, hedging, and regulatory✓ Continue deleveraging - Move towards 4.65x¹ and 4.0x² Adj. Net Debt to normalized EBITDA target³✓ Disciplined capital allocation to grow normalized EPS / FFO per share✓ Prudent and sustainable dividend payout (~50-60% normalized EPS¹) |
|---|--|---|

Notes: 1) 4.65x represents leverage target including the 50% debt treatment on hybrid and preferred share capital in the calculation of adjusted net debt; 2) 4.0x represents adjusted net debt which is net debt excluding hybrid and preferred share capital and current and long-term portions of finance lease liabilities; 3) Non-GAAP financial measure. *See "Forward-looking Information"

Low-Risk Energy Infrastructure

Steady and Reliable Growth

Low Risk Energy Infrastructure Platform

Long-life infrastructure assets that provide durable and growing normalized EPS and FFO



~44%
Midstream^{1,3}

Corporate/Other

~56%
Utilities^{1,3}

Investment Grade Credit Rating

Credit Ratings			
	S&P	Fitch	Moody's
AltaGas	BBB- (negative)	BBB (negative)	
SEMCO	BBB (negative)		A3 (stable)
WGL Holdings	BBB- (negative)	BBB (negative)	
Washington Gas	A- (negative)	A (negative)	

Note: All ratings in the table above are Issuer Ratings

On the path to Achieving Leverage Targets

4.0x

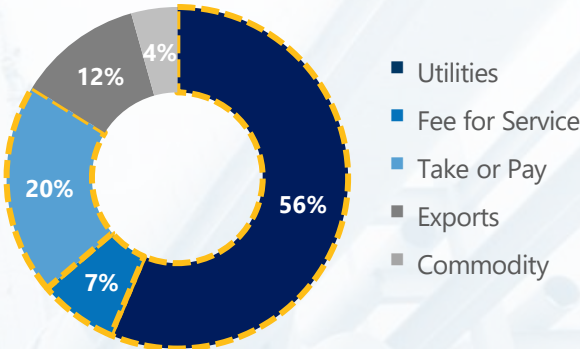
Adjusted Net Debt⁴ /
Normalized EBITDA

4.65x

Net Debt⁵ /
Normalized EBITDA

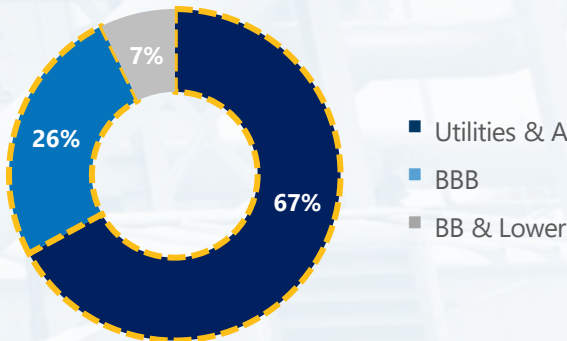
Strong Commercial Constructs

Commercial Contract Type²



84% of 2025E normalized EBITDA³ from Utilities, take-or-pay or fee-for-service contracts

Counterparty Credit Quality



>90% of 2025E Normalized EBITDA³ expected from Utilities or investment grade counterparties

Notes: 1) Based on 2025E normalized EBITDA midpoint of guidance; 2) Commodity: Frac exposed volumes, hedged and unhedged; 3) Non-GAAP measure; see discussion in the advisories; 4) Adjusted net debt is defined as net debt excluding current and long-term portions of finance lease liabilities and hybrid capital; 5) Net debt includes 50% debt treatment on hybrid capital. *See "Forward-looking information"

Commercial De-risking will Drive Long-term Value



- **Global Exports tolling target of 60%+ in 2027**
- **Active and systematic hedging for residual commodity exposure**
- **Focus on take-or-pay and fee-for-service contracting**
- **Customer and resource play diversification**
- **Long-term cost contracting (Five-year CN agreement, VLGC time charters, etc.)**

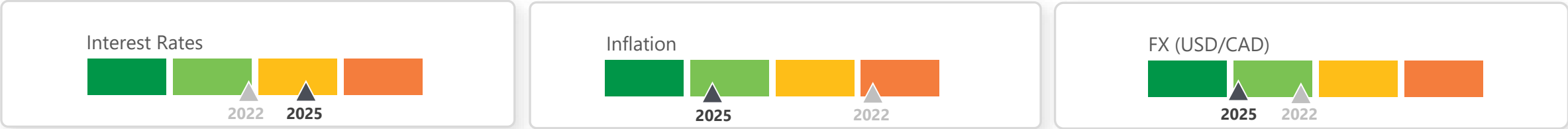


- **Utilize ARP modernization programs to upgrade assets and improve safety and reliability**
(provides an appropriate immediate return on investments through rate riders)
- **Remain active and persistent on rate cases to minimize regulatory lag**
- **Pursuing weather and usage normalization across jurisdictions**
(currently in place in Virginia and Maryland)
- **Advocating for constructive regulatory mechanisms that drive appropriate rates of return and align AltaGas and customers' interests**

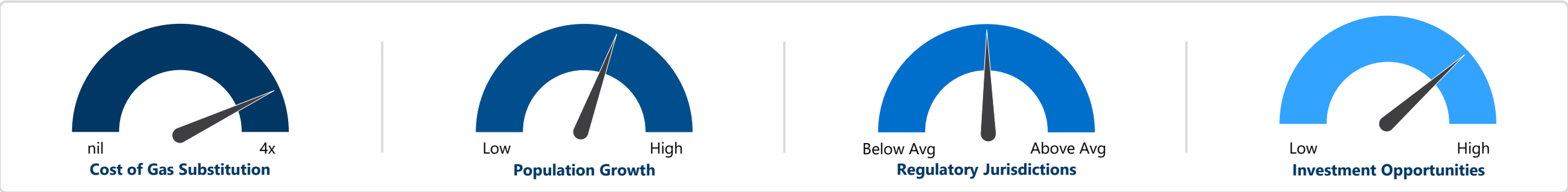
Notes: *See "Forward-looking Information"

Macro Set Up

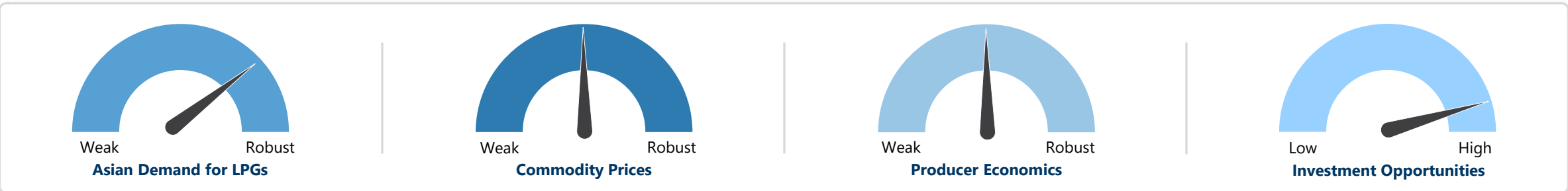
Macro Data Points



Utility Key Macroeconomic Data Points



Midstream Key Macroeconomic Data Points

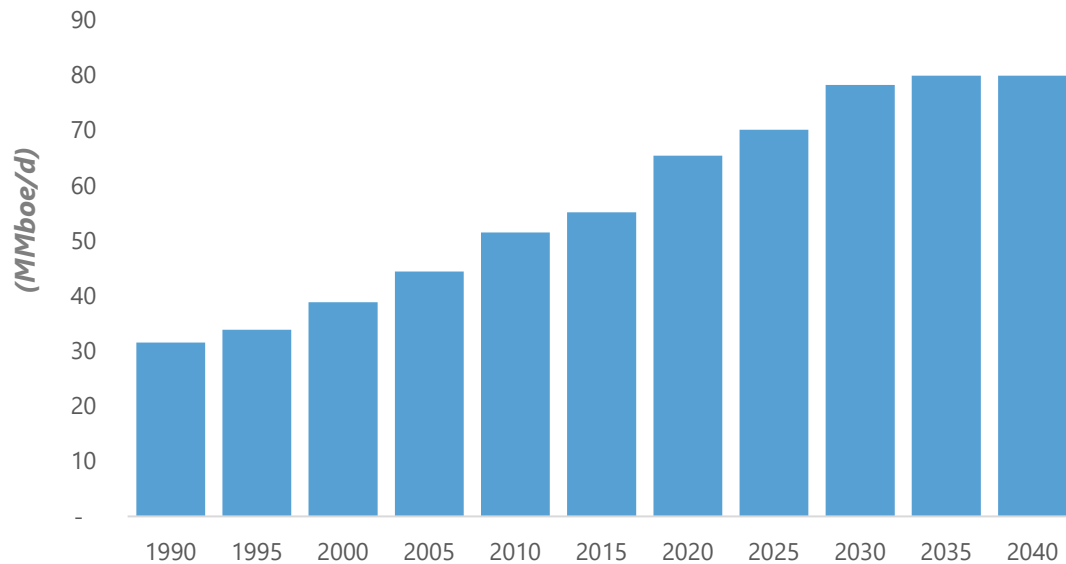


Sources: U.S. Bureau of Labor Statistics and U.S. Census Bureau, AGA, Bloomberg, Regulatory Research Associates and FactSet. Notes: *See "Forward-looking Information"

Fundamentals for Natural Gas and NGLs are Robust

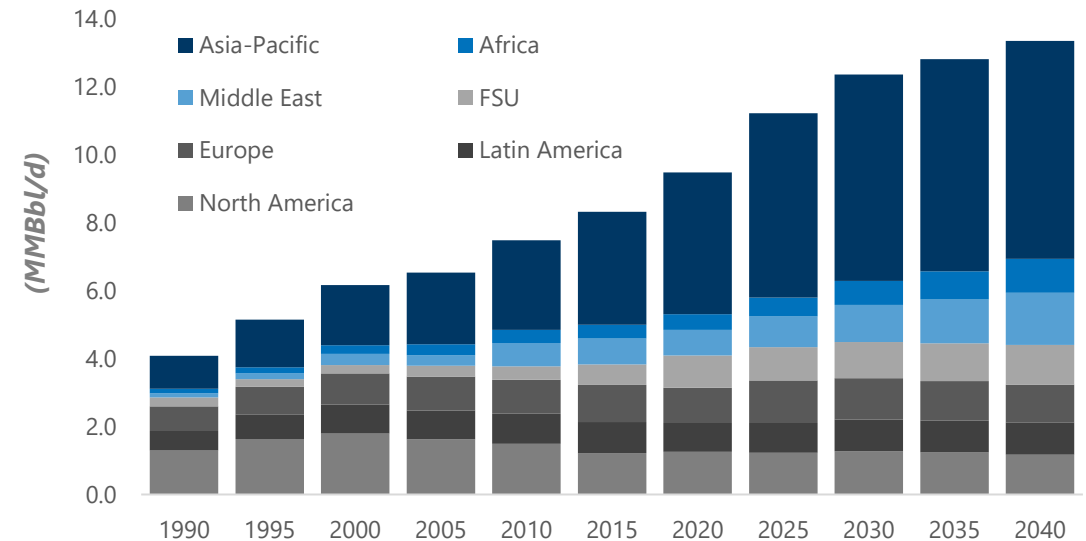
Natural Gas and NGL Adoption is Strong Across Emerging Markets, Driving Structural Tailwind

Global Natural Gas Demand (1990-2040)



Natural Gas remains critical for energy affordability, reliability, and **emission reductions**.

Global NGL Demand (1990-2040)

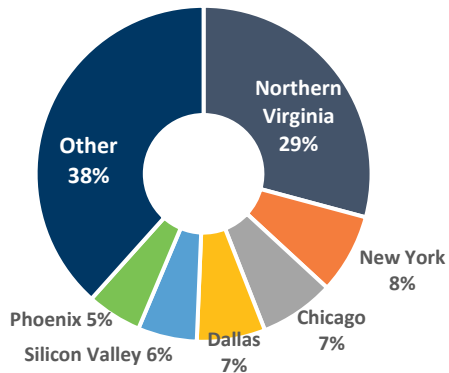


Strong global NGL demand growth expected through 2040, led by Asia.

Sources: Wood Mackenzie; Refinitiv/Reuters; Notes: LPG includes propane and butane; See "Forward-looking Information"

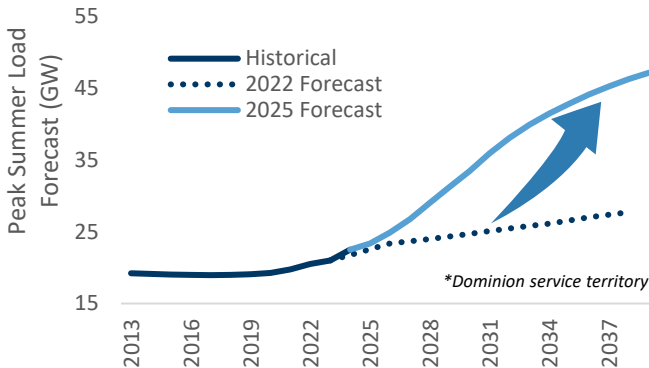
Data Center Growth Opportunity

Share of Top U.S. Data Center Locations



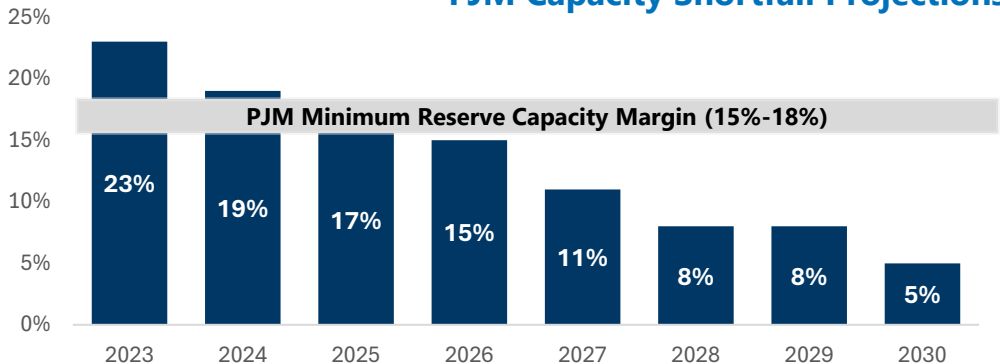
A Northern Virginia leads the way with roughly **one-third** of all **U.S. data centers**.

Virginia* Summer Peak Load



B Virginia peak load CAGR **increased by 4x** from 2022 forecast to 2025 forecast.

PJM Capacity Shortfall Projections



C Based on a normal build out of new capacity, PJM is warning of a system **capacity shortfall as soon as 2026/2027**.

This likely drives an **increase for behind the meter** agreements with data centers.

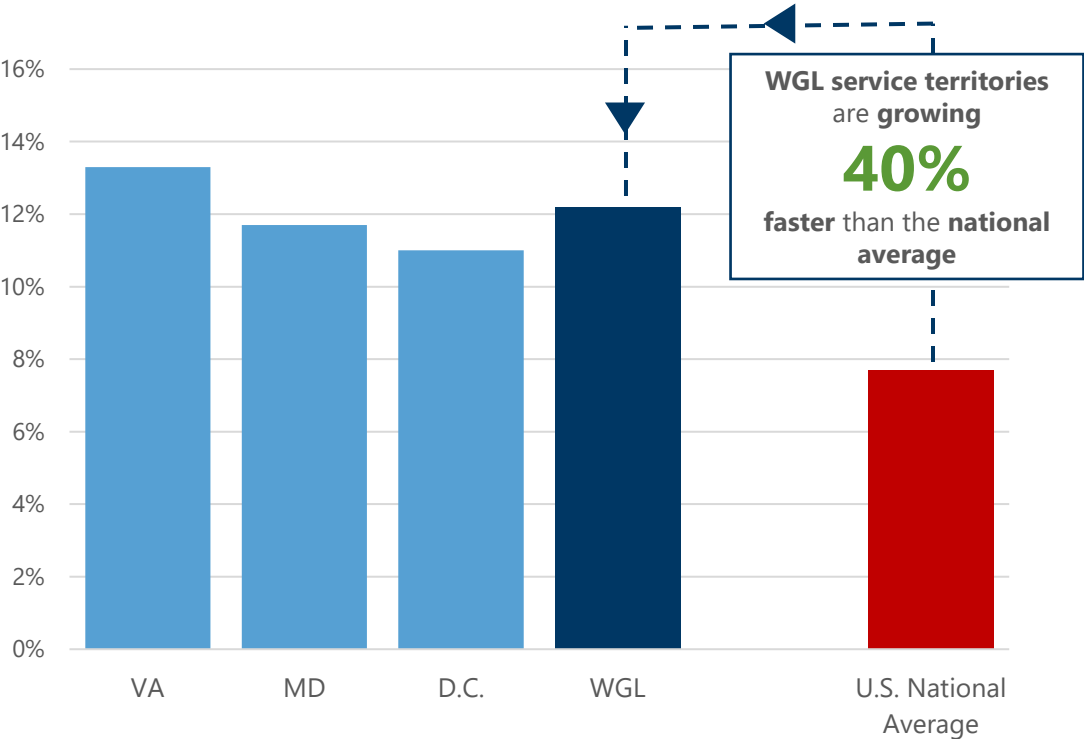
Our Path for Value Creation

- **Our service territory** covers the **most active area globally** for **data center** build out.
- **AltaGas** continues to **work** with **numerous data center developers** in Northern Virginia around **building pipeline interconnects** to provide natural gas for onsite power generation.
- Business development and engineering work on these opportunities is expected to progress through 2025 with potential construction in 2026 and onwards.
- We are **pursuing** these opportunities on a **de-risked basis** through **traditional rate regulated investments** with unique rate structures.

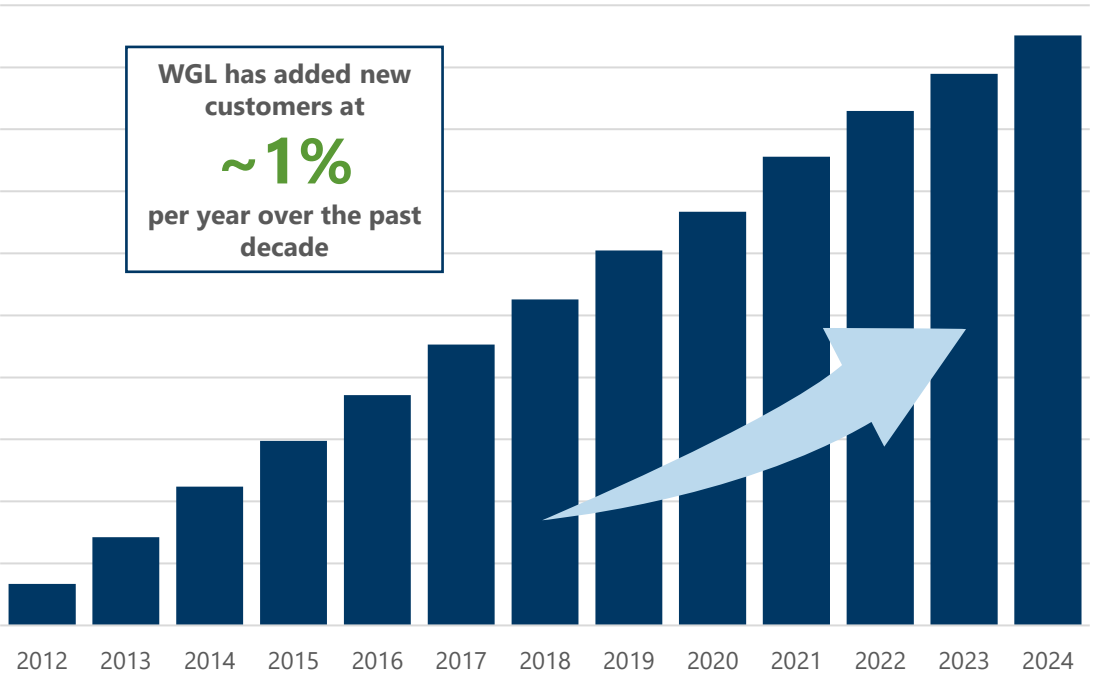
Source: McKinsey & Co, PJM, TD Securities

DMV Population and Demographics Provide Strong Tailwind

Population Growth Across WGL Service Territories¹
(2012 - 2023)



Cumulative Customer Additions Across WGL²
(2012 - 2024)

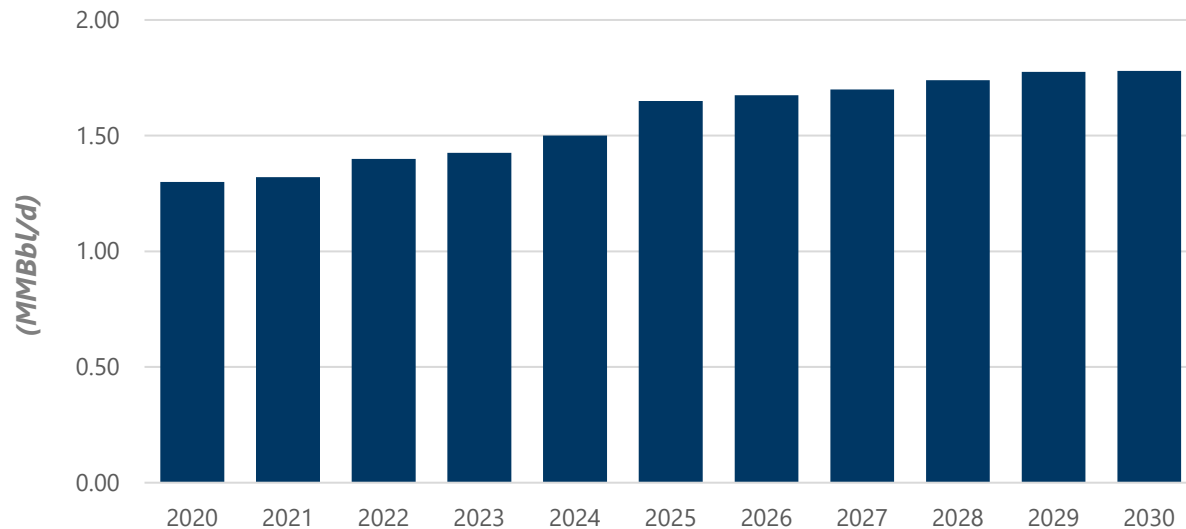


Sources: 1) U.S. Census Bureau and publicly available regional data, including 2020 estimates; 2) Internal data. See "Forward-looking Information"

Canadian Midstream Set-up is Compelling

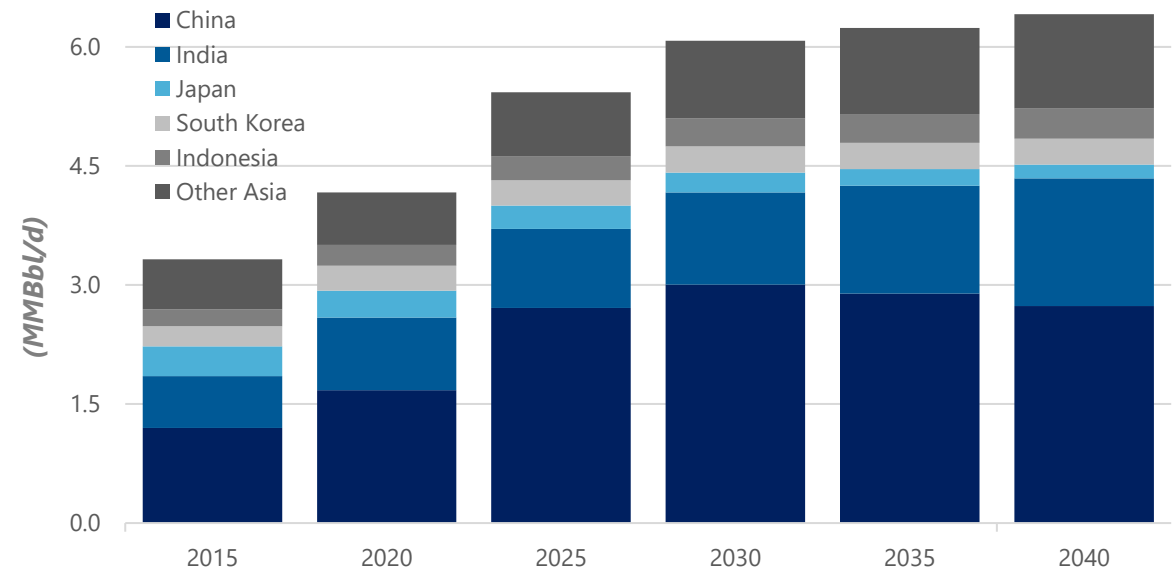
Rising WCSB Production and Global Connectivity Underpin Strong Multi-year Growth Trajectory

WCSB NGL Supply Growth (2020-2030)



Canadian NGL supply expected to rise by ~400 MBbls/d through 2030 – while North America demand will be flat.
Growing WCSB NGLs require additional market access.

Asian LPG Demand (2015-2040)



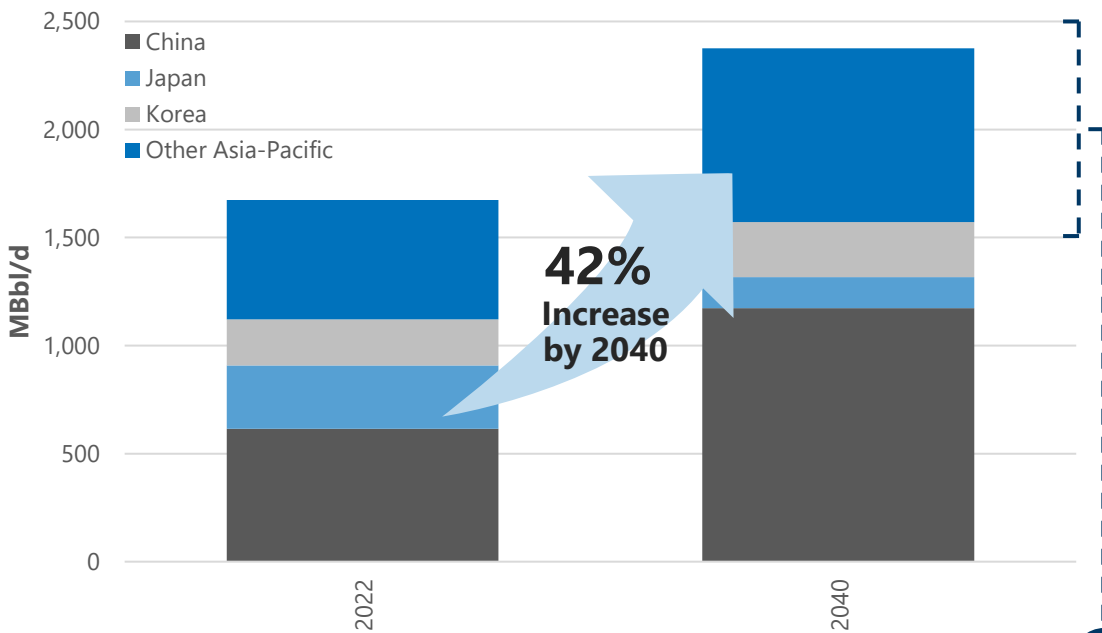
Asian LPG demand is expected to grow through 2040, led by China and India. Asia's growing **LPG import needs** will drive higher calls on Canadian exports.

Sources: Wood Mackenzie; Refinitiv/Reuters; Notes: 1) LPG includes propane and butane; *See "Forward-looking Information"

Asian LPG Import Demands to Grow >40% by 2040

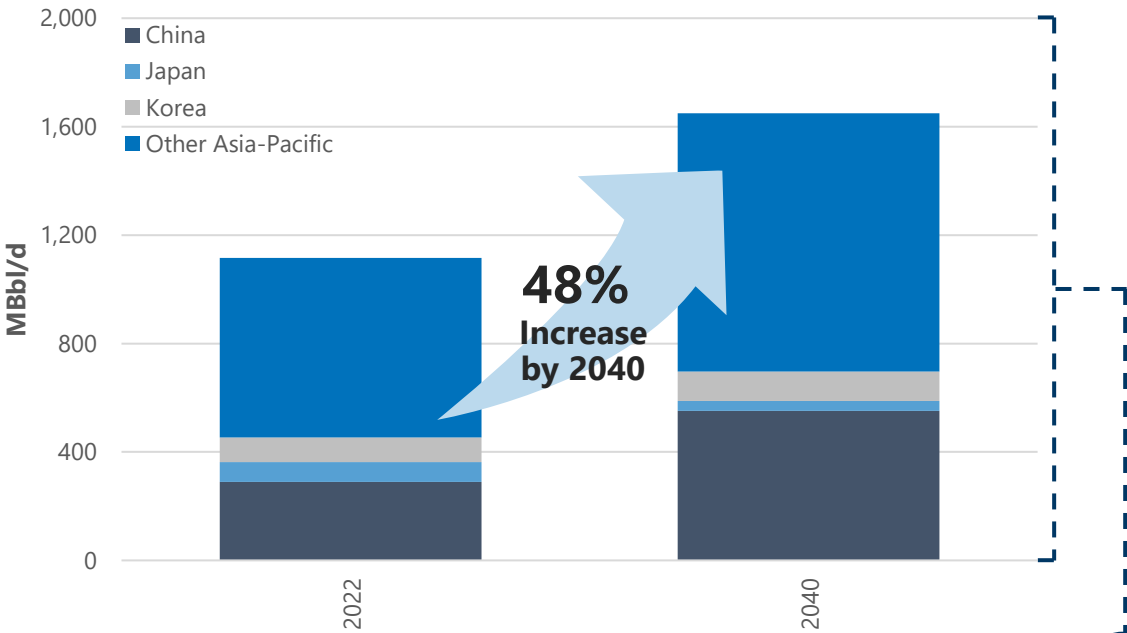
Propane and Butane Imports to Grow to 4.0 MMBbl/d

Asian Propane Import Demand (2022 → 2040)
(Domestic Demand – Domestic Supply = Import Requirements)



Asian propane import needs will continue to grow in the coming decades, supporting higher Canadian exports. Includes strong PDH demand in China, and heating, transport and other uses in Japan, Korea and other regions.

Asian Butane Import Demand (2022 → 2040)
(Domestic Demand – Domestic Supply = Import Requirements)

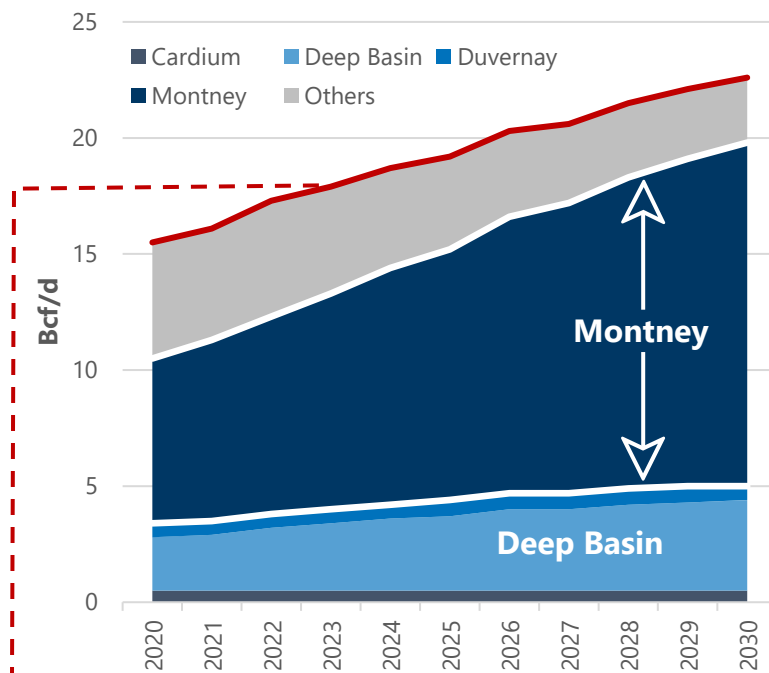


Asian butane import needs will continue to grow in the coming decades, supporting higher Canadian exports. Includes growth in cooking, blending and other end markets.

Source: Energy Aspects. Notes: *See "Forward-looking Information"

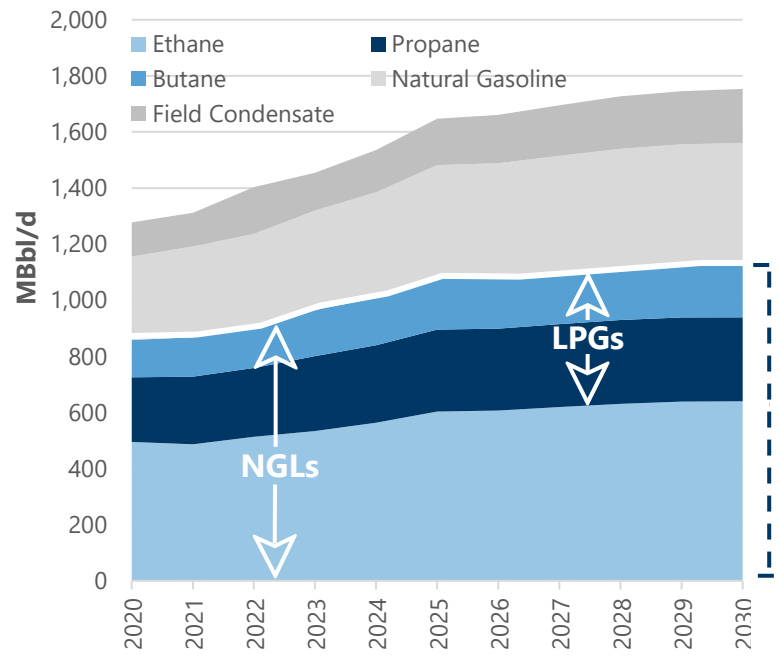
Canada: Natural Gas and NGL Outlook is Robust

Canadian Natural Gas Production (2020-2030)



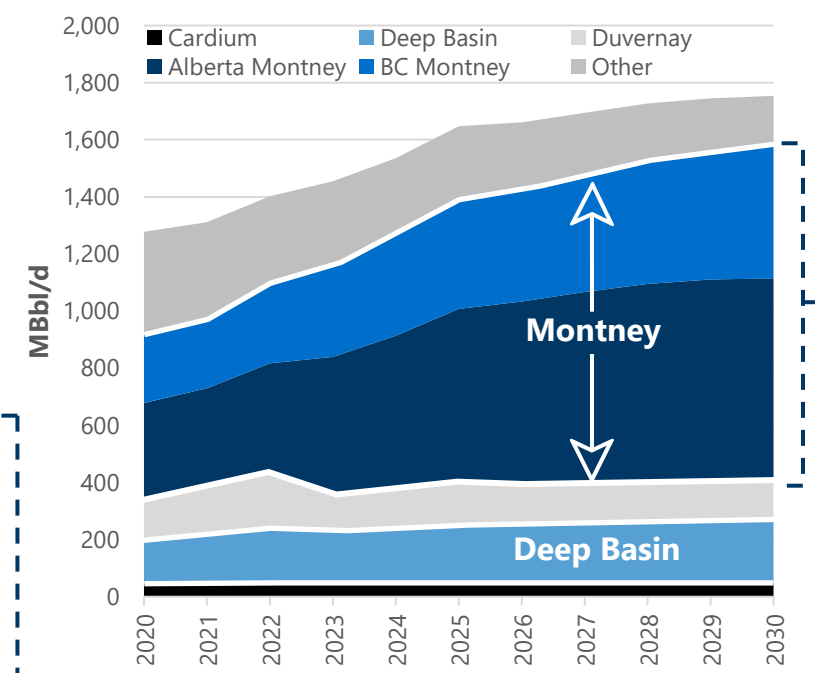
Canadian gas production to rise by **>30%** through 2030 to **>22 Bcf/d**.

WCSB NGL Outlook, by Product (2020-2030)



Canadian **NGLs production** to rise by **>30%** over the same period with **limited domestic demand growth**.

WCSB NGL Outlook, by Play (2020-2030)

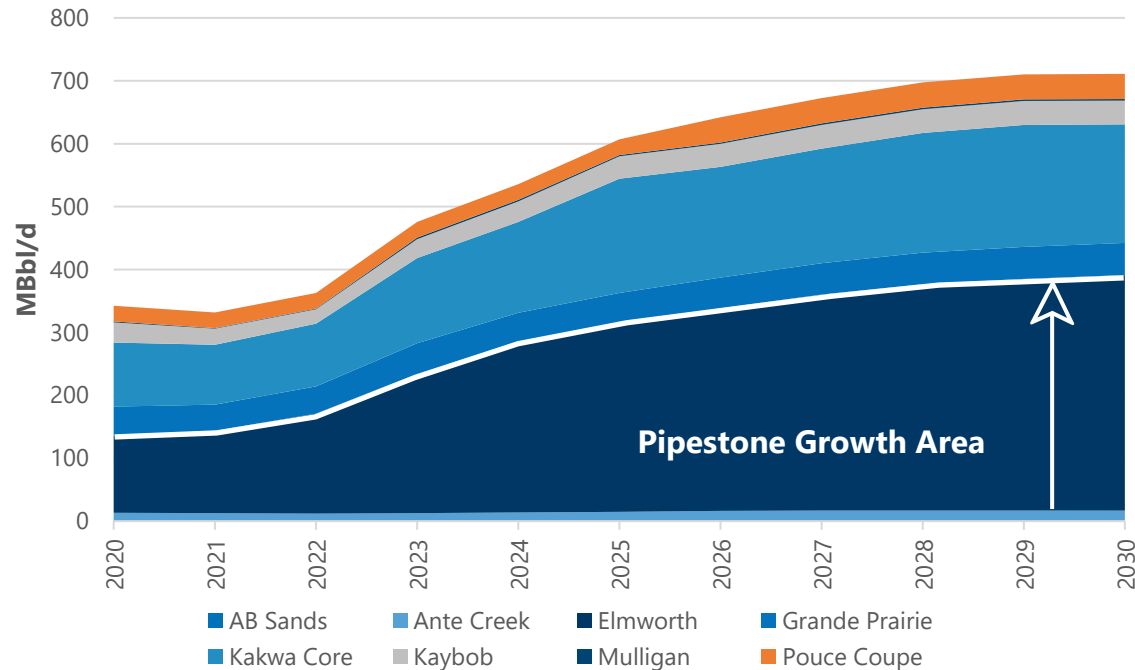


Montney to represent **65% of total production growth** through 2030; **Deep Basin** will also **march higher**.

Sources: Wood Mackenzie. Notes: *See "Forward-looking information"

Alberta: Marked Montney Liquids-rich Growth on Horizon

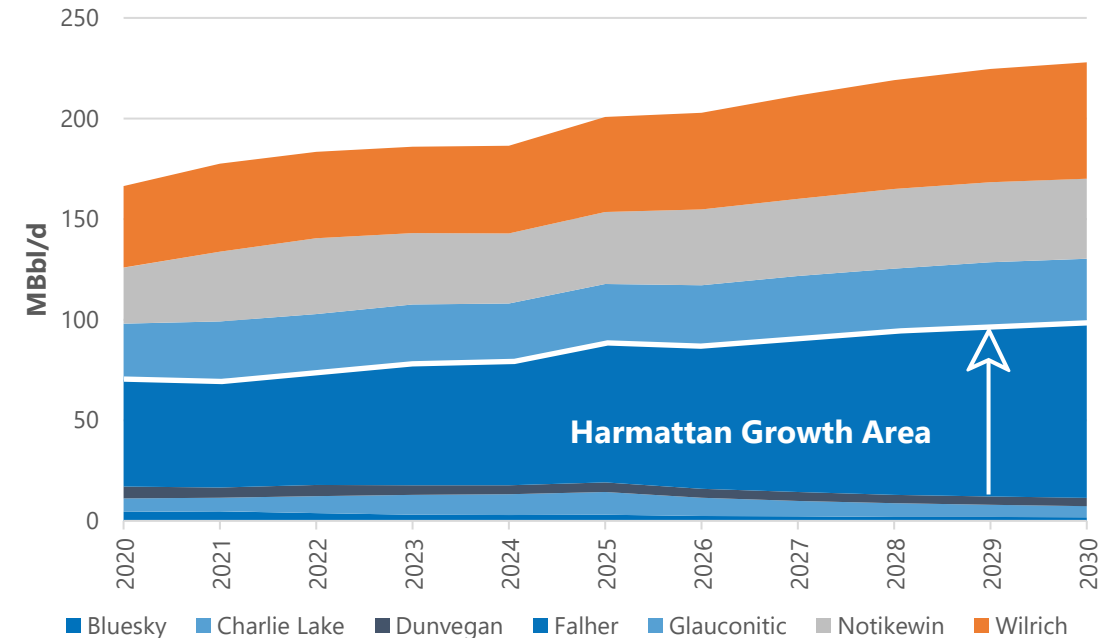
Alberta Montney NGL Outlook (2020-2030)



Alberta Montney expected to be the **largest NGL supply in Canada**, representing **40% of Canadian production** by 2030.

Source: Wood Mackenzie; Notes: See "Forward-looking Information"

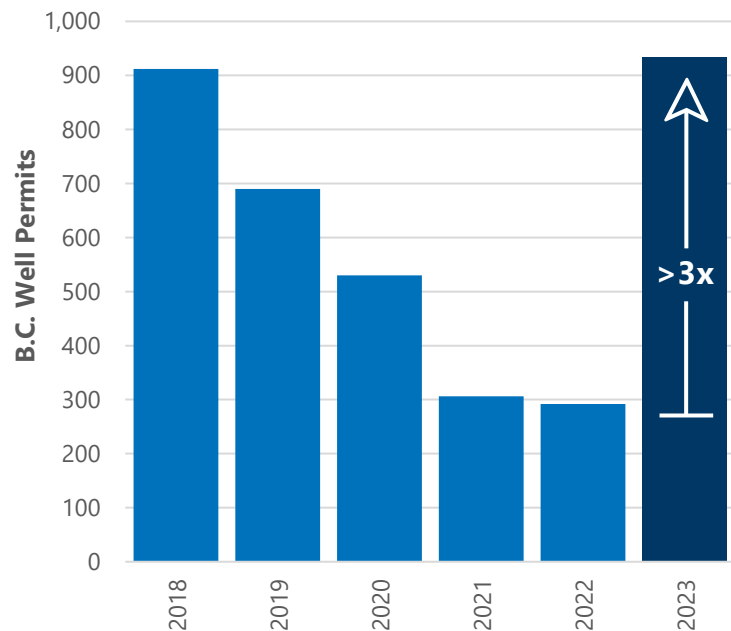
Deep Basin NGL Outlook (2020-2030)



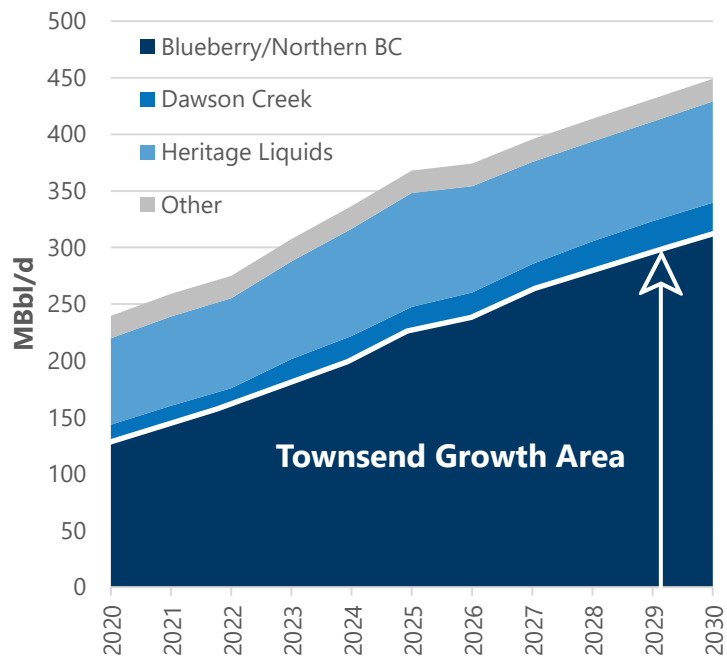
Alberta Deep Basin expected to also **show upwards of 25% NGL supply growth** by 2030. Recent M&A activity reiterates growth potential.

BC: Progressing Resource Stewardship Efforts Supports Development

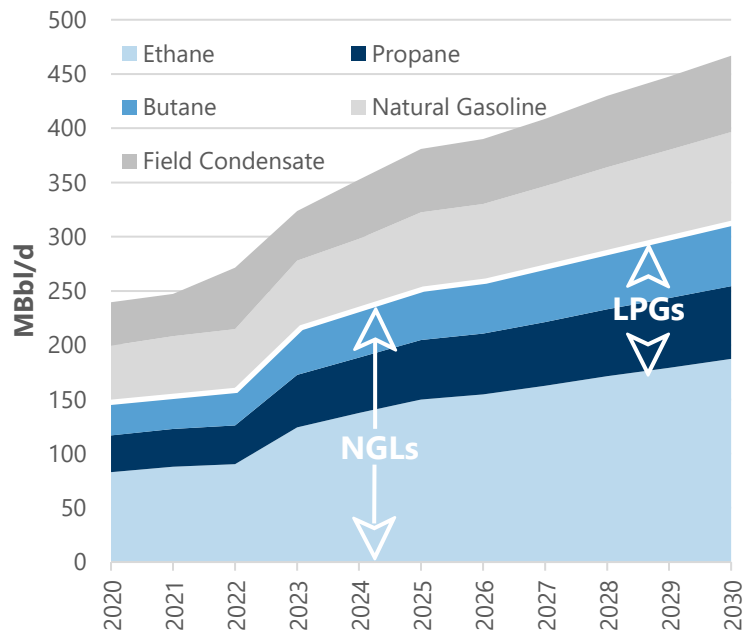
B.C. Well Permits (2018-2023 YTD)



B.C. Montney NGL Supply, by Area (2020-2030)



B.C. Montney NGL Supply, by Product (2020-2030)



1

B.C. well permits up >300% Y/Y in 2023, driven by progressing resource stewardship efforts supporting longer-term development.

2

B.C. activity levels expected to rise accordingly.

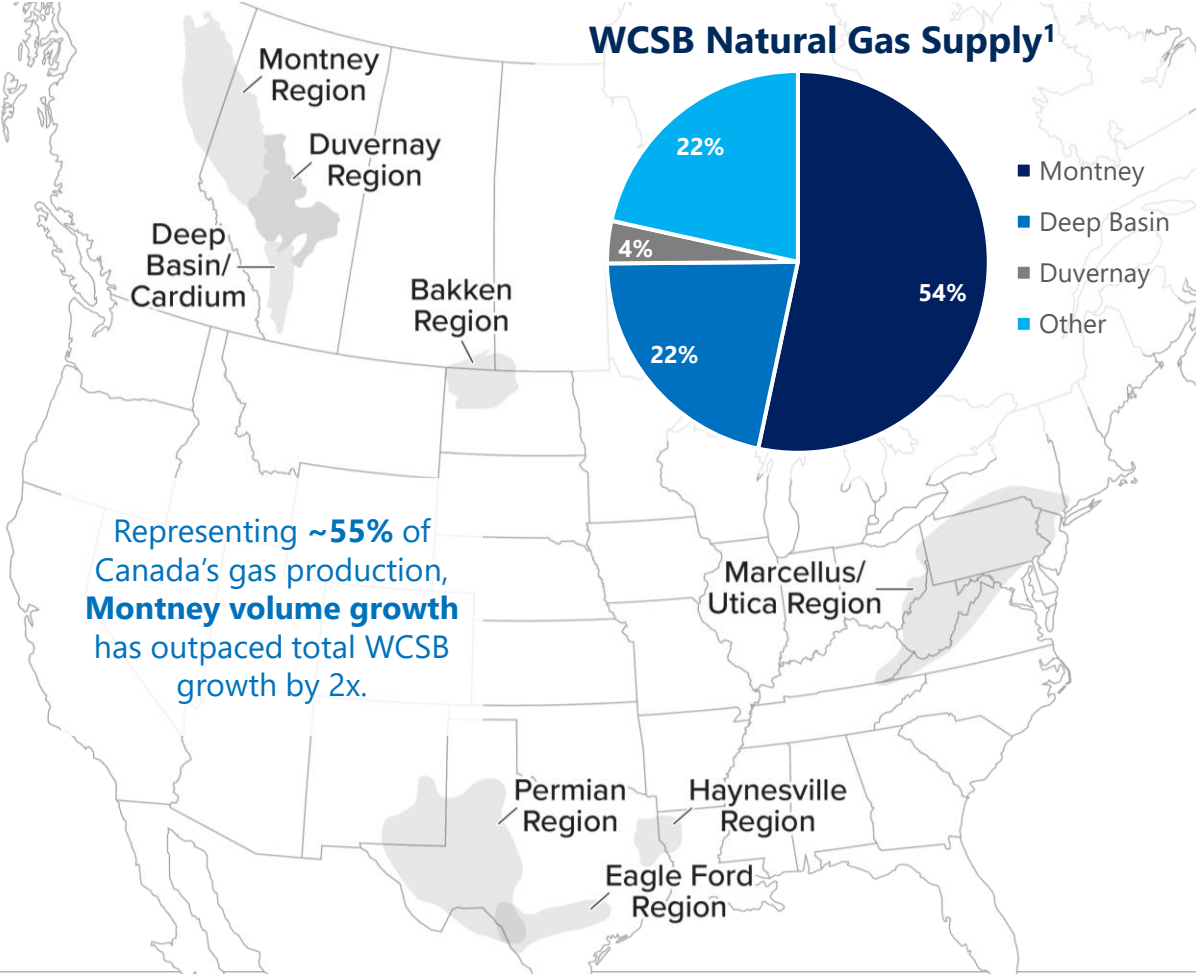
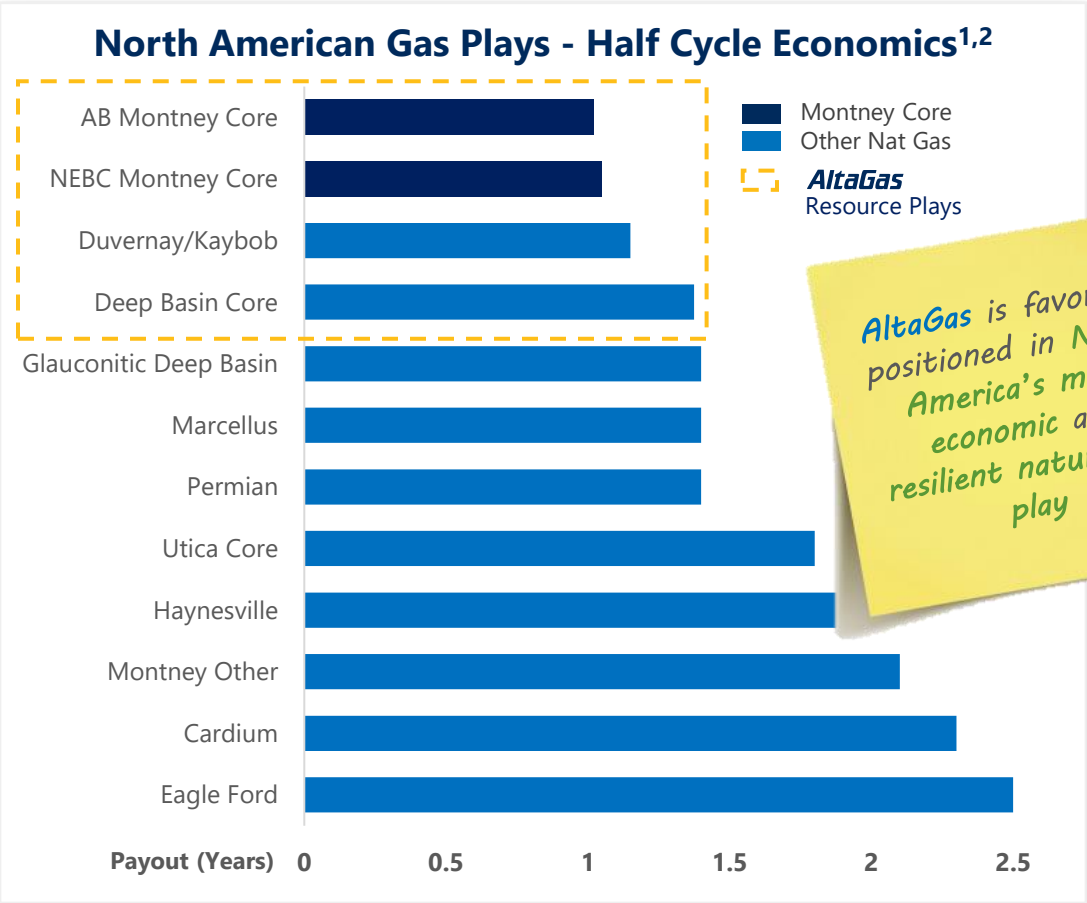
3

Additional frac and liquids handling capacity required.
Leveraging existing infrastructure key for limiting ground disruption commitments.

Source: Wood Mackenzie. Notes: *See "Forward-looking Information"



Montney Economics Among Strongest in North America

The Montney is the growth engine of the WCSB, driven by high liquids yields and high productivity wells



1. Source: Peters & Co Limited; 2. Assumes WTI: US\$69/Bbl NYMEX: US\$3.60/Mcf AECO: C\$2.75/Mcf Par: \$89/Bbl

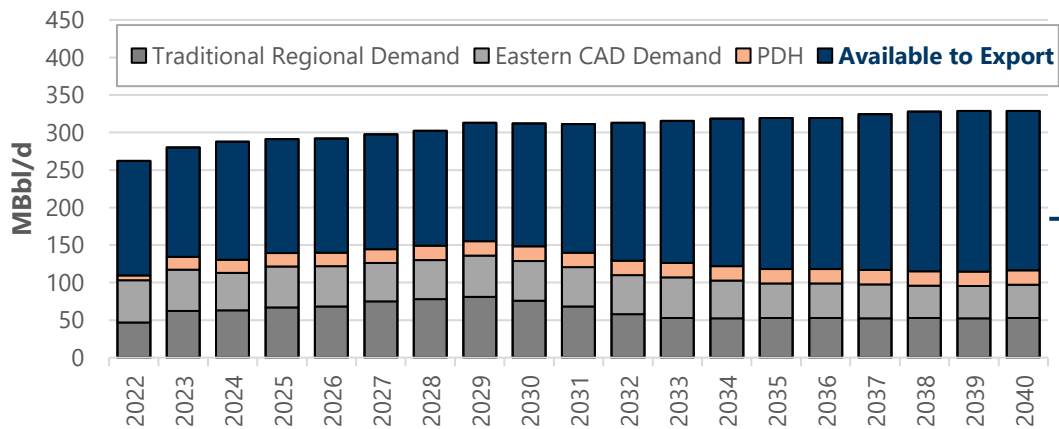
Canadian LNG Developments Drive Adjacent Opportunities

	Project Summary		Export Capacity	Associated LPGs ¹ (Propane / Butane)
	\$48B² Phase 1 LNG export facility in Kitimat, BC with an expected 2025 in-service date .		Phase 1 14 mmtpa Phase 2: + 14 mmtpa	Liquids Per Phase ~50 Mbbbl/d 20-25 Mbbbl/d
	\$6.4B LNG export facility in Squamish, BC with an expected 2027 in-service date .		2.1 mmtpa	7-8 Mbbbl/d 3.5 Mbbbl/d
	\$10B floating LNG export facility in Gingolx, BC with an expected 2029 in-service date .		12 mmtpa	40-45 Mbbbl/d 18-22 Mbbbl/d
Others (Cedar, Tilbury I/II)	<ul style="list-style-type: none"> \$4.0B Cedar LNG (Late 2028, Haisla Nation, Pembina) \$0.6B Tilbury LNG 1B Expansion (2028, Fortis) \$3.3B Tilbury LNG Phase 2 (2028+, Fortis) 		6.2 mmtpa	20-24 Mbbbl/d 9-11 Mbbbl/d

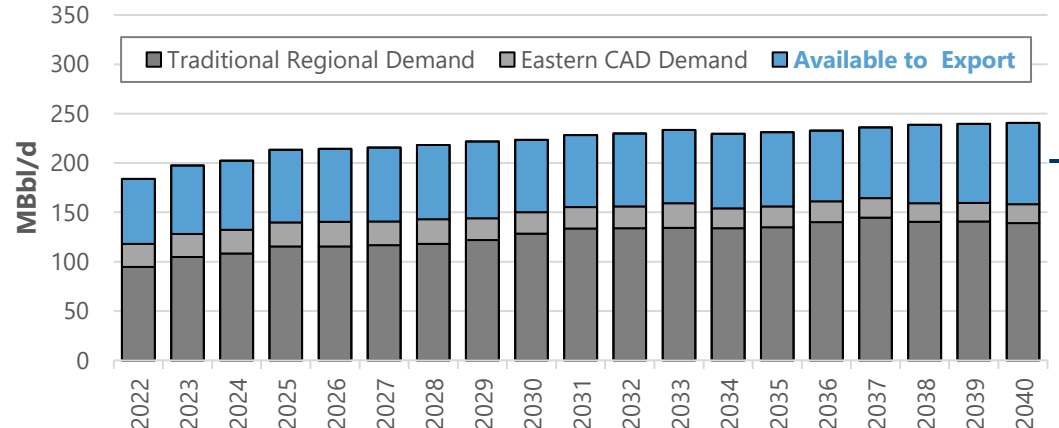
Notes: 1) Associated Liquids yields from representative liquids rich Montney deep-cut gas processing plants. * See "Forward-looking information" 2) Includes Coastal GasLink pipeline

Excess Canadian LPGs Best Served in Premiere Asian Markets

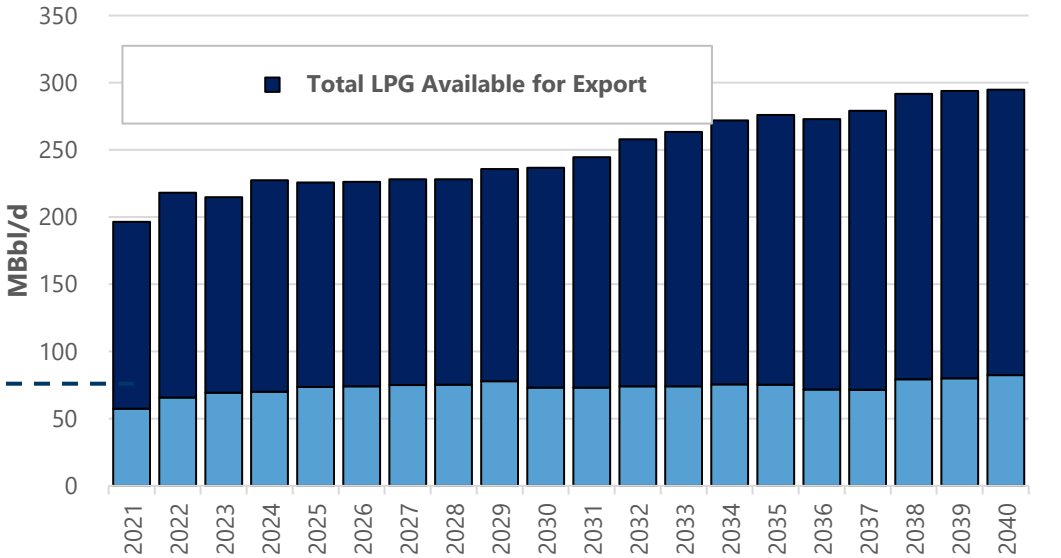
WCSB Propane Supply Available for Exports (2022-2040)



WCSB Butane Supply Available for Exports (2022-2040)



WCSB LPG Available for Exports (2022-2040)



Source: Wood Mackenzie. Notes: *See "Forward-looking Information"

High Growth Rate Regulated Utilities Platform





High Growth Utilities Platform

- ~1.6 million customers with population growing ~40% faster than the national average¹
- ~70% of revenue from residential customers
- Limited weather/usage sensitivity across ~70% of rate base
- ~US\$5.4 billion regulated rate base; ~9% CAGR since 2019

Strong and Transparent Growth

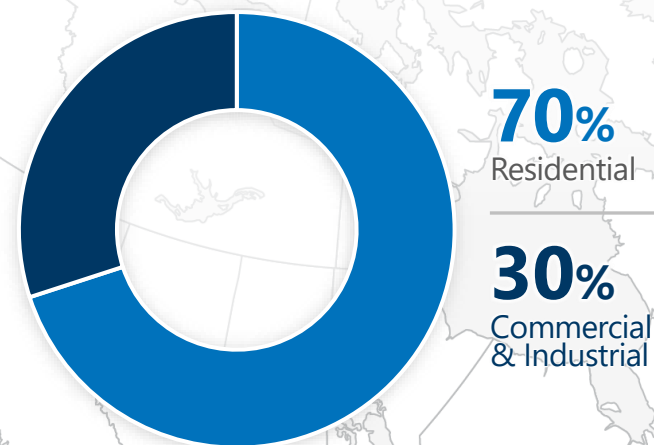
- Strong growth through customer additions and modernization programs
- Modernization programs provide incentive to upgrade networks for safety and reliability with limited rate lag

Utilities Breakdown

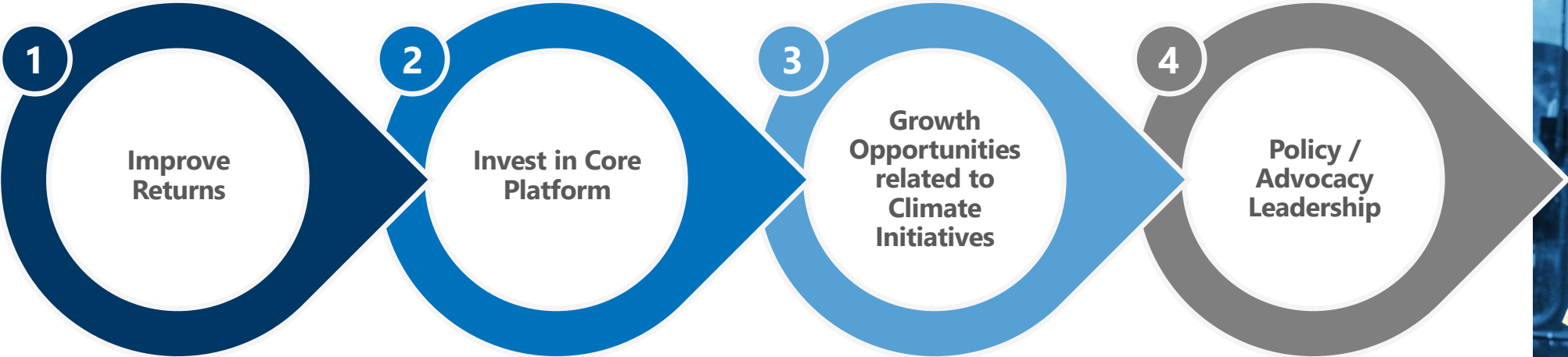
		Customers ²	Rate Base (US\$MM) ²	Allowed ROE
 Washington Gas	Maryland	518,000	1,622	9.50%
	Virginia	557,000	1,964	9.65%
	D.C.	164,000	848	9.65%
 SEMCOENERGY	Michigan	330,000	932	9.87%

Notes: 1) United States Census Bureau, using data over the past 10 years; 2) As of December 31, 2024; and 3) see "Forward-looking Information"

2024 Utility Revenues



Utilities Strategic Focus



- Continue closing the ROE gap
- Operate with regulatory, capital, and cost discipline

- Modernize network to enhance safety and reliability
- Customer growth
- System expansion

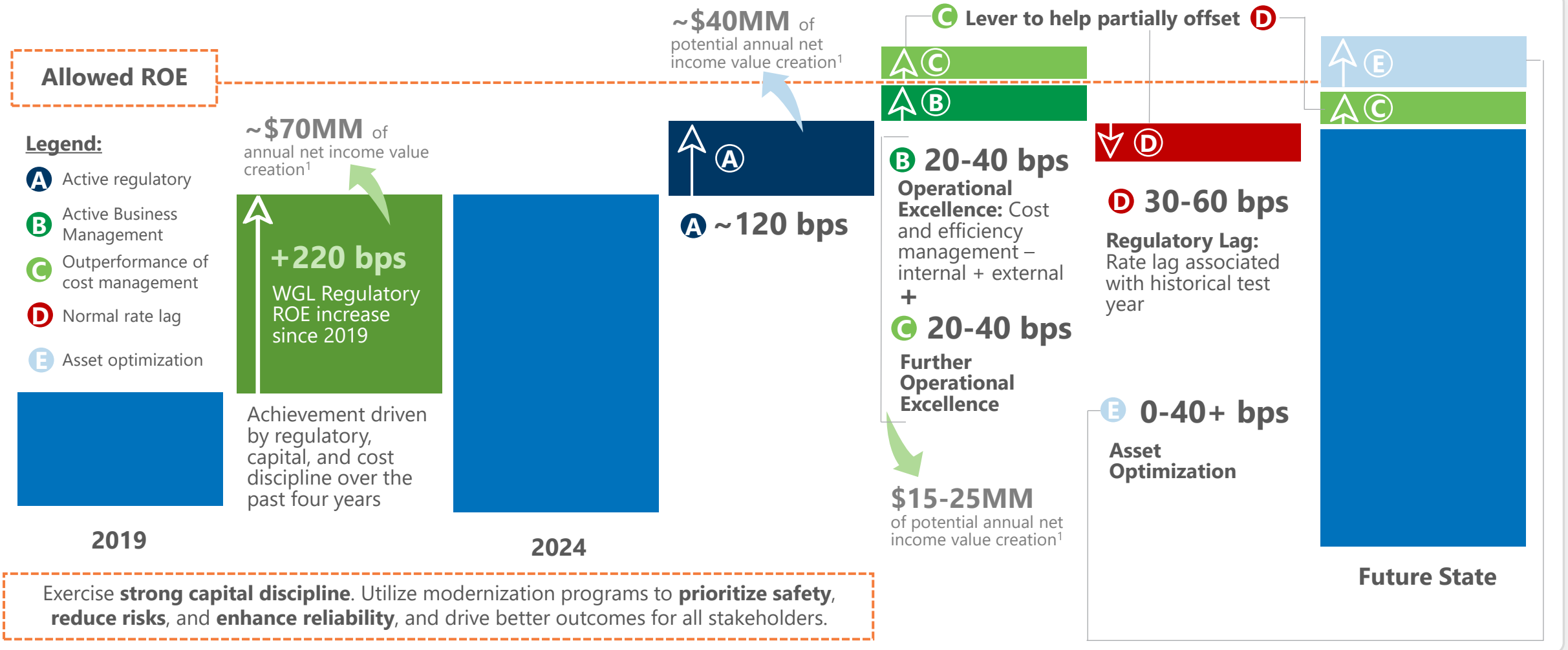
- Focus on energy efficiency programs, emission reductions, and adding fuels of the future

- Build alliances with multiple advocacy groups focused on our customers best interests
- Ensure stakeholders understand the affordability, reliability and energy security benefits of gas



Notes: *See "Forward-looking Information"

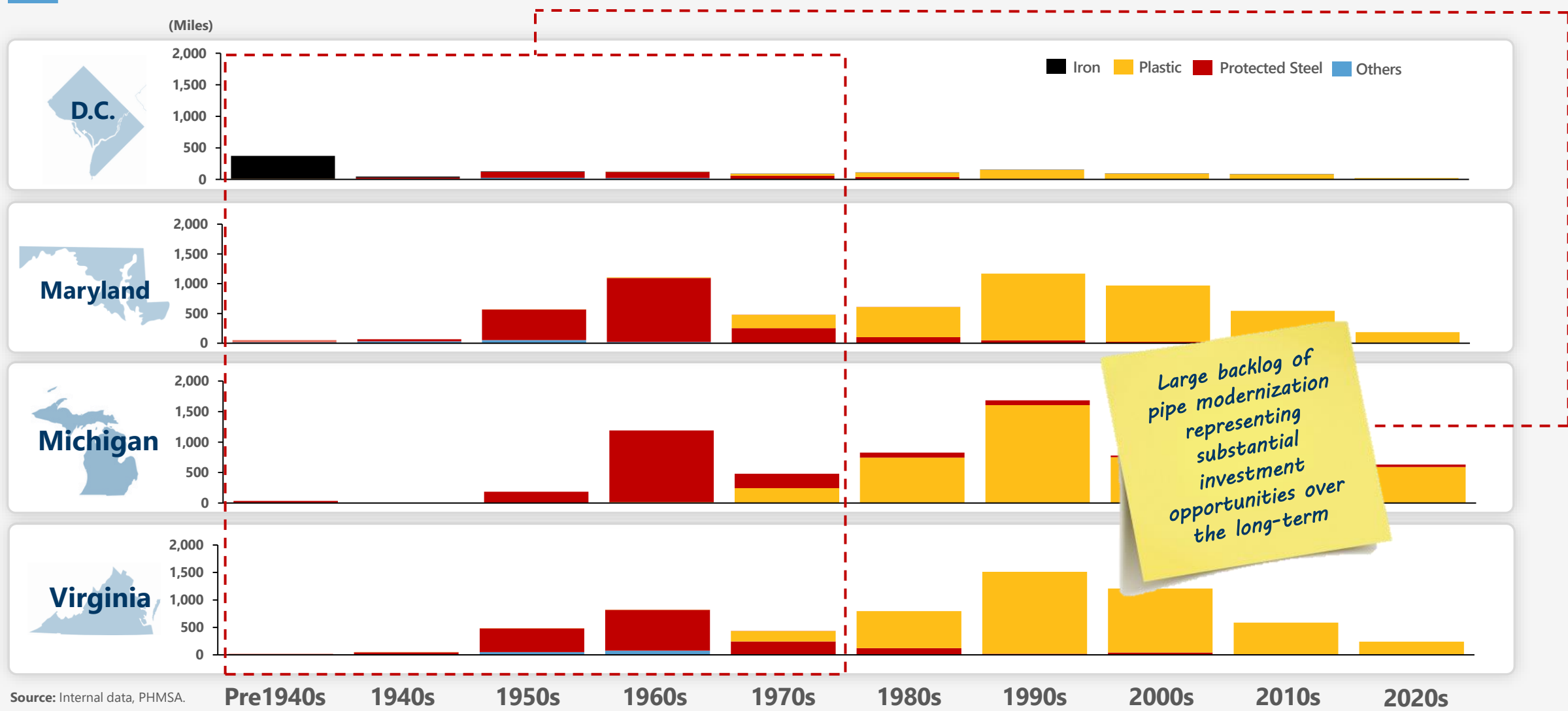
1 Continuing to Improve Returns at WGL



1. Based on a future projection of rate base.

Address Aging Infrastructure

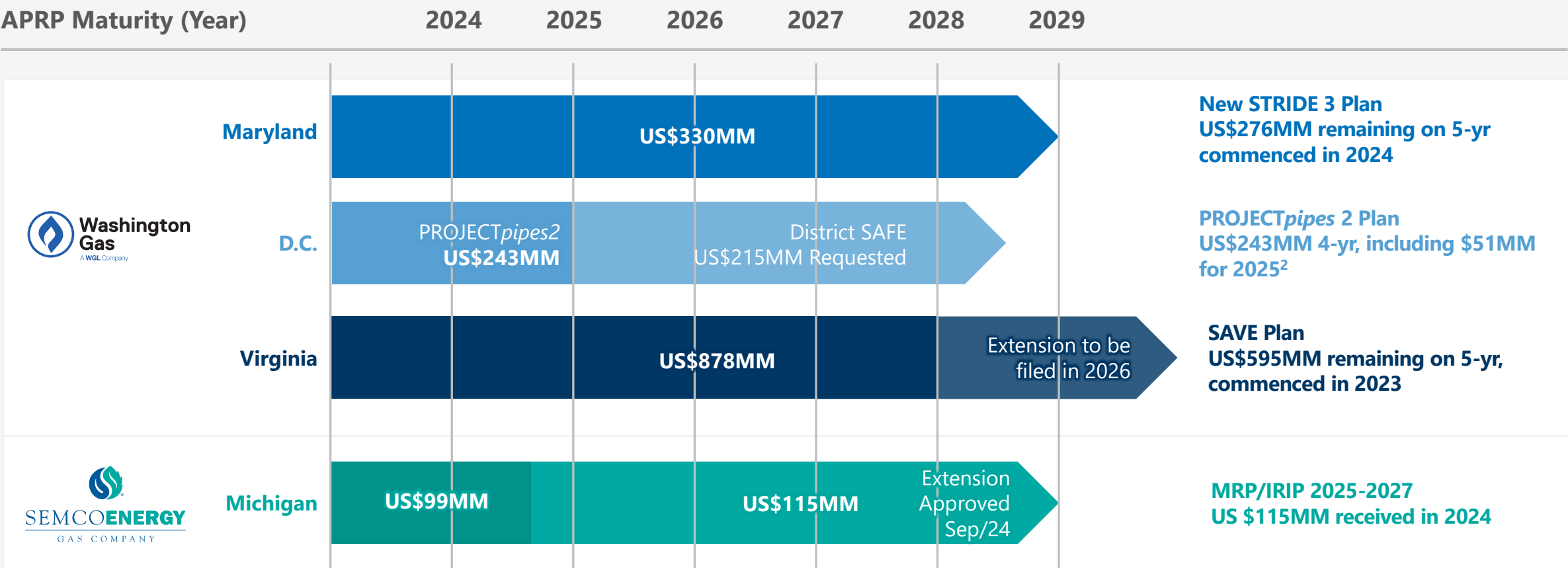
Utilities Positioned for Large Ongoing Investment Opportunities



Accelerated Replacement Programs

The Foundation for Improved Safety and Reliability with Better Outcomes for All Stakeholders

Approximately US\$1.3 billion of System Modernization Programs over next 4 years¹



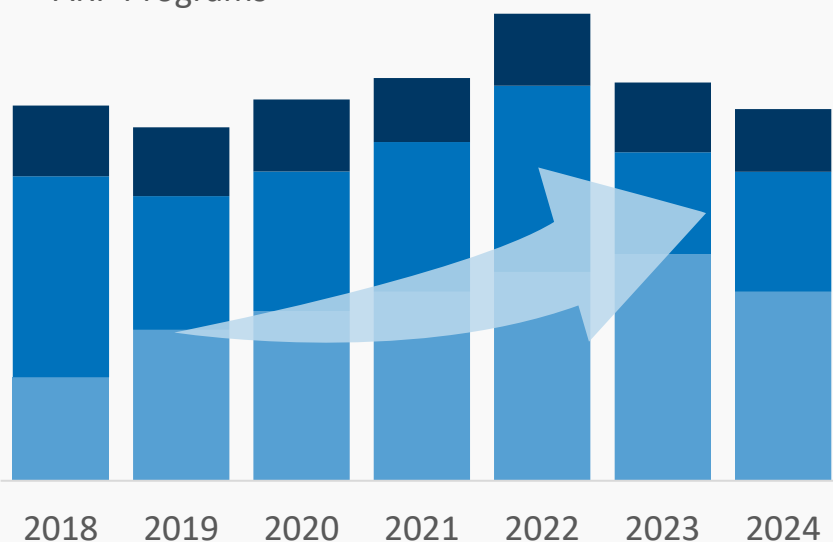
Notes: 1) US\$1.3 billion in programs include approved and filed programs, including extensions of PROJECTpipes2 approved for US\$92.5 million, which targets expanding the previous US\$150MM program 2) Michigan's ARP consists of Mains Replacement Program of \$60 million and Infrastructure Reliability Improvement Program of \$55 million. See "Forward-looking Information"

2 Invest in Core Platform

Investments in WGL since 2018

- New Business
- System Betterment/Other
- ARP Programs

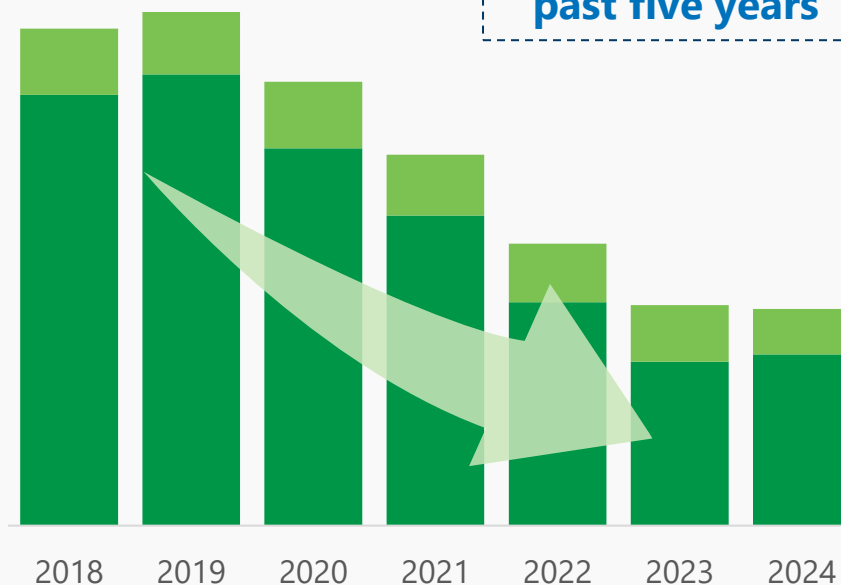
C\$5.0 billion
invested



Material Decline in Leaks¹

- WGL
- SEMCO

~50% reduction
in leaks over the
past five years



ARP investments in WGL are **paying off** with **material reductions in leak**, driving **improved safety** and **reliability** with environmental and emissions benefits.

Notes: 1) Internal data, represents Grade 1 and 2 leaks. *See "Forward-looking Information"

2 Attractive Runway of Utilities Growth Projects

Utilities Project Backlog to Drive Long-Term Shareholder Value



Modernization Programs

- **Over \$1.7B of ARP spending approved** or waiting approval through next four years.
- **Regulators** remain supportive of system betterment and initiatives to **improve safety and reliability**.



New Meter Growth

- Continue to grow residential and commercial customers **over 1% per year**.
- Added **over 12,000 new meters** in 2024.
- New meter growth off to a strong start in 2025.



Keweenaw Connector

- System expansion within the **Keweenaw Peninsula of Michigan**.
- Ensures **stable supply and system resiliency** for new and existing customers.
- Extends service to **14,000 customers** at SEMCO.



Data Centers

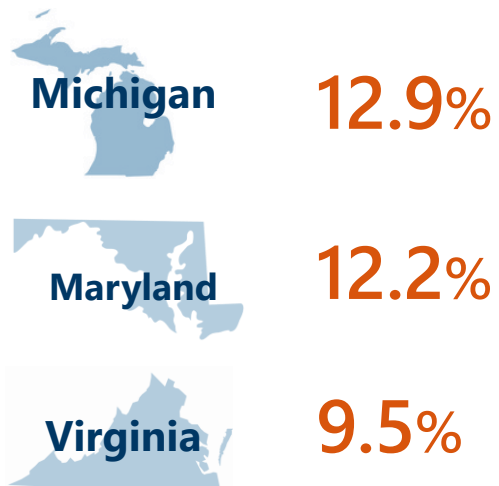
- **Opportunities advancing** for WGL to service growing demand.
- Compliment already **robust utilities growth outlook**.
- Conservative approach with **planned accelerated** rate base depreciation schedules.

Notes: *See "Forward-looking Information"

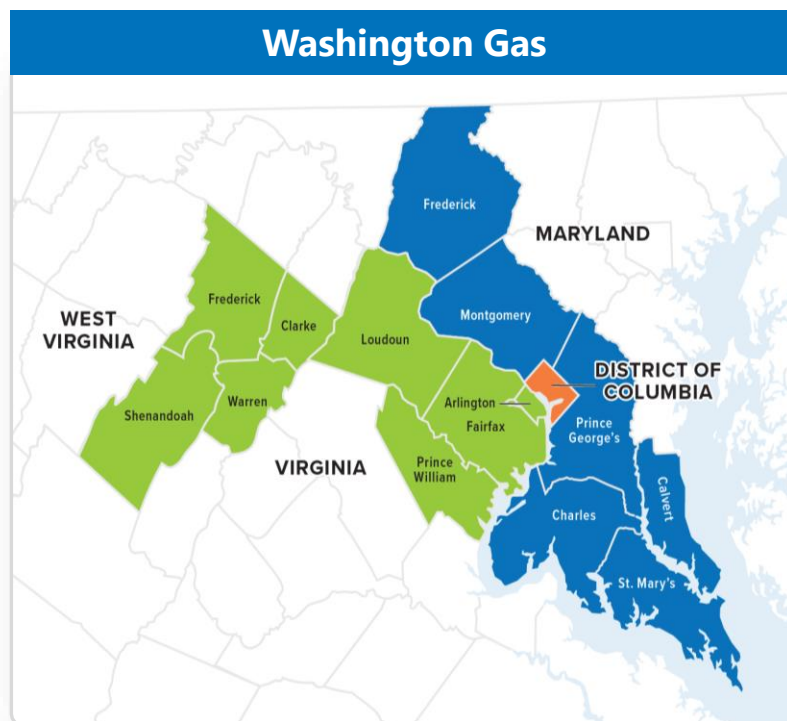
2 Advance System Expansion and Reliability Projects

Advance pragmatic extension to service territory to bring **natural gas** to currently **unserved customers** **A** and progress long-term projects focused on **improving system reliability** **B** for the long-term.

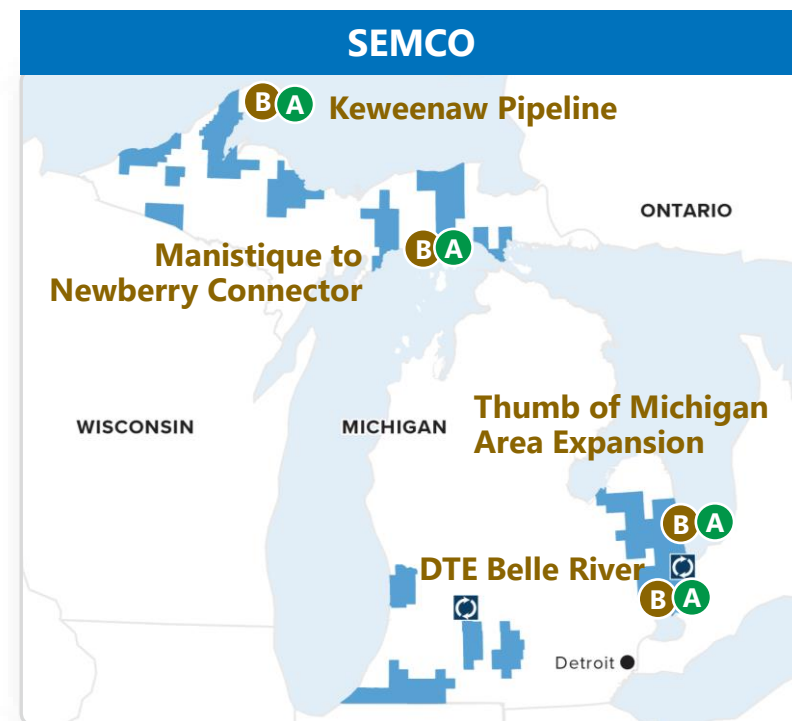
10% of homes within the states we operate use **propane, fuel oil, kerosene** or **other fuels** other than **natural gas** or **electricity** for home heating.



Notes: *See "Forward-looking Information"



Several service area extension opportunities being evaluated to extend mainline and bring gas to under/non-served communities.



>220 miles of distribution line extension being considered to ensure long-term reliability for both served and unserved customers.

RNG Advancements



- WGL is advancing several RNG opportunities across the DMV
- Currently, **five to ten in-territory facilities** are potential sources of supply
- WGL's focus is **in-territory projects** and interconnects, representing up to **4 bcf** of annual supply potential



- Pursuing various RNG interconnect opportunities within Michigan with **two recently completed**
- Opportunities are focused on in-territory dairy farms and landfills
- **Three other potential projects** are currently being evaluated with developers
- Discussions are in various stages, focused on understanding timing and costs
- Several other RNG expansion opportunities are in the pipeline

AltaGas' focus will be on **rate base** or "**rate base-like**" investments across the **RNG value chain**.

Notes: *See "Forward-looking Information"; 1) Actual capital investment will vary based on construction costs and our role within the project RNG value chain.

4 Advocating for Customer Choice

AltaGas will be **very active** in **advocacy** in 2025 and **champion the critical work** our company and industry does in **delivering safe, reliable, and affordable energy** to our global customer base every day.

Natural gas and NGLs are essential to modern day life and essential to **keep society moving forward**.

Advocating for Energy Choice

- **Washington Gas**, along with local unions, restaurant associations, business counsels, housing and building associations, filed **two statement of claims** challenging **two proposed local gas** bans.
- Gas bans **violate federal law**.
- We strongly believe in **right of choice** and the **benefits** of **natural gas** for **safety, reliability, and affordability**.
- **Lawsuits align** with **other legal objections** taking hold across the U.S. challenging local gas bans and follow gas ban turnover in **Berkeley**.

DMV Customer Views Support Energy Choice¹

87% view **affordability** very or extremely **important**

80% believe **consumers** should have the **right to choose**

87% view **reliability** very or extremely **important**

72% believe **local governments** should **not take away choice**

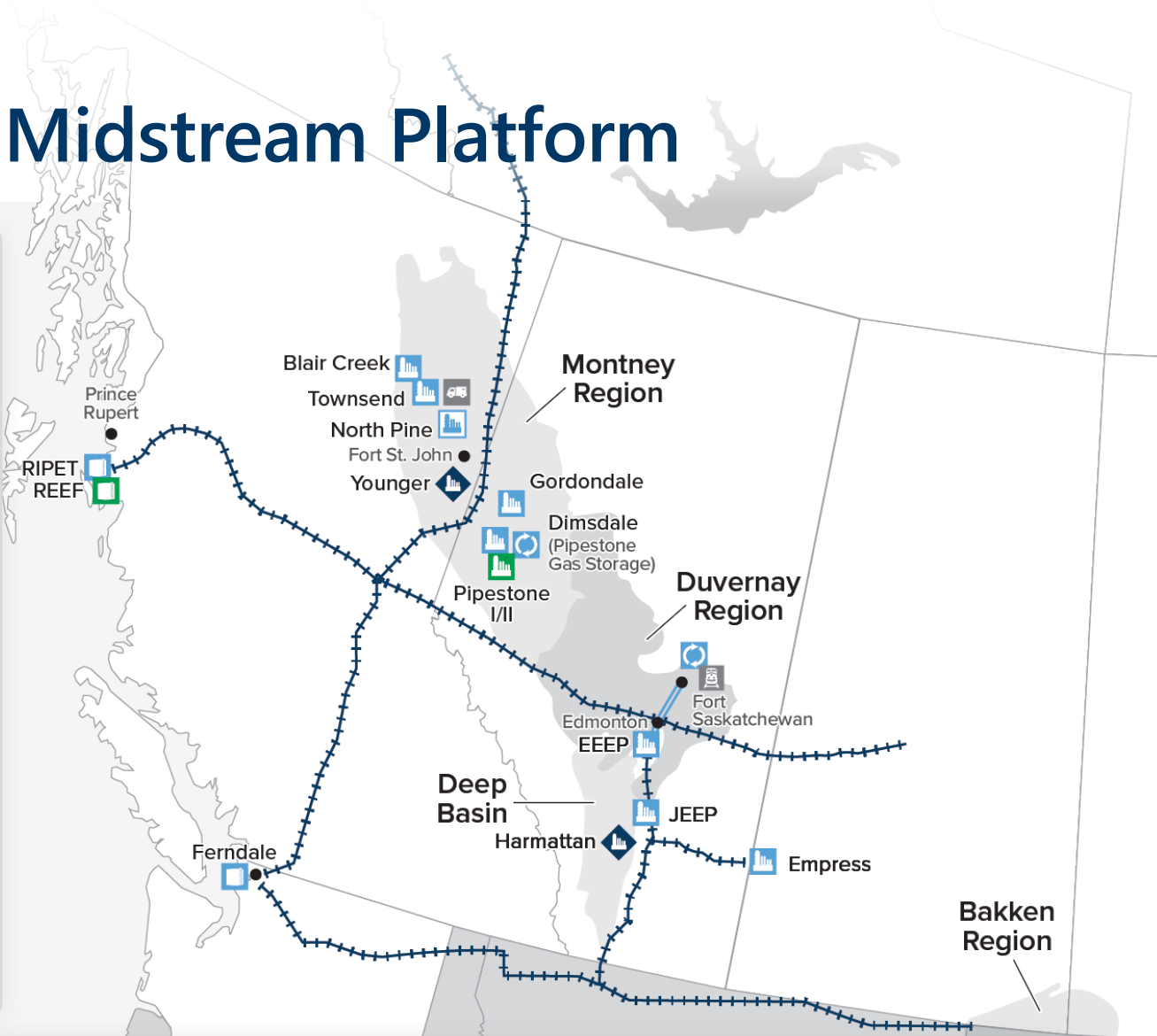
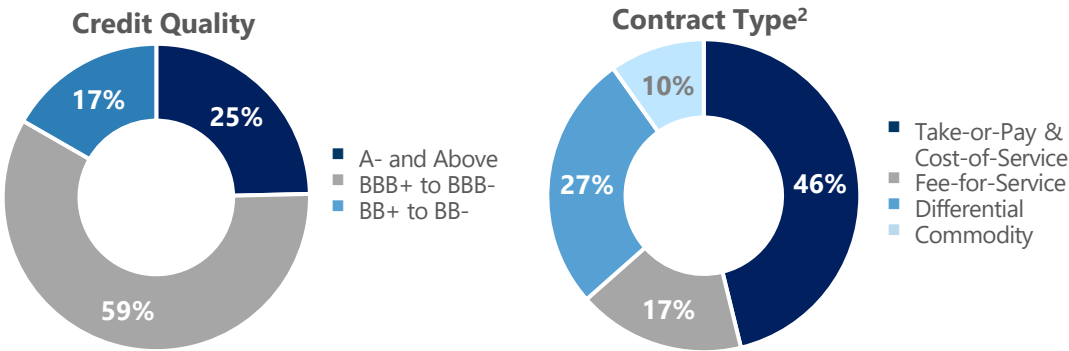
J.D. POWER **#1** for U.S. Gas Utility **Business Customer Satisfaction** study
#2 for U.S. Gas Utility **Residential Customer Satisfaction** study

Source: 1) Based on Washington Gas external polling; 2) J.D. Power & Associates October 2024 Gas Utility Rankings for East Coast Gas Utilities.

Premiere, Globally Connected Midstream Platform

- ✓ Robust long-term fundamentals, supported by West Coast LNG
- ✓ Industry-leading Montney footprint – positioned to attract volumes and value chain opportunities
- ✓ Visible near and long-term growth
- ✓ De-risking commercial framework
- ✓ Strong counter-party credit: ~85% investment grade customers and growing take-or-pay or fee-for-service (currently >60%)

2025E Normalized EBITDA^{1,3}

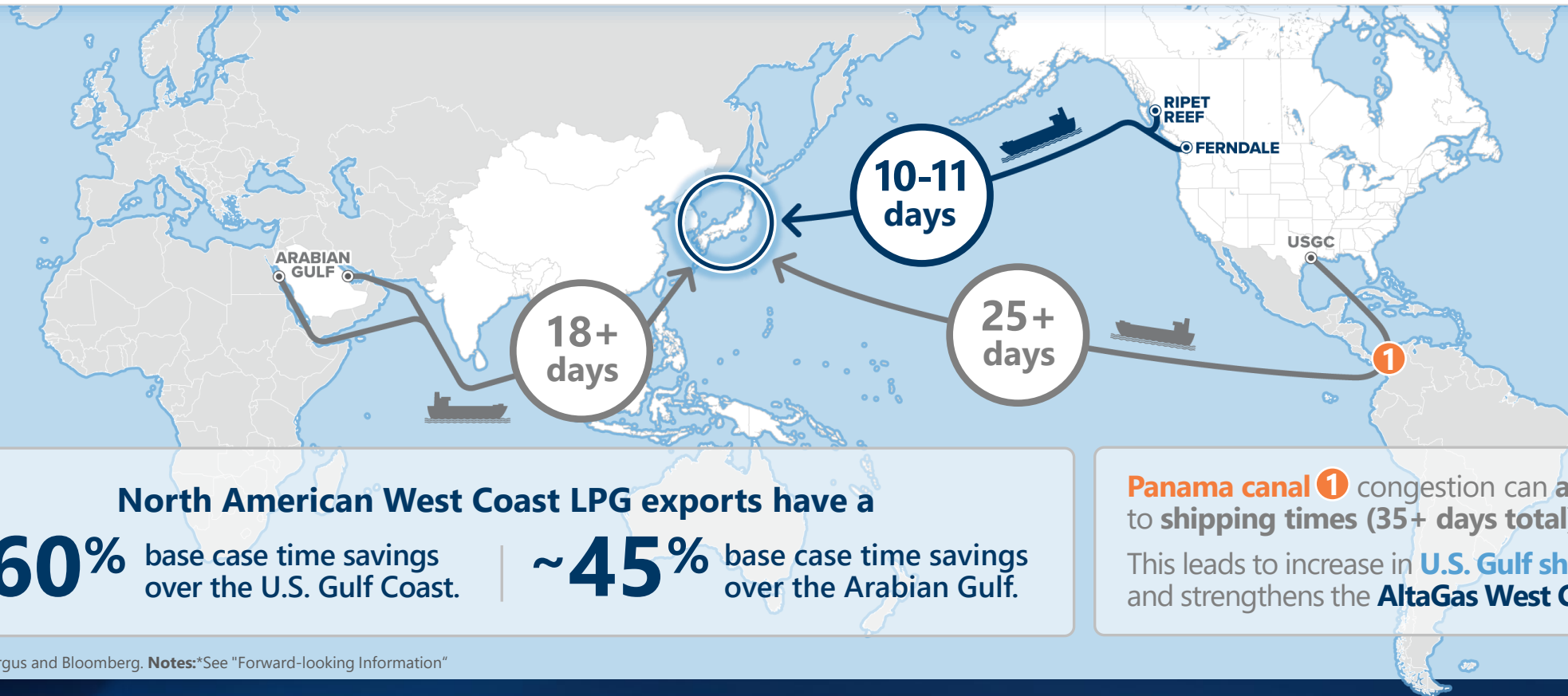


Notes: 1) Non-GAAP financial measure; see discussion in the advisories.; 2) Differential: Merchant unhedged Global Export and other marketing volumes; Commodity: Frac exposed volumes, hedged and unhedged.; 3) Totals may not add due to rounding; *See "Forward-looking Information".

The AltaGas West Coast Advantage

AltaGas' West Coast Advantage results in significant increases in producers' realized LPG prices and creates tailwinds for the broader energy industry.

AltaGas



North American West Coast LPG exports have a
~60% base case time savings over the U.S. Gulf Coast. | **~45%** base case time savings over the Arabian Gulf.

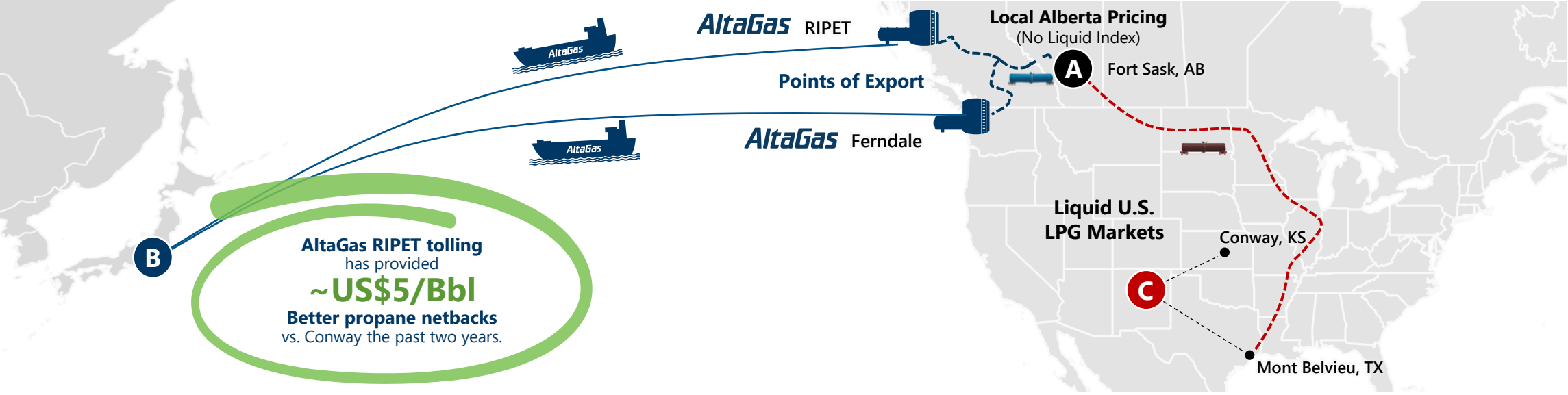
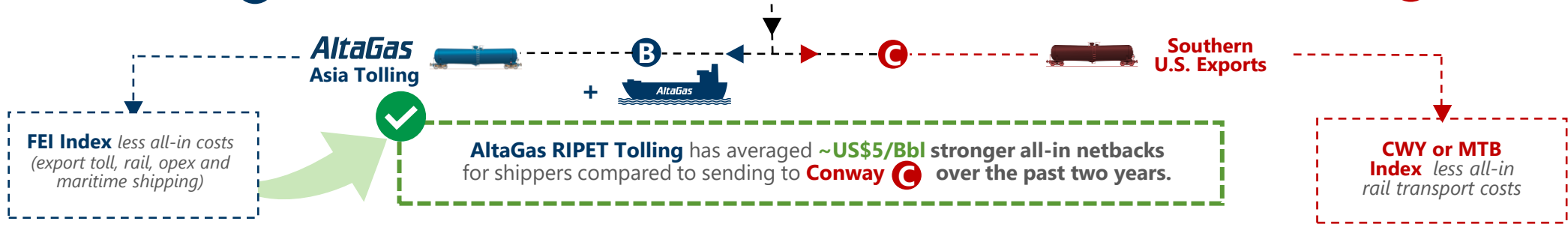
Panama canal ① congestion can add 10+ days to shipping times (35+ days total).
This leads to increase in **U.S. Gulf shipping costs ②** and strengthens the **AltaGas West Coast Advantage**.

Sources: Argus and Bloomberg. Notes: *See "Forward-looking Information"

Battle of the Barrels Leaves Asian Tolling as Clear Winner

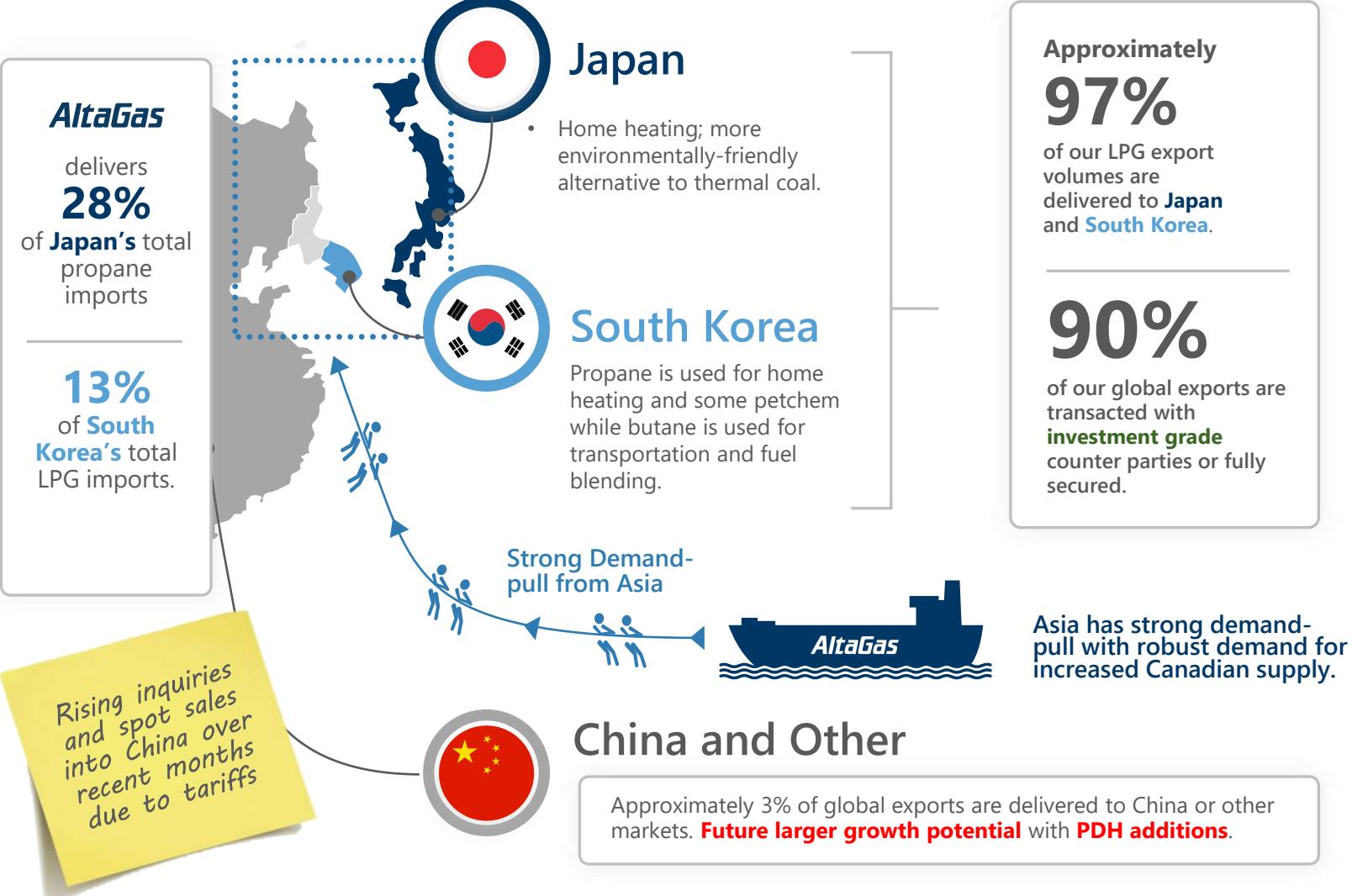
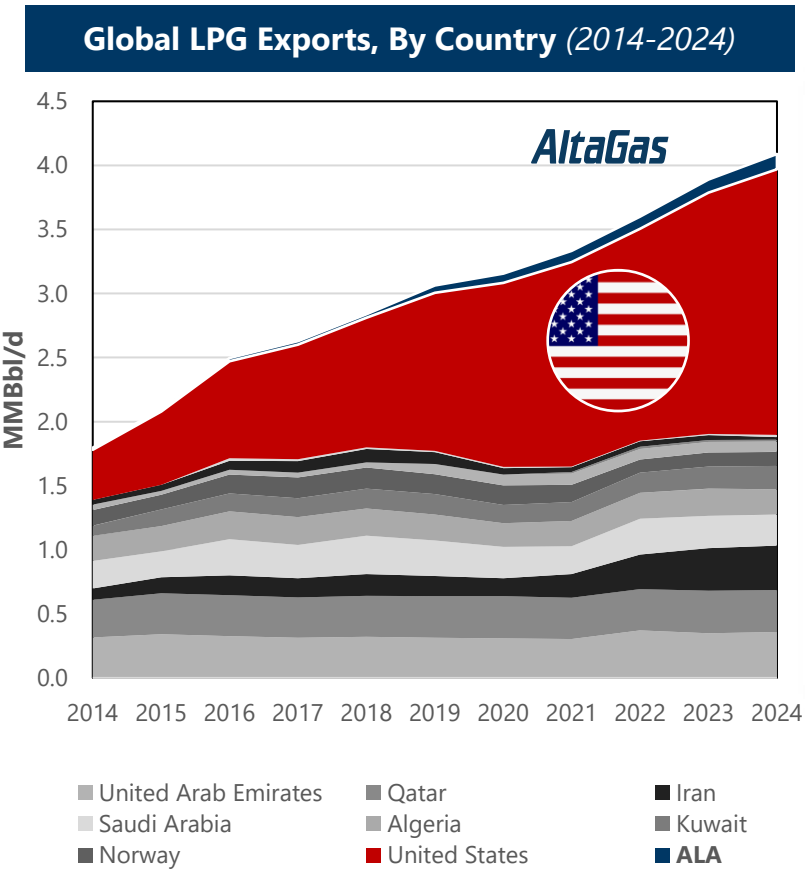
RIPET Tolling has Averaged ~US\$5/Bbl Netback Premium Over Conway Over the Past Two Years

Excess Canadian **propane** and **butane** that is **available for exports** at **Fort Saskatchewan A** has **two options** – going to **Asia B** via rail and AltaGas global exports **or** going to the **Southern U.S. (Conway or Mt Belvieu) C** via rail.



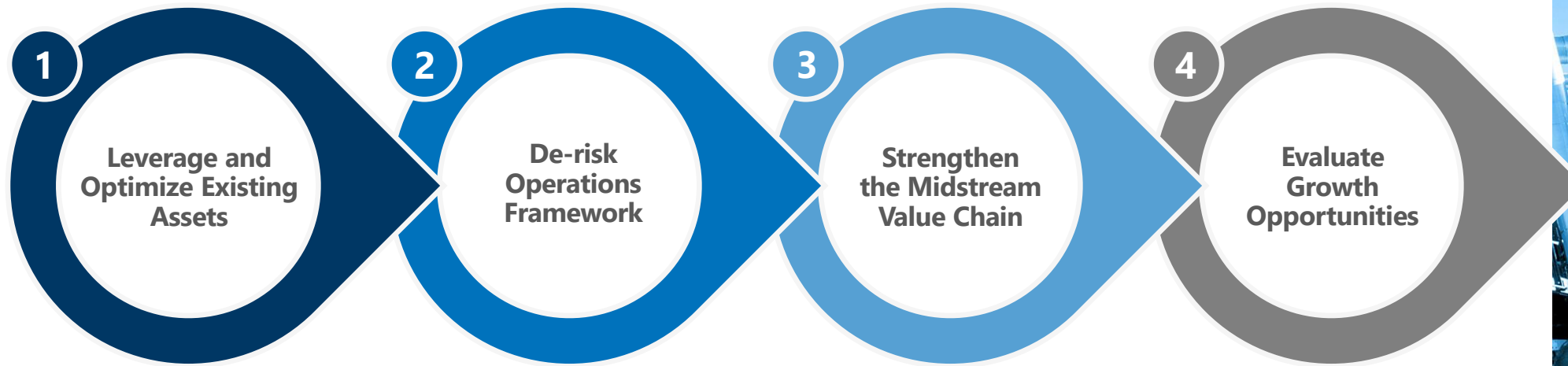
Notes: *See "Forward-looking Information"

North America Balancing the Global LPG Market



Sources: Wood Mackenzie. Notes: *See "Forward-looking Information"

Midstream Strategic Focus



- Focus on growing EBITDA through **no- to low-capex investments**

- **Increased take-or-pay and tolling** agreements
- Systematic hedging
- De-risk costs and supply chain
- Stakeholder engagement

- **Strengthen footprint** across the value chain – G&P, frac, extraction, and liquids handling
- Greater NGL control
- Increase customer and geographic diversification

- Allocate capital to the **strongest risk-adjusted return** projects



Notes: *See "Forward-looking Information"

1 Attractive Runway of Near-to-Medium Term Growth Projects

Midstream Project Backlog to Drive Long-Term Shareholder Value



Dimsdale Expansion

- Premiere natural gas storage facility in **Alberta Montney**.
- Current capacity of 15 Bcf is **expandable to 69 Bcf**.
- Strategic asset for **LNG balancing** serving growing Montney production as LNG Canada comes online.



North Pine Expansion

- Strategic fractionation facility within the NEBC Montney.
- Expands current capacity of 25,000 Bbls/d by **~2x to serve production growth within the Montney** as LNG Canada comes online.



Pipestone III

- Strong **customer demand** for additional processing and liquids handling capacity **in key Montney growth** area.
- Further **de-risks global exports** by adding meaningful long-term LPG supply.



REEF Optimization

- Customer demand and basin growth outlook **supports need** for additional volumes.

Notes: *See "Forward-looking Information"

2 Commercial De-risking

A Minimize Commodity Exposure

- Increase take-or-pay and fee-for-service contracting
- Medium-term global exports tolling target of 60%+
- Active and systematic hedging for any residual commodity exposure

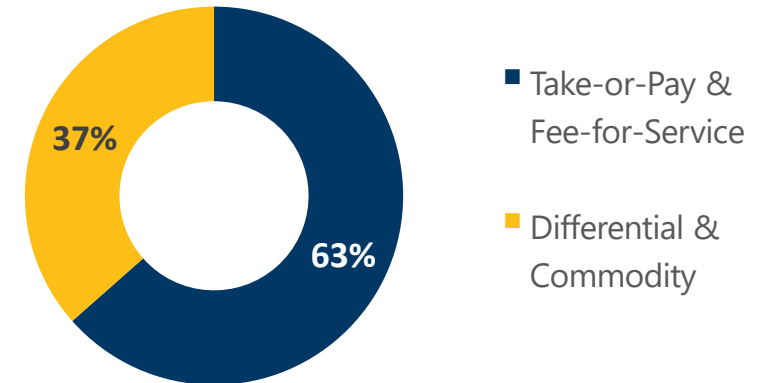
B Lock-in Operating Costs

- Lock in operating and logistical costs to provide long-term visibility for customers and reduce earnings volatility
 - VLGC time charters
 - 5-yr CN contract
- Actively hedge any residual Baltic freight and diesel shipping costs

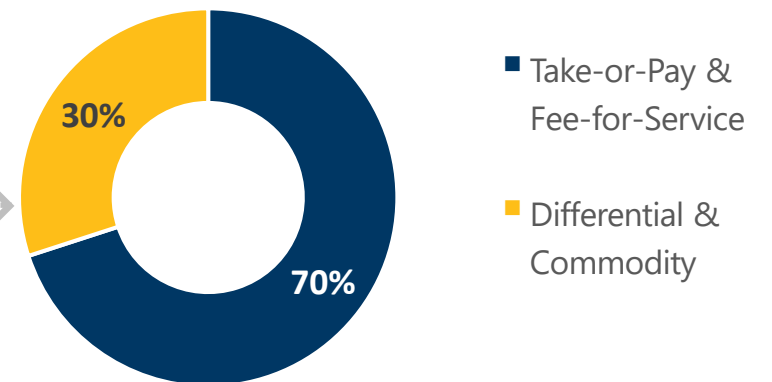
C De-Risk Operations and Supply

- Diversify across customer and geographic resource plays
- Secure long-term LPG export supply agreements
- Secure long-term off-take agreements with customers in Asia

2025E Normalized EBITDA¹, By Contract Type²



Long-term Normalized EBITDA¹, By Contract Type²

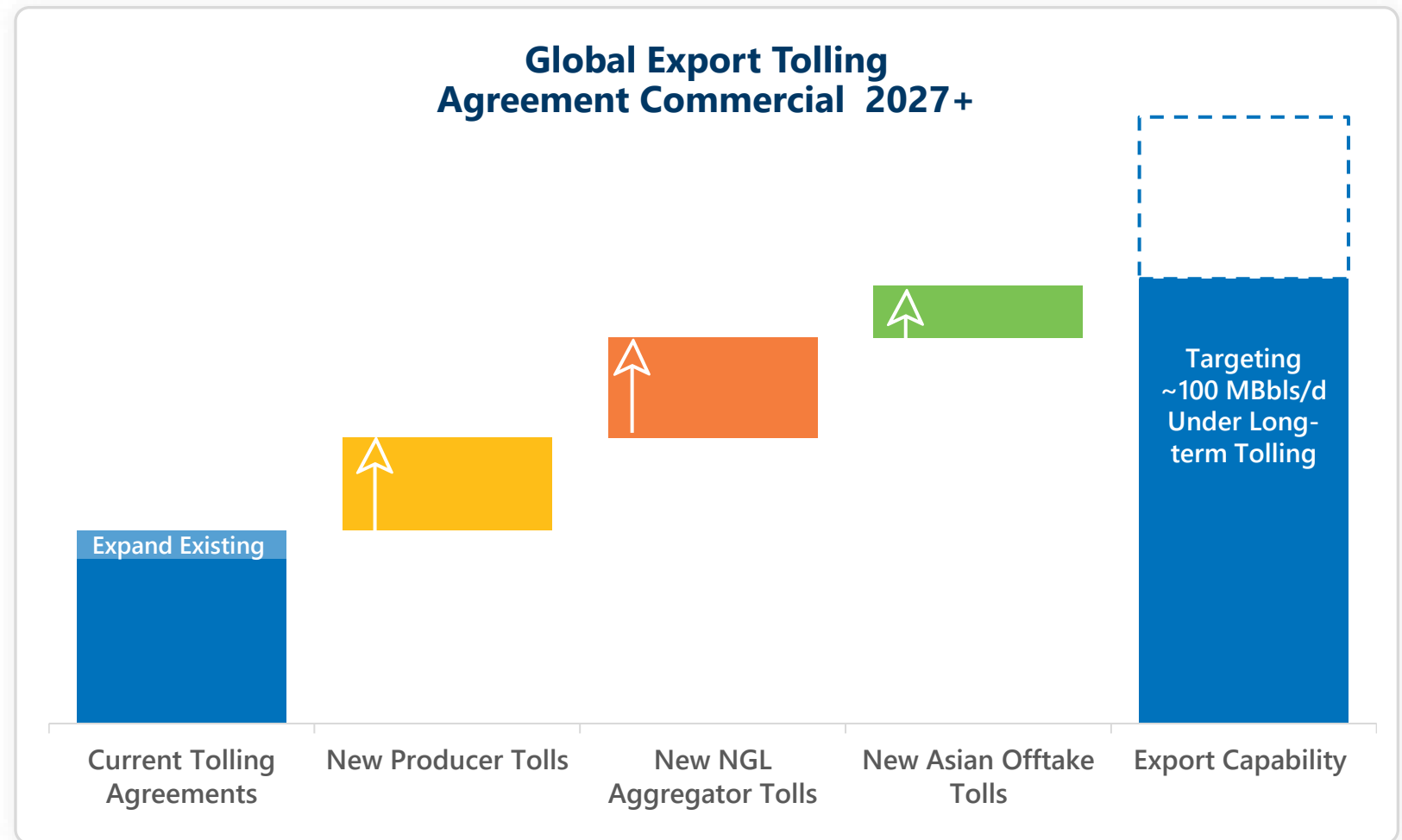


Notes: 1) Non-GAAP measure; see discussion in the advisories. 2) Differential: merchant unhedged global export; Commodity: frac exposed volumes hedged and unhedged. *See "Forward-looking Information".

Global Exports Tolling

Building the Long-term Commercial Stack

- Strong fundamentals and structural pricing advantage support tolling agreements as growing production increases the importance of LPG netbacks.
- Interest across multiple customers, including Canadian producers, NGL aggregators, and Asian off-takers.

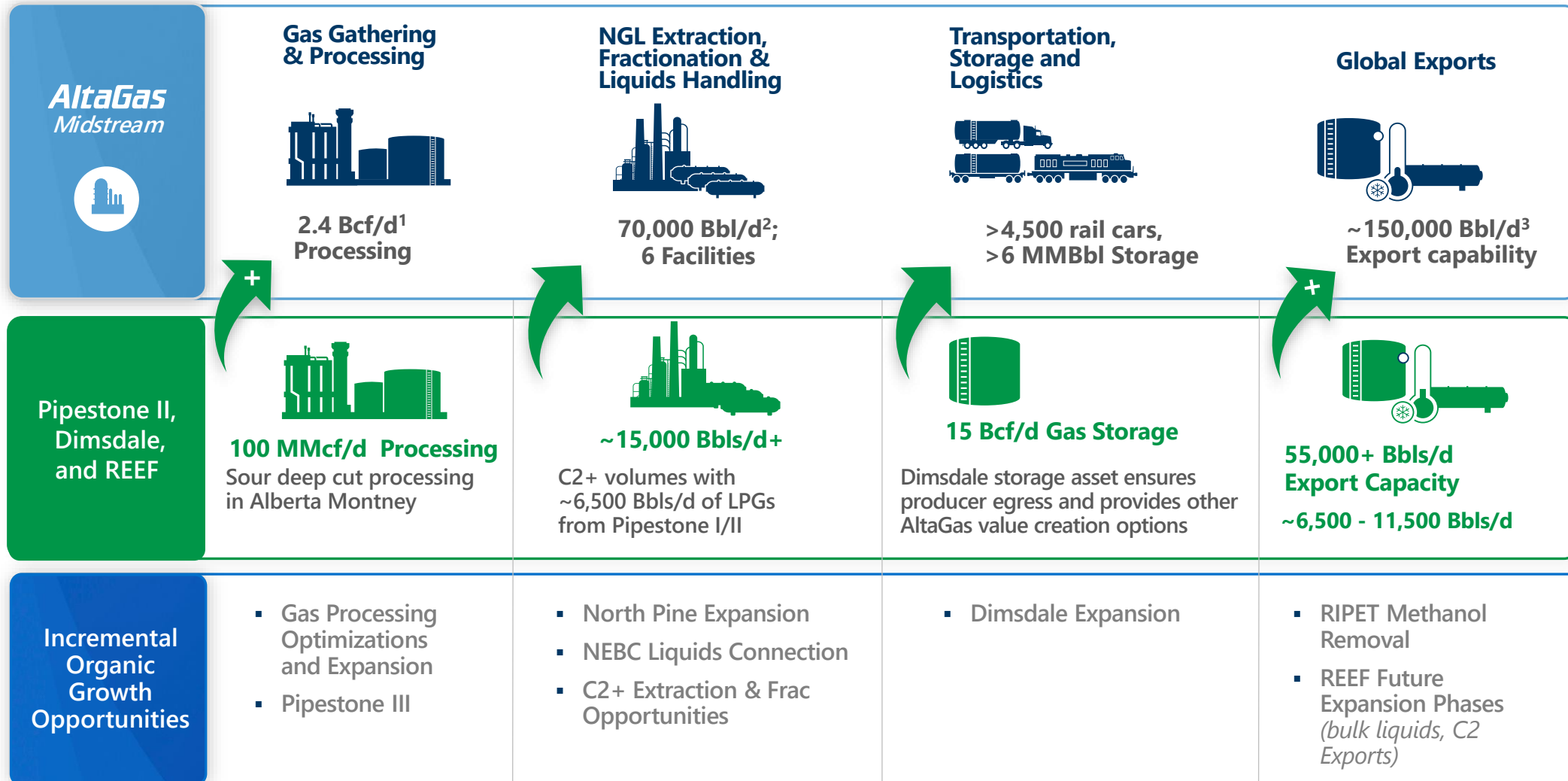


Notes: *See "Forward-looking Information"

3

Strengthening the AltaGas Value Chain

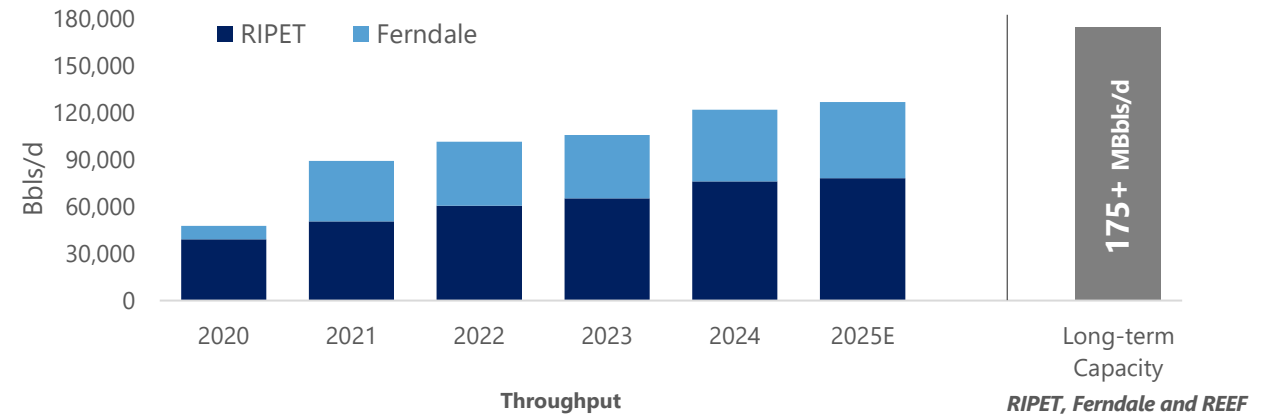
The Multifaceted Approach to Strengthening the Franchise



Notes: 1) Based on ALA working interest capacity in FG&P and extraction, based on nameplate capacity. 2) Based on ALA 100% working interest facilities and ALA % capacity in non-operated facilities, based on nameplate capacity
 3) Includes RIPET and Ferndale. 4) Represents growth in the Midstream segment normalized EBITDA. *See "Forward-looking Information"

3 Global Exports Optimization and Growth

- ✓ **Optimization opportunities across existing platform** will build on track record of growing from ~35 MBbbls/d in 2019 to >125 MBbbls/d currently.
- ✓ **Includes rail, logistics, and operations projects to improve connectivity** and have **lowest possible operating costs**.



RIPET

Propane Exports - BC



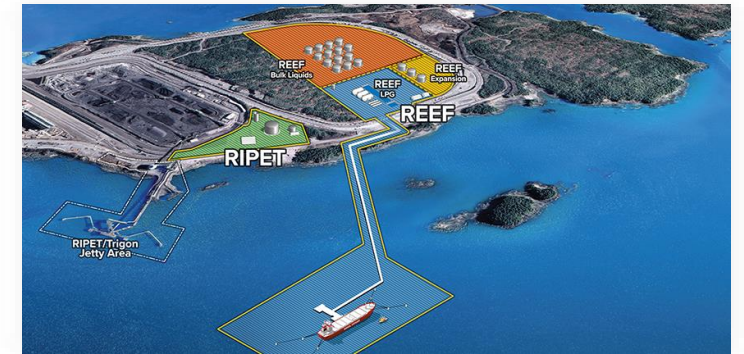
Ferndale

Propane and Butane Exports – Washington State



REEF

LPG and Bulk Liquids Exports – BC



Notes: See "Forward-looking Information"

4 REEF - A Multi-Phased Growth Project

Large-scale LPG and bulk liquids marine export terminal

Phased construction for a capital-efficient build-out

Current Build: **LPG and Dock**

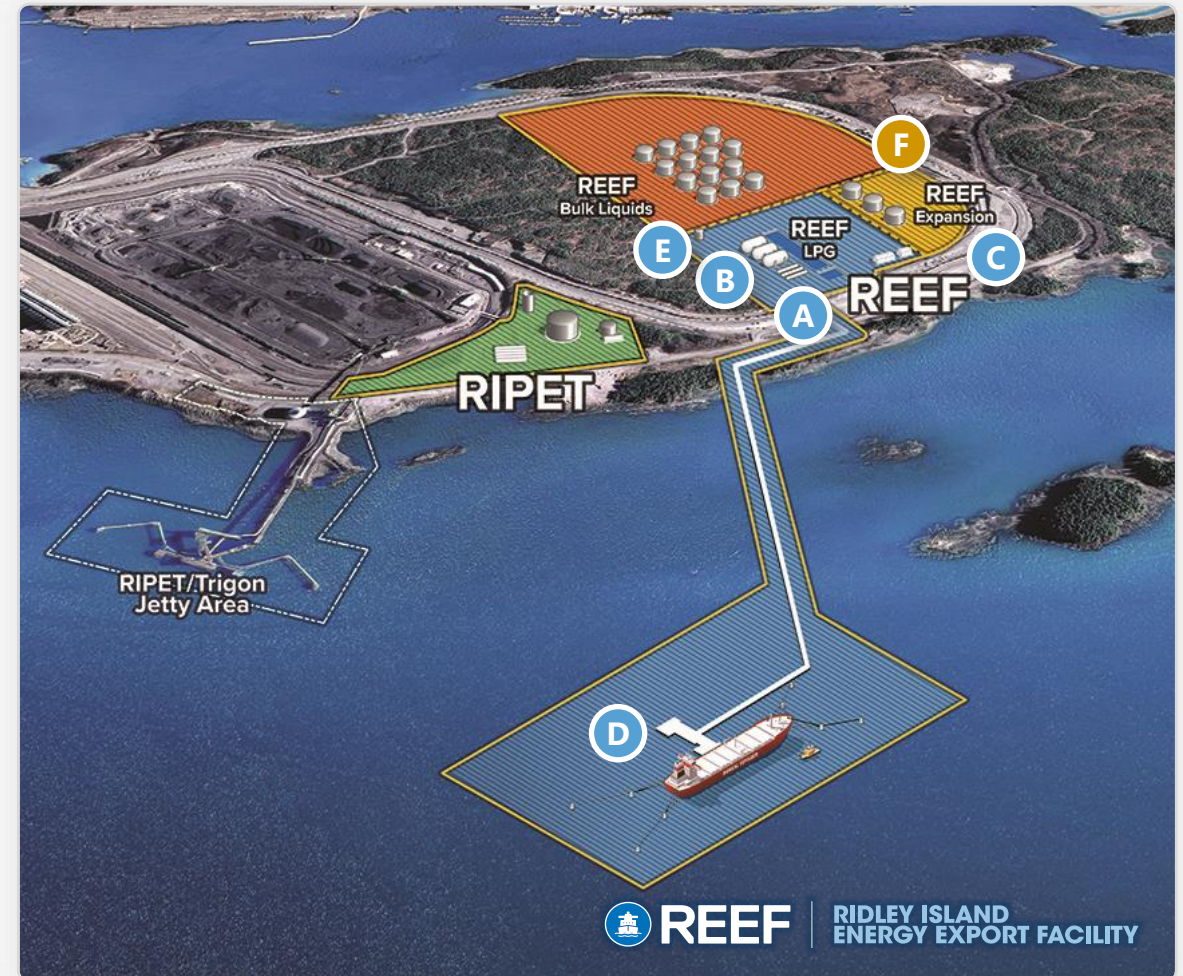
- A Facility & balance of plant**
 - ~55,000 Bbl/d of initial export capacity
- B Storage**
 - 600,000 Bbls of initial LPG storage
- C Rail Offloading and Yard**
 - 10 x dual sided rail offloading
 - 25 km multi-track; unit-train capable
- D Jetty**
 - 1,100 m multi-product jetty (multi-buoy system) structure

Optimization: **LPG Exports**

- E Storage & Refrigeration**
 - C3 Bullets and feed pumps
 - C3 Accumulators, compression
 - Additional refrigeration

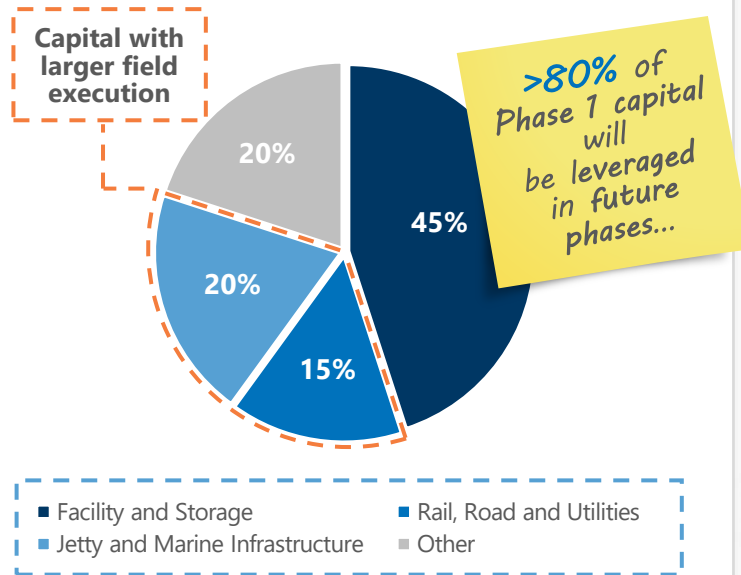
Expansion: **Additional LPG**

- F Storage & Rail Offload**
 - Additional LPG storage for future expansions
 - Rail offload optimization



4 Ridley Island Energy Export Facility (REEF)

\$1.35 Billion Gross Capex



REEF vs. other recent large infrastructure projects

- ✓ Single Site and Jurisdiction
- ✓ Key Regulatory Approvals in Place
- ✓ Utilizes Proven Technologies
- ✓ Aligned with Past Experience

Project Execution

Minimized Onsite Work Reduces Capital Risk

~90%

of equipment, packaging, and pipes **pre-fabricated offsite**

(In controlled indoor operating environments)

60%+

of project will be **fixed price contracts**

>60% of Phase 1 contracted or spent to date...

Project Economics

\$185MM

\$215MM

Partners' Annual EBITDA Range

Commercial

57%

of **AltaGas'** global exports currently operate **under tolling arrangements**

>30

diversified **tolling customers** across RIPET and Ferndale, including producers, aggregators, and downstream offtakers

In active negotiations for

>100%

of REEF Phase 1 throughput capacity

Provides customers with access to **premium downstream** markets, improving the long-term **profitability** of their businesses.

4 REEF - Logistical Advantages



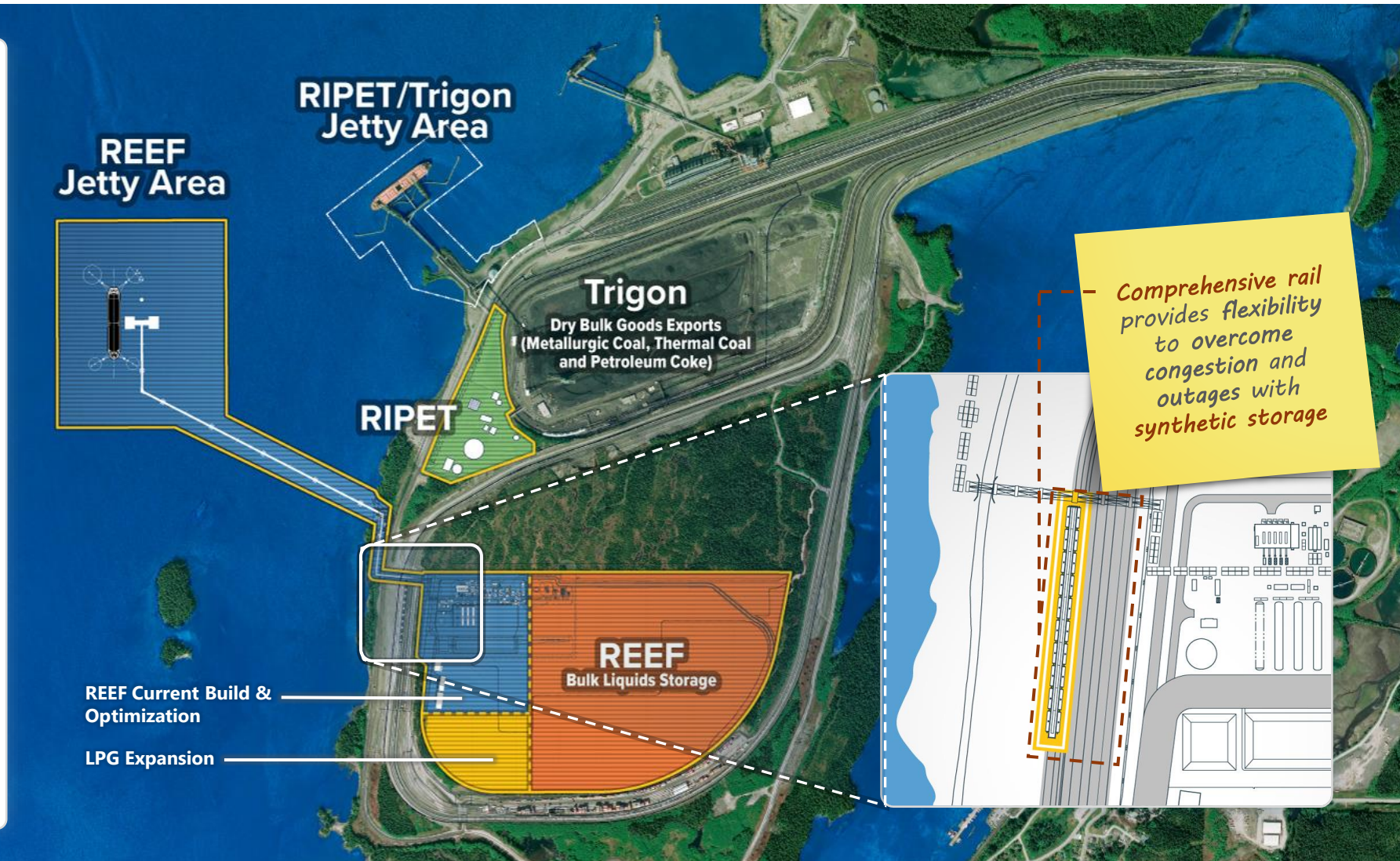
Marine

- Deepest natural harbour in North America
- **Ice free** port **year-round**
- Easy **VLGC** access and movement
- Long-term **multi vessel loading capabilities**
- **Shortest shipping distance** to **Japan** and **South Korea**



Rail

- Comprehensive logistics network
- 10 dual sided rail offloading
- 25 km total track
- Unit-train compatible



4 REEF Update



Project remains on budget and schedule...

Milestones Cleared To-Date

- ✓ Final Investment Decision ✓ FEED
- ✓ Site Clearing ✓ Base Commercial Contracting

Project Execution

Cost Exposure

>60% project costs committed or incurred to date



Earthworks

Overburden removal complete



Rock blasting >90% complete



Offsite Fabrication

Accumulator and bullets ~80% complete; compression and refrigeration progressing



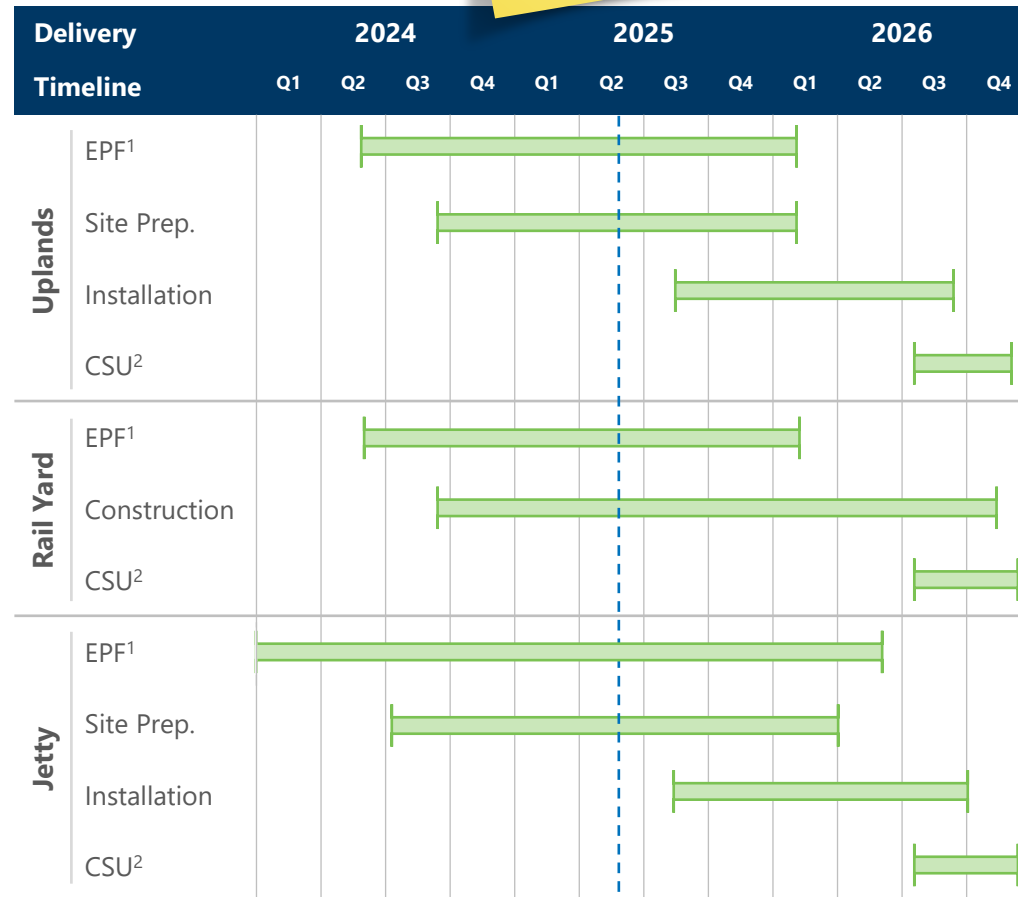
In-Water Piling

88 piles placed; productivity increasing



Commercial

Base tolling target achieved



Notes: 1) EPF = Engineering, procurement and fabrication.; 2) CSU = Commissioning and startup.



REEF Construction Update



Uplands Preparation



Accumulator Pads



Uplands Pipeline Foundation



Fully Assembled Trestle

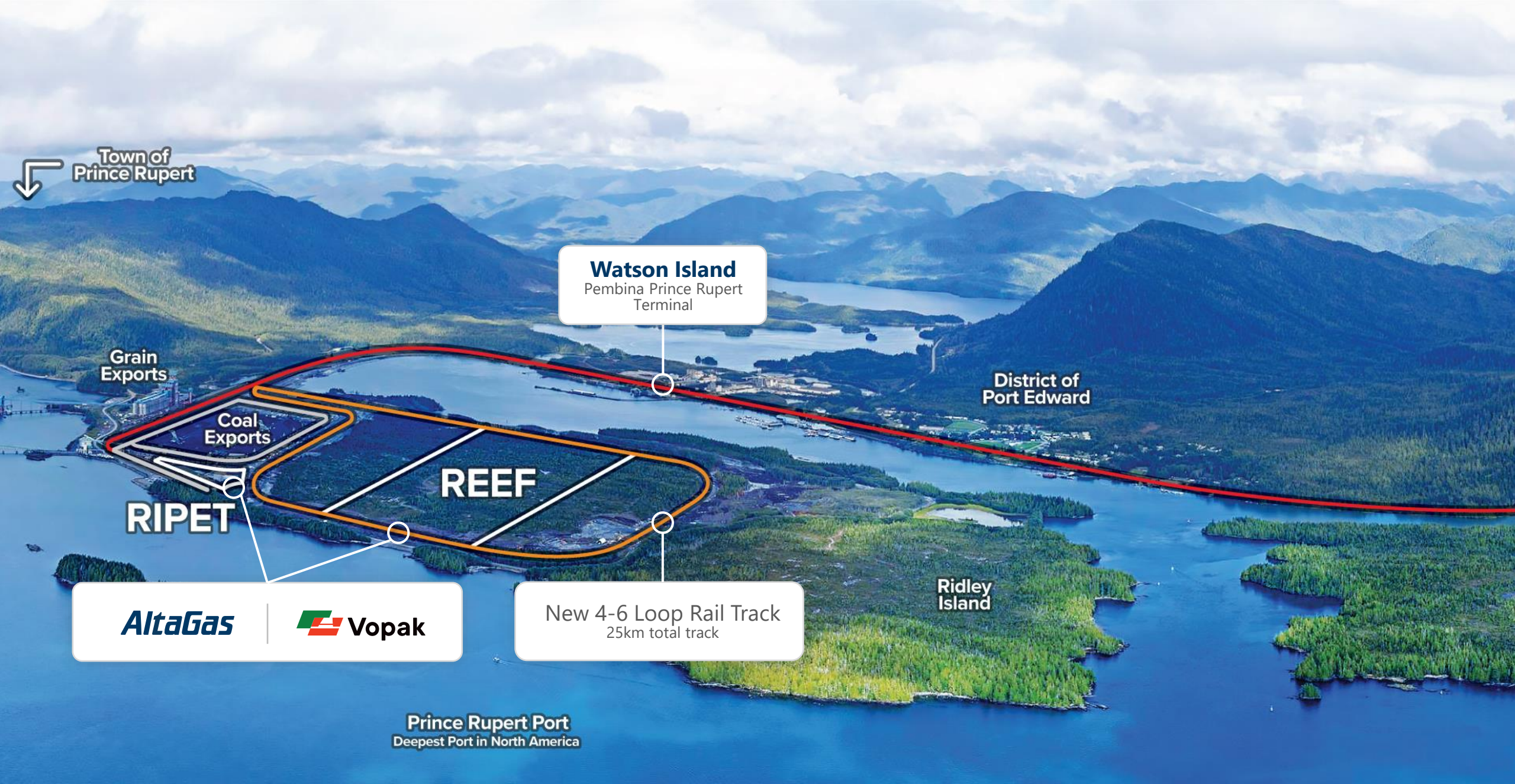


LPG Bullet Assembly



Jetty Construction





Town of
Prince Rupert

Watson Island
Pembina Prince Rupert
Terminal

Grain
Exports

Coal
Exports

District of
Port Edward

RIPET

REEF

AltaGas |  **Vopak**

New 4-6 Loop Rail Track
25km total track

Ridley
Island

Prince Rupert Port
Deepest Port in North America

4 Pipestone II Update



Milestones Cleared To-Date

- ✓ Final Investment Decision
- ✓ Site Clearing
- ✓ FEED
- ✓ Acid Gas Wells
- ✓ Gathering System

Project Execution

EPC Contracting

Principally all work executed or under firm price EPC awards



Acid Gas Injection Wells

Drilled and Completed



Gathering System

Pipeline construction and testing complete



Facility Construction

76% of construction complete; earthworks complete

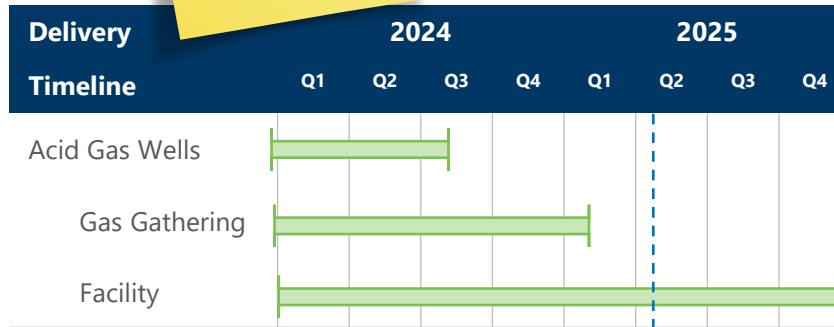


Commercial

100% contracted under long-term take-or-pay with marquee producers



Project remains on budget and schedule...



Strong execution across KPIs

Project Execution

- Safety
 - No significant safety incidents.
- Quality
 - No significant issues to date.
- Risk
 - All major risks have mitigation in place.
- Regulatory, Environmental and Stakeholder
 - No surprises in regulatory or approvals.
 - No major environmental incidents.
 - Continued strong local community support.

June 2024 Facility Progress



April 2025 Facility Progress



Proven Track Record of Midstream Project Execution

Key Project Delivery Metrics¹

13 Total Projects Completed

\$1.5B Capital Deployed

100% On-Time Delivery Rate

-8% Budget Variance % of Total

Project Execution

NEBC Program I

Townsend I

- 198 MMcf/d facility

NEBC Program II

North Pine + Townsend I

- 10,000 bpd LPG frac. Facility

RIPET

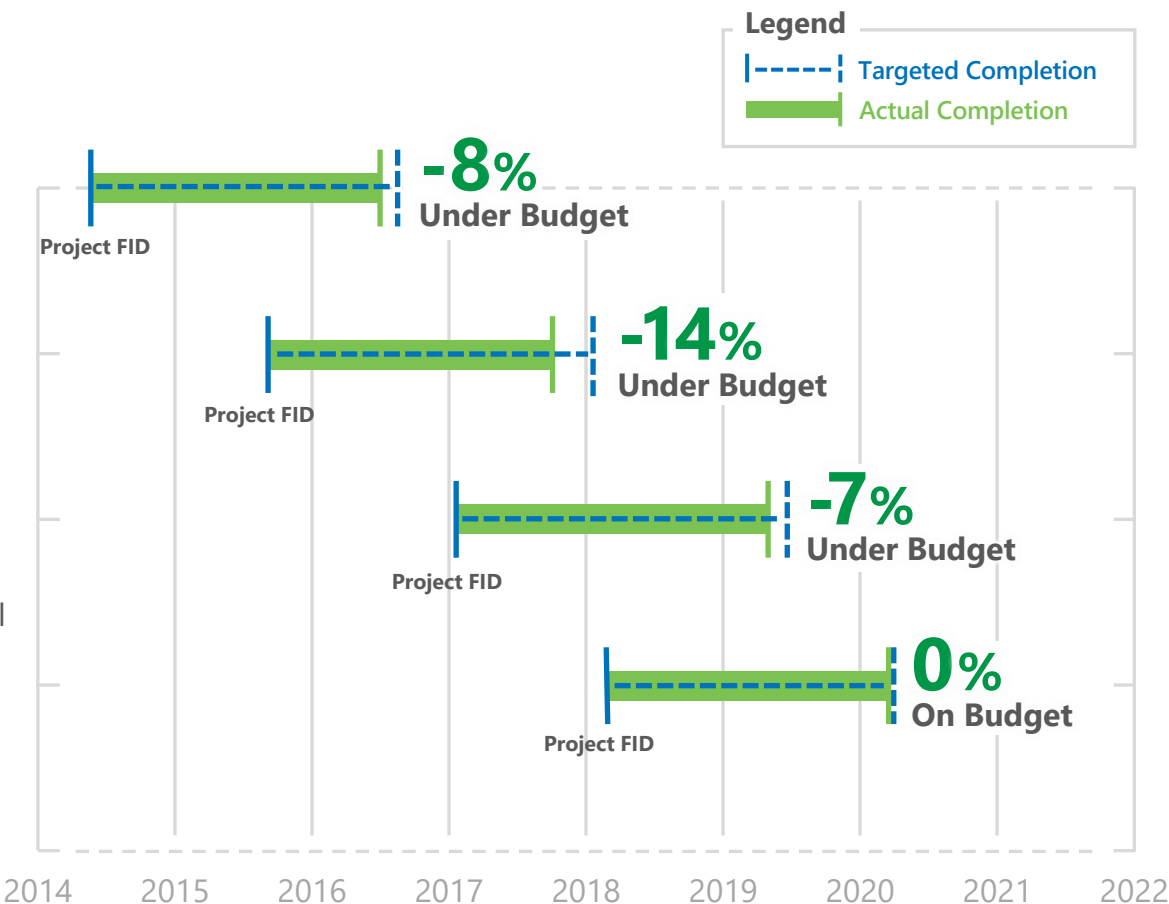
Ridley Island Propane Export Terminal

- 80,000 bpd LPG Export Terminal

NEBC Program III

Townsend 2B + North Pine II

- 17,500 bpd treating facility
- 10,000 bpd LPG frac.



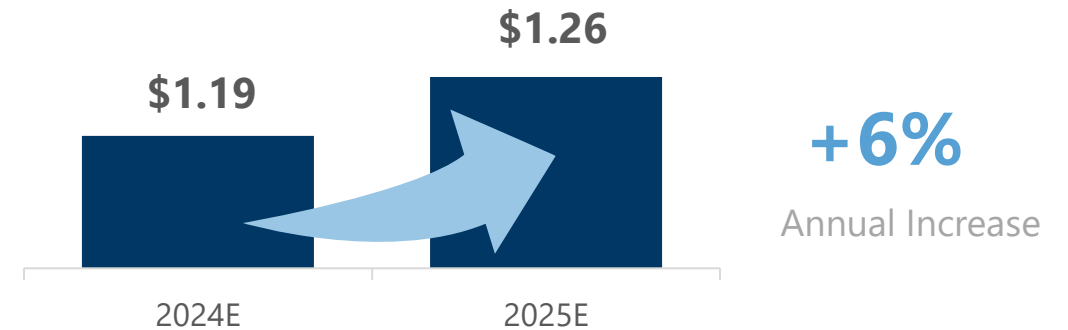
Notes: 1) Includes projects executed between 2015 and 2024. See "Forward-looking information"

2025 Guidance Highlights

2025 Normalized EBITDA¹



2025 Dividend Increase



2025 Normalized EPS¹

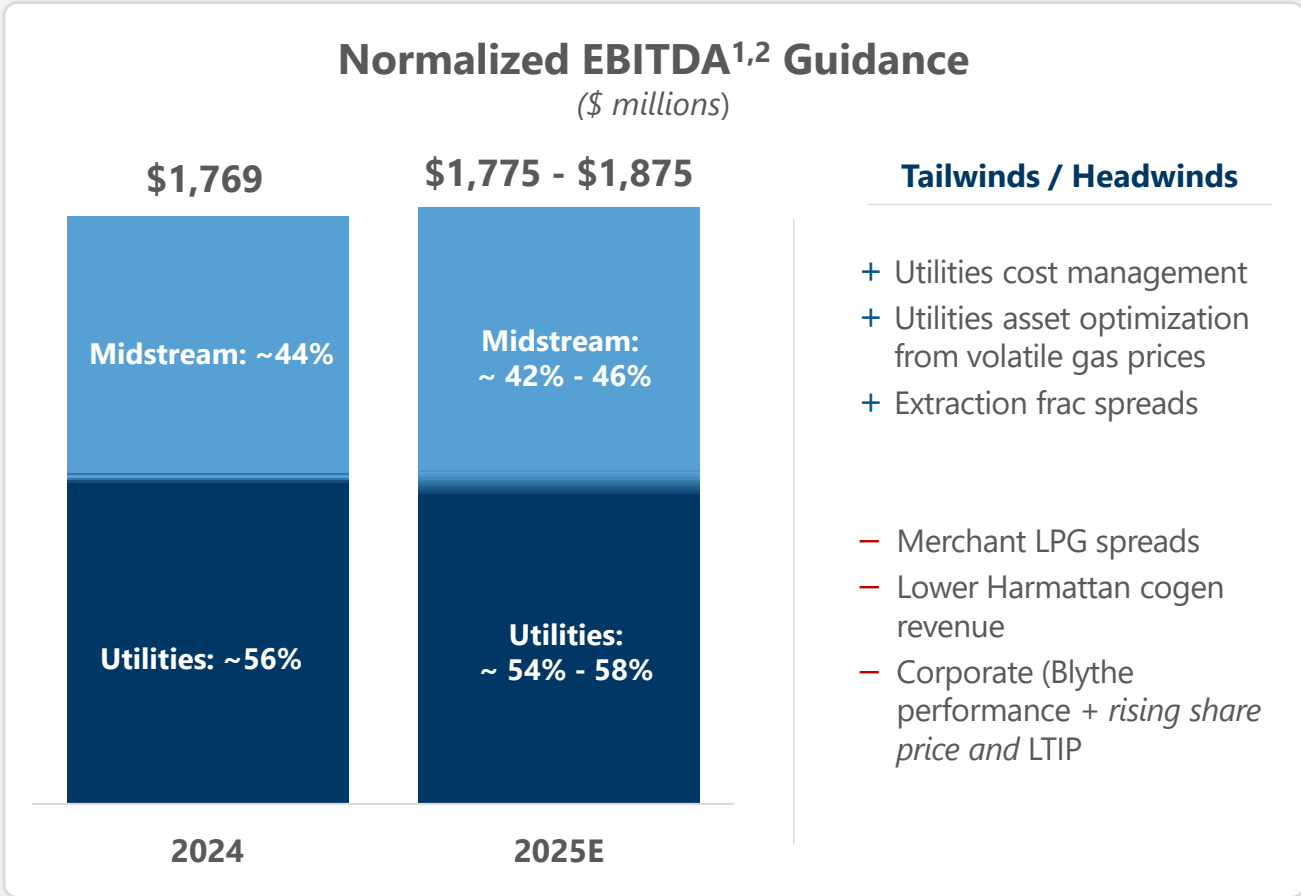


2025 Capital Program



Notes: 1) Non-GAAP financial measure; see discussion in the advisories. See "Forward-looking Information"

2025 Financial Guidance

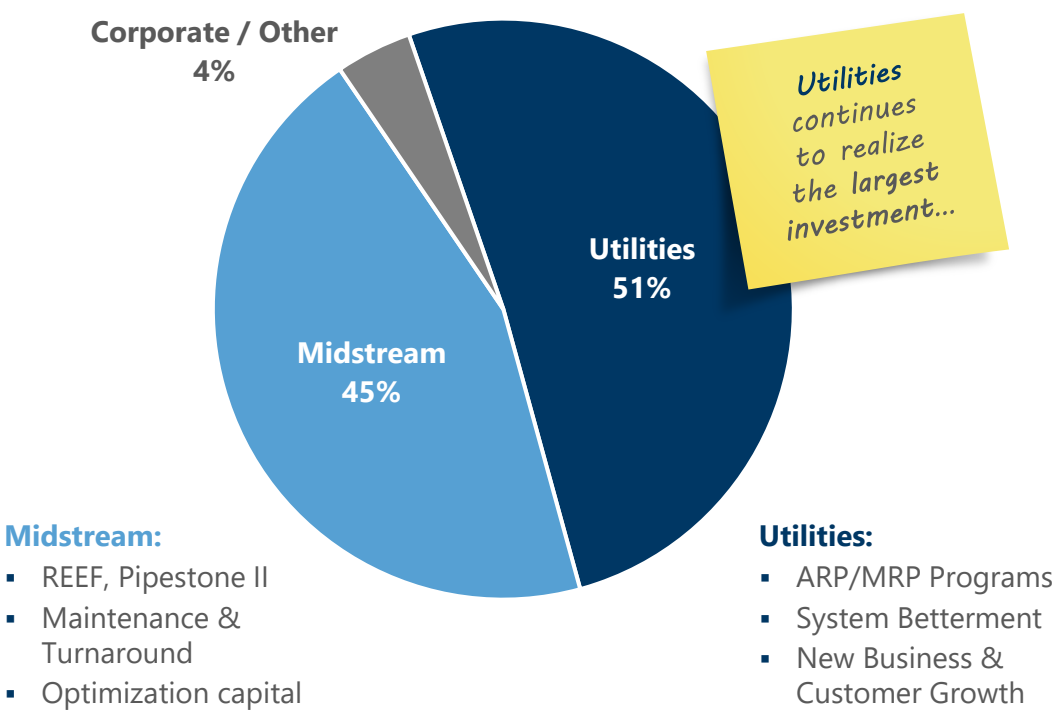


2025 Capex Budget

Despite being in a period of stronger Midstream build out...

2025 Capital Budget: \$1.4 Billion

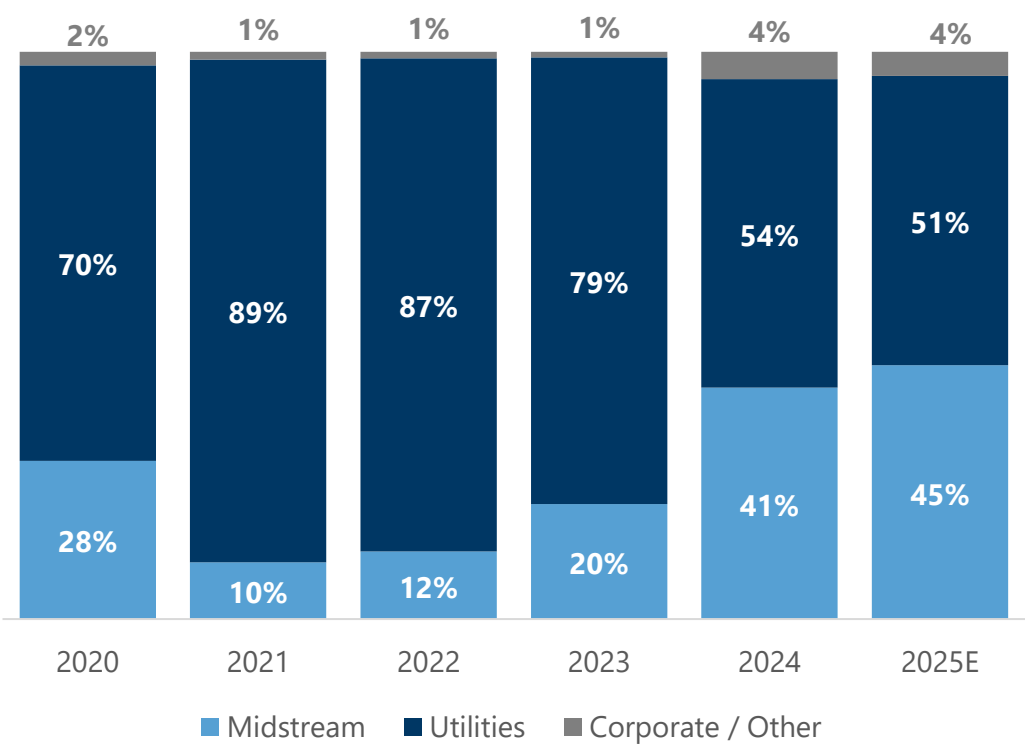
Capital deployment reflects the **continued strong growth opportunities**. Largest 2025 capital outlays include REEF, Pipestone II, Utilities ARP and system betterment.



Notes: *See "Forward-looking Information"

Midstream Allocation

Strong organic growth opportunities across both platforms – driving healthy competition for capital. Attractive investment opportunities in Midstream driving current increased allocation.



2025 Capital Allocation Breakdown

Capital focused on advancing short and long-term projects across portfolio.

Capital Allocation	Investment Focus	Investment Return
<div><div>4</div><div>Other Growth</div></div> <div><div>3</div><div>REEF & Pipestone II</div></div> <div><div>2</div><div>ARP / New Connections / System Expansions</div></div> <div><div>1</div><div>Maintenance / System Betterment</div></div>	<ul style="list-style-type: none">Low capital business development and asset optimizationPipestone II: Complete construction and commission facility near 2025 year-end.REEF: Material advancement of project, including in-water piling and jetty, earth works, rail and offsite fabrication.Asset modernization programs that upgrade infrastructure to improve safety and reliabilityNew customers connects through network expansion to new regions or unserved markets.Safe and reliable operations; asset integrity ensuring uninterrupted delivery.	<ul style="list-style-type: none">Mix of immediate and delayed investment returnsDelayed investment returns that only begin to contribute once projects are commissioned.REEF: Return begins around 2026 year-endPipestone II: Return begins around 2025 year-endStarts producing immediate returns on investment during the capital deployment year; realized through rate rider and new customer billing.

2025E

Mountain Valley Pipeline Update

The Pipeline



- **2.0 Bcf/d, >300-mile** interstate natural gas pipeline.
- Firm 20-year service contracts took effect on July 1, 2024 with operations proceeding as expected.

Q1/25

- Third full quarter of operations with **strong operating performance** and no surprises.
- Partners **evaluating >500 MMcf per day mainline expansion** through additional compression.
- **FEED study complete** with open season to follow.

Highly Attractive Asset

- ✓ **Fully Contracted 20-Year Take-or-Pay** Cash Flows Underpinned by **Investment-Grade Counterparties**.
- ✓ **Near-Term Mainline Expansion** and **Southgate Project** are **Highly Accretive** Material Growth Projects.
- ✓ Turn-key Investment Opportunity with **Robust Free Cash Flow Conversion** due to **Limited Maintenance Capex** over the Next Decade.
- ✓ **Scarce** Asset with Decades of Durable Demand to **Move Gas out of Appalachia**.
- ✓ **Irreplicable Infrastructure** with **Transport Optionality** to Major Demand Regions.

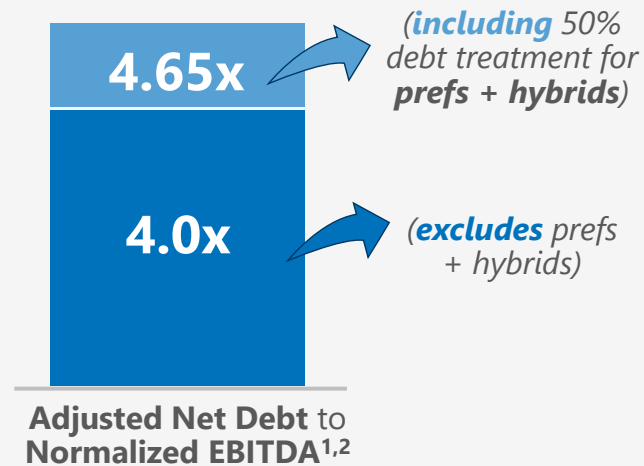
Paths for Value Creation in Process

- MVP remains a **non-core asset** for AltaGas' long-term strategy. Currently, **progressing price discovery** to accelerate AltaGas' deleveraging strategy.

Leverage Targets

Leverage Targets

(Medium to Long-Term)

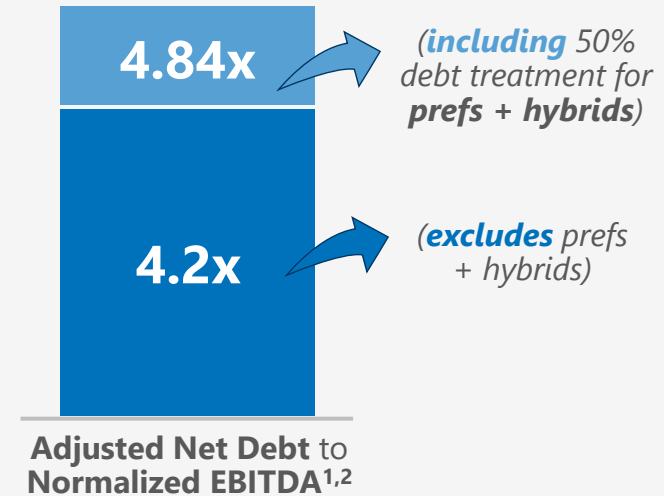


Calibrating on:

- Business mix (55% Utilities / 45% Midstream)
- Aligns with peer average leverage ratios
- Anchored to 'BBB-mid' Investment Grade Ratings

Trailing Metrics

(As of Q1/25)



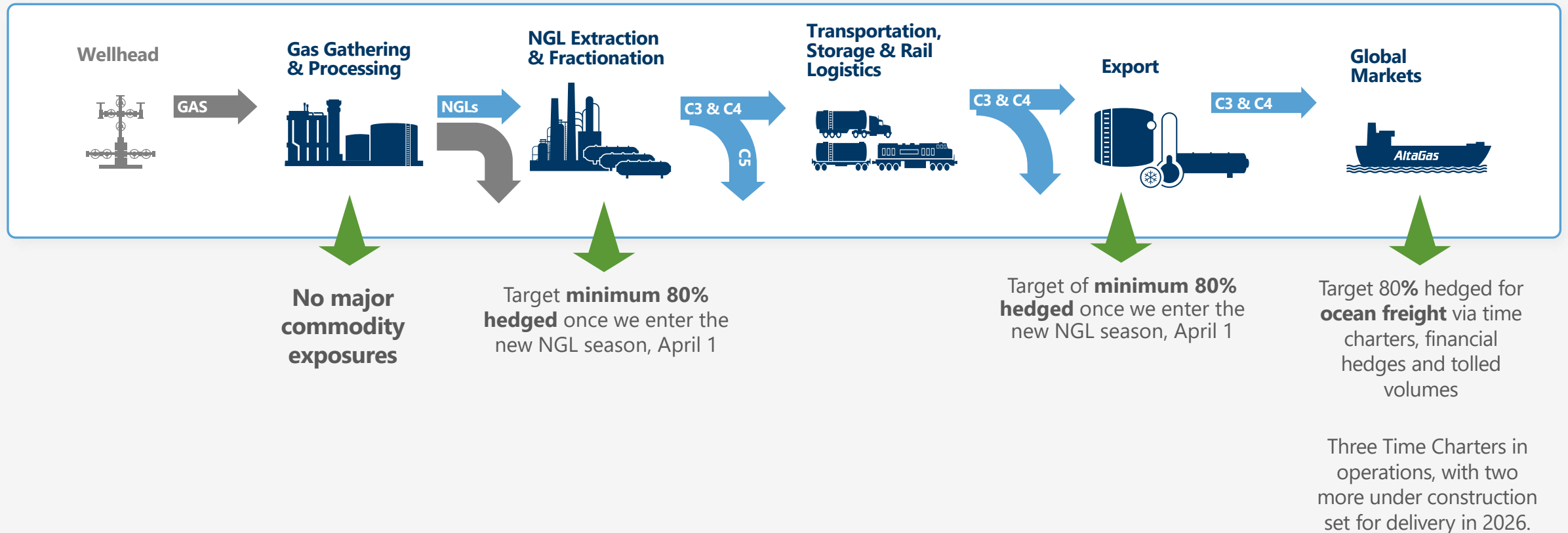
Notes: 1) Adjusted Net Debt is Net Debt excluding the current and long-term portions of finance lease liabilities, hybrid capital, and debt associated with acquisitions that occurred in the last half of the fiscal year; 2) Non-GAAP financial measure; see discussion in the advisories; *See "Forward-looking Information"

2025 Hedging

AltaGas

Hedging Philosophy

- **Increase tolling** and reduce commodity exposure to **further stabilize Midstream cashflows**
- **Residual commodity** exposures actively **managed through hedging program**



Notes: *See "Forward-looking Information"