

Forward-Looking Information

This presentation contains forward-looking information (forward-looking statements). Words such as "may", "can", "would", "could", "should", "likely", "will", "intend", "contemplate", "plan", "anticipate", "project", "target", "guarantee", "potential", "objective", "continue," outlook", "guidance", "growth", "long-term", "vision", "opportunity" and similar expressions suggesting future events or future performance, as they relate to the Corporation or any affiliate of the Corporation, are intended to identify forward-looking statements. In particular, this presentation contains forward-looking statements with respect to, among other things, business objectives, strategy, expected growth, results of operations, performance, as they relate to the Corporation, and opportunities and financial results. Specifically, such forward-looking statements included in this document include, but are not limited to, statements with respect to the following: the expectation that REEF and Pipestone II will remain on track and on budget and the anticipated inserting and supply contract with Keyera including strengthening AltaGas' long-term growth outlook and the belief that global export tolling will derisk the business; U.S. customer demand for natural gas and the anticipated benefits of that tolling and supply contract with Keyera including sport production and Monthey growth outlook, anticipated growth opportunities in the Utilities segment including modernization programs, new meter growth, the Keweenaw Connector project, and data center growth and opportunities; anticipated benefits of Utilities growth projects; anticipated data center growth, opportunities for WGL to service growing demand and the timing thereof; the expectation that demand for natural gas will increase due to data center and medium-term growth opportunities of WGL to service growing demand and the timing thereof; the expectation that demand for natural gas will increase due to data center growth, opportunities and the including nomalized EBITDA for 2025 by

These statements involve known and unknown risks, uncertainties and other factors that may cause actual results, events and achievements to differ materially from those expressed or implied by such statements. Such statements reflect AlfaGas' current expectations, estimates, and projections based on certain material factors and assumptions at the time the statement was made. Material assumptions include: AlfaGas' effective tax rate, U.S./Canadian dollar exchange rate; inflation; interest rates, credit ratings, regulatory approvals approvals equatory approvals and pricing; volumes and rates; propane price differentials; degree day variance from normal; pension discount rate; financing initiatives; the performance of the businesses underlying each sector, impacts of the hedging program; weather, frac spraced, access to capital; future operating and capital costs; timing and receipt of regulatory approvals; seasonality; planned and unplanned plant outages; timing of in-service dates of new projects and acquisition and divestiture activities; taxes; operational expenses; returns on investments; dividend levels; and transaction; or costs.

AltaGas' fonward-looking statements are subject to certain risks and uncertainties which could cause results or events to differ from current expectations, including, without limitation: health and safety risks; operating risks; infrastructure; natural gas supply risks; volume throughput service interruptions; transportation of petroleum products; market risk; inflation; general economic conditions including tariffs; internal credit risk; capital market and liquidity risks; interest rates; foreign exchange risk; debt financing, refinancing, and debt service; information, and control systems; regulatory risks; changes in law, climate-related risks; environmental regulation risks; lindigenous and treaty rights; litigation; dependence on certain partners; political uncertainty, activity, civil unrest, terrorist attacks and threats, escalation of military activity and acts of war, risks related to conflict, including the conflicts in Eastern Europe and the Middle East; decommissioning, abandonment and reclamation costs; reputation risk; weather data; technical processes incidents; growth strategy risk; failure to realize anticipated benefits of acquisitions and devinements of several data; expension of the Common Shares and other securities; variability of dividends; potential sales of additional shares; labor relations; key personnel; risk management costs and limitations; commitments associated with regulatory approvals for the acquisition of WGL; cost of providing retirement plan benefits; failure of service providers; risks related to pandemics, epidemics or disease outbreaks; and the other factors discussed under the heading "Risk Factors" in the Corporation's Annual Information Form for the year ended December 31, 2024 ("AIF") and set out in AltaGas' other continuous disclosure documents.

Many factors could cause AltaGas' or any particular business segment's actual results, performance or achievements to vary from those described in this MD&A, including, without limitation, those listed above and the assumptions upon which they are based proving incorrect. These factors should not be construed as exhaustive. Should one or more of these risks or uncertainties materialize, or should assumptions underlying forward-looking statements prove incorrect, actual results may vary materially from those described in this MD&A as intended, planned, anticipated, believed, sought, proposed, estimated, forecasted, expected, projected or such characteristic provard-looking statement cannot be determined with certainty because they are interdependent and AltaGas' future decisions and actions will depend on Management's assessment of all information at the relevant time. Such statements such as speak only as of the date of this MD&A. AltaGas does not intend, and does not assume any obligation, to update these forward-looking statements except as required by law. The forward-looking statements contained in this MD&A are expressly qualified by these cautionary statements.

Financial outlook information contained in this presentation about prospective financial performance, financial position, or cash flows is based on assumptions about future events, including economic conditions and proposed courses of action, based on AltaGas management's assessment of the relevant information currently available. Readers are cautioned that such financial outlook information contained in this presentation should not be used for purposes other than for which it is disclosed herein.

Additional information relating to AltaGas, including its quarterly and annual Management's Discussion and Analysis (MD&A) and Consolidated Financial Statements, AIF, and press releases are available through AltaGas' website at www.altagas.ca or through SEDAR+ at www.sedarolus.ca.

NON-GAAP MEASURES

This presentation contains references to certain financial measures that do not have a standardized meaning prescribed by US GAAP and may not be comparable to similar measures presented by other entities. The non-GAAP measures and their reconciliation to US GAAP financial measures are shown in AltaGas' MD8AA as at and for the period ended December 31, 2023. These non-GAAP measures provide additional information that management believes is measured by other entities. Readers are cautioned that these non-GAAP measures should not be construed as alternatives to other measures of financial performance calculated in accordance with US GAAP.

EBITDA is a measure of AltaGas' operating profitability prior to how business activities are financed, assets are amortized, or earnings are taxed. EBITDA is calculated from the Consolidated Statements of Income (Loss) using net income (loss) before income taxes adjusted for pre-tax depreciation and amortization, and interest expense. Normalized EBITDA includes additional adjustments for transaction costs related to acquisitions and dispositions, unrealized losses (gains) on risk management contracts, gains on investments, gains on sale of assets, restructuring costs, dilution loss on equity investment, provisions (reversal of provisions) on investments accounted for by the equity method, foreign exchange gains, and accretion expenses related to asset retirement obligations. AltaGas presents normalized EBITDA as a supplemental measure. Normalized EBITDA is used by Management to enhance the understanding of AltaGas' earnings over periods. The metric is frequently used by analysts and investors in the evaluation of entities within the industry as it excludes items that can vary substantially between entities depending on the accounting policies chosen, the book value of assets, and the capital structure.

Normalized earnings per share is calculated with reference to normalized net income (loss) using net income (loss) applicable to common shares adjusted for transaction costs related to acquisitions and dispositions, unrealized losses (gains) on risk management contracts, non-controlling interest portion of non-GAAP agains on investments, gains on sale of assets, provisions on assets, restructuring costs, dilution loss on equity investment and provisions on investments accounted for by the equity method. Normalized net income per share is used by Management to enhance the comparability of AltaGas' enterings, as these metrics reflect the underlying performance of AltaGas' business activities. Funds from operations is calculated from the Consolidated Statements of Cash Flows and is defined as cash from operations before net changes in operations assets and liabilities and expenditures incurred to settle asset retirement obligations.

Net debt, adjusted net debt and adjusted net debt to normalized EBITDA are used by the Corporation to monitor its capital structure and access its capital structure relative to earnings. It is also used as a measure of the Corporation's overall financial strength and is presented to provide this perspective to analysts and investors. Net debt is defined as short-term debt, plus current and long-term portions of finance lease liabilities, and Hybrid Notes, less cash and cash equivalents. Adjusted net debt as defined as net debt adjusted for current and long-term portions of finance lease liabilities, Hybrid Notes, and debt associated with acquisitions that occurred in the last half of the fiscal year. Adjusted net debt to normalized EBITDA is calculated by dividing adjusted net debt as defined above by normalized EBITDA for the preceding twelve-month period.

Agenda

- 1 2024 Achievements
- 2 REEF and Pipestone II Project Updates
- **3** Keyera Commercial Agreements
- 4 Macro Environment
- **5** Longer-term Growth Projects
- 6 Q4/24 Results and 2025 Outlook
- **Execution of Strategic Priorities Driving Shareholder**Value







2024 Achievements



Execution and Growth

Robust Global Exports

Record volumes of >122 kbd across 80 VLGCs

>5% Rate Base Growth²

>\$720MM invested across Utilities on to meet customers long-term needs

Strong Utilities Execution

Increased EBITDA by 14% Y/Y; strong cost management and execution

Midstream Projects On Track

REEF FID and on track for 2026 YE; Pipestone II on schedule for 2025 YE

Commercial

~100% Y/Y Higher Tolling

De-risking cash flows on Global Exports

Maritime Time Charters

3 Time Charters operating; 2 more slated for delivery in 2026

REEF Tolling Target Achieved

Reached base tolling target in Feb 2025

Expanding Utilities Customers

Meeting strong customer demand; added > 12,000 new meters



Notes: 1) Non-GAAP financial measure; see discussion in the advisories; 2) Based on year-over-year rate base, including Washington Gas and SEMCO; and 3) Represents year-over-year change in Adjusted Net Debt in 2024.



REEF Update

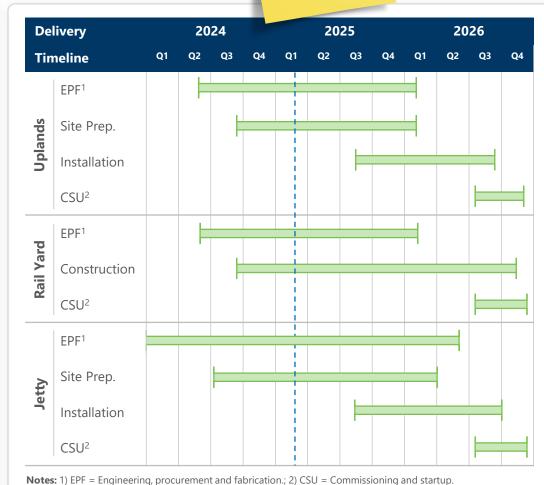
Project remains on budget and schedule...

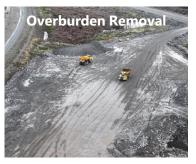


Milestones Cleared To-Date Final Investment Decision **FEED** Site Clearing Base Commercial Contracting **Project Execution EPC Contracting** ~50% firm price EPC awarded; additional 10% to be fixed in Q2/25 **Earthworks** Overburden removal and disposal substantially complete Rock blasting ~70% complete **Offsite Fabrication** Accumulator and bullets ~65% complete; compression and refrigeration progressing **In-Water Piling**

78 piles placed; productivity increasing

Base tolling target achieved









Commercial



Pipestone II Update





Milestones Cleared To-Date











Project Execution

EPC Contracting

Principally all work executed or under firm price EPC awards



Acid Gas Injection Wells Drilled and Completed



Gathering System

Pipeline construction complete; ready for partial start up



Facility Construction

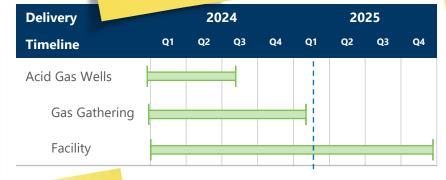
65% of construction complete; earthworks complete



Commercial

100% contracted under long-term take-or-pay with marquee producers







Strong execution across KPIs

Project Execution

- Safety
 - No significant safety incidents.
- Quality
- No significant issues to date.

Risk

- All major risks have mitigation in place.
- Regulatory, Environmental

and Stakeholder

- No surprises in regulatory or approvals.
- No major environmental incidents.
- Continued strong local community support.



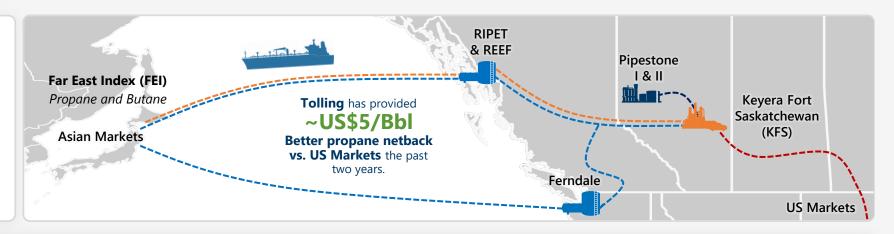




"Win-Win" Industry Solutions



Leveraging each company's infrastructure to drive competitive industry solutions





- 12,500 bbls/d of export tolling volumes; 15-year agreement.
- Provides stable and predictable export volumes and cash flows.



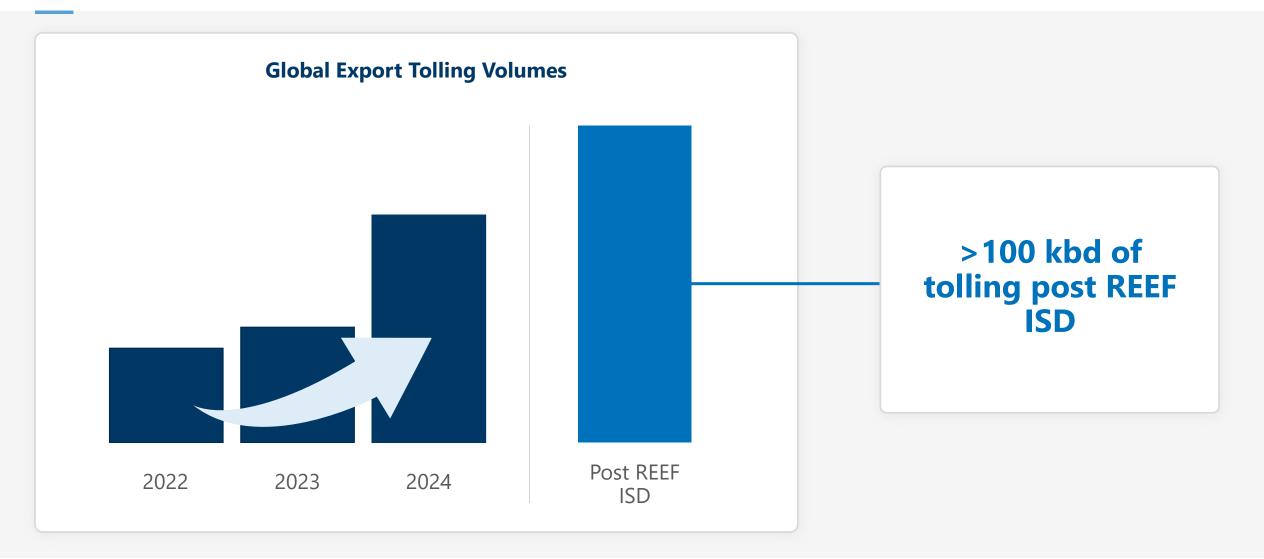
Access Marquee Logistics Network

- Access to Keyera's rail, storage, and logistics in Alberta's Industrial Heartland.
- Allow efficient connecting of LPG **volumes** into global exports' network.



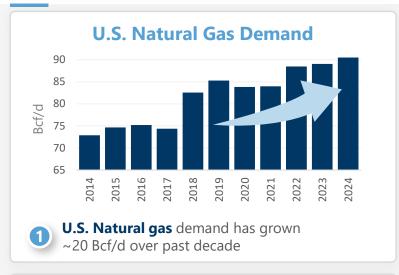
- Secured long-term capacity at KFS.
- Take-in-kind LPG rights return LPG barrels to link into global exports.

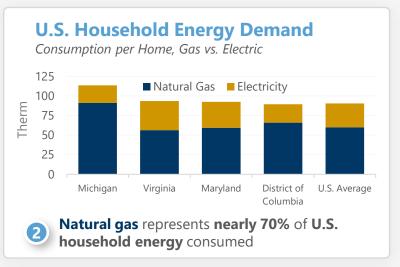
3 Global Export – Long-Term Tolling Outlook

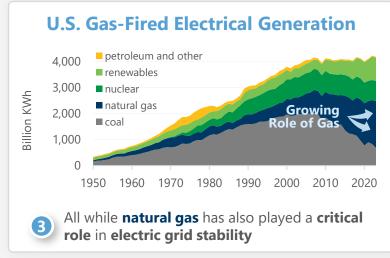


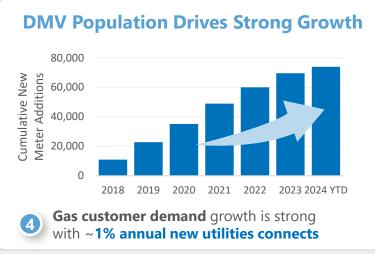
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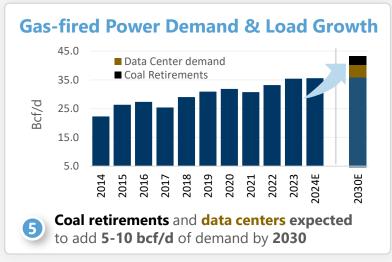
Strong Environment for Gas Utilities Investments











Efficiency and Reliability Drives Long-term Demand

Average **U.S. electricity** customer faces **5.5 hours of outages every year**

Average **U.S. gas** customer faces **one outage every 100 years**

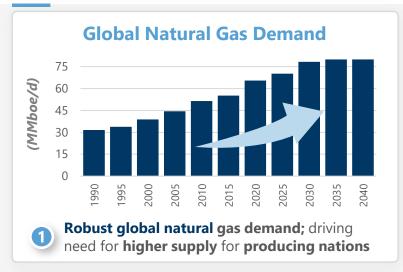
Which supports a **robust long-term outlook for gas utilities** due to reliability and cost benefits

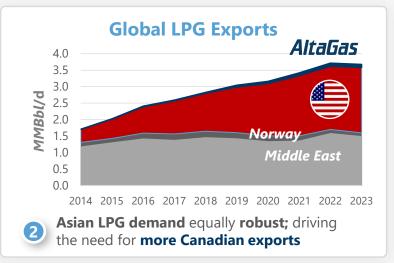
Sources: EIA; Energy Analysis; AGA; U.S. Department of Energy, RRA; Internal Analysis Using US Government Reported Public Information



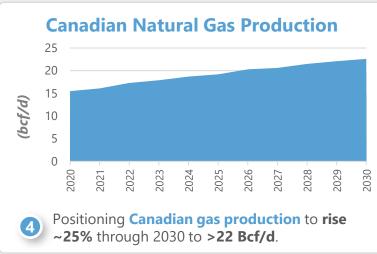
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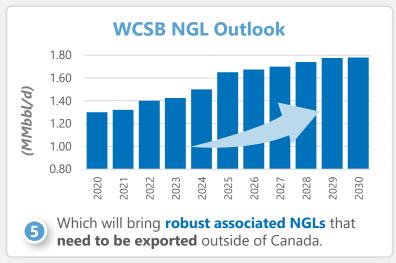
Robust Asian Demand Supports Midstream Expansion

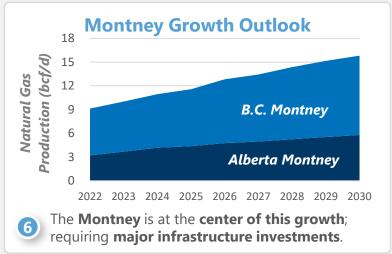












Sources: EIA; Energy Aspects; Wood Mackenzie



Attractive Runway of Utilities Growth Projects

Utilities Project Backlog to Drive Long-Term Shareholder Value



Modernization Programs

- Over \$1.7B of ARP spending approved or waiting approval through next four years.
- Regulators remain supportive of system betterment and initiatives to improve safety and reliability.



New Meter Growth

- Continue to grow residential and commercial customers over 1% per year.
- Added over 12,000 new meters in 2024.
- New meter growth off to a strong start in 2025.



Keweenaw Connector

- System expansion within the Keweenaw Peninsula of Michigan.
- Ensures stable supply and system resiliency for new and existing customers.
- Extends service to 14,000 customers at SEMCO.



Data Centers

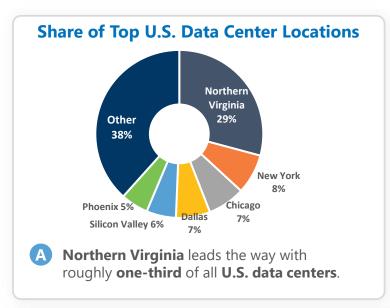
- Opportunities advancing for WGL to service growing demand
- Compliment already robust utilities growth outlook.
- Conservative approach with planned accelerated rate base depreciation schedules.

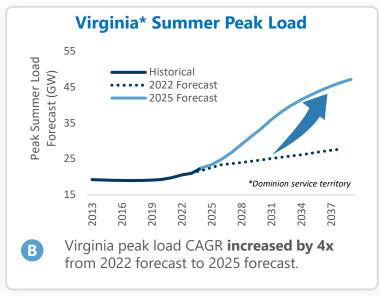
Notes: *See "Forward-looking Information"

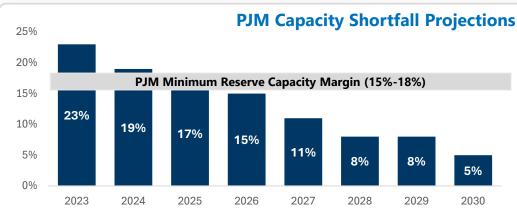




Data Center Growth Opportunity







Based on a normal build out of new capacity, PJM is warning of a system capacity shortfall as soon as 2026/2027.

This likely drives an increase for behind the meter agreements with data centers.

Our Path for Value Creation

- Our service territory covers the most active area globally for data center build out.
- AltaGas continues to work with numerous data center developers in Northern Virginia around building pipeline interconnects to provide natural gas for onsite power generation.
- Business development and engineering work on these opportunities is expected to progress through 2025 with potential construction in 2026 and onwards.
- We are pursuing these opportunities on a de-risked basis through traditional rate regulated investments with unique rate structures.

Source: McKinsey & Co, PJM, TD Securities





5 Attractive Runway of Near-to-Medium Term Growth Projects

Midstream Project Backlog to Drive Long-Term Shareholder Value



Dimsdale Expansion

- Premiere natural gas storage facility in **Alberta Montney**.
- Current capacity of 15 Bcf is expandable to 69 Bcf.
- Strategic asset for LNG balancing serving growing Montney production as LNG Canada comes online.



North Pine Expansion

- Strategic fractionation facility within the NEBC Montney.
- Expands current capacity of 25,000 Bbls/d by ~2x to serve production growth within the Montney as LNG Canada comes online.



Pipestone III

- Strong customer demand for additional processing and liquids handling capacity in key Montney growth area.
- Further de-risks global exports by adding meaningful long-term LPG supply.



REEF Expansion

- Customer demand and basin growth outlook supports need for additional phases.
- Expansions benefit from REEF's pre-build common infrastructure.

Notes: *See "Forward-looking Information"



© Q4/2024 Highlights



Commercial Agreements

REEF Tolling Agreements

Reached base tolling target in Feb 2025

Pipestone I Contract Extension 5-year extension

Large Canadian IG producer

Townsend Agreement

+100 MMcf/d

- Two new contracts with high-single digit average contract length
- Global IG energy company
- Covers gas processing, frac and liquids handling

Utilities Investments

Operations

Global Exports

Utilities Heating Degree Days (D.C. & MI)

Midstream Throughput

>122,000 Bbls/d

14% below normal (2025 YTD weather colder than normal)

15% Y/Y

Growth across G&P. Frac and Liquids, and Extraction volumes

Growth and Execution

Midstream Projects

• REEF and Pipestone II on budget and on schedule.

Ongoing customer/meter growth;

 \$178MM capex w/\$85MM ARP capital

Townsend Volumes

- +20% Y/Y volume increase
- Townsend whitespace optimization

Utilities Projects

- Keweenaw advancing (pre-FID)
- Data centers under evaluation

Notes: 1) Non-GAAP financial measure: see discussion in the advisories.





10 Utilities – Q4/24 Performance



Q4/24 Utilities results exceeded expectations; cost management playing key role



+8% Y/Y Growth

Normalized Utilities EBITDA¹

Rate base growth through modernization investments and new customer connects.



- Strong O&M savings; partially offset by warmer weather in D.C. and Michigan
- Growth partially offset by lower Retail results, Maryland rate case and weather.



Y/Y Reduction In O&M

Cost Management Initiatives

- 7% Y/Y reduction in O&M at WGL and SEMCO
- Driven by **process efficiencies**, removal of unnecessary expenses, and focus on core operations.
- Structuring projects to optimize costs and maximize revenue.



Capital Investments

• **\$85 MM** directed to ARP and modernization initiatives



- \$75MM invested across system betterment programs.
- Focused on balancing safety, reliability and **affordability** for customers.





Regulatory and Advocacy

- D.C. supportive of modernization programs, with extension of PROJECTpipes 2 ARP to 2025 YE.
- **D.C. modernization** application for District SAFE filed on September 27, 2024, requesting US\$215MM for 3 years.
- **D.C. rate case** filed August 5, 2024 for US\$45.6MM increase in base rates, including US\$12MM ARP surcharge and 10.5% ROE.

Notes: 1) Non-GAAP financial measure; see discussion in the advisories.

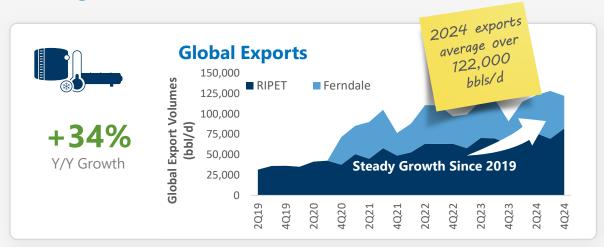




Midstream – Q4/24 Performance



Strategic infrastructure continues to contribute to outsized growth, supported by strong global exports



Export Tolled Volumes

- Continue to de-risk the global exports platform with increased tolling.
- Growth driven by increased tolling at both RIPET and Ferndale.

Tolled volumes





+32%

Y/Y volume

growth²

Frac, Extraction & Liquids Handling

 +12% Y/Y for North Pine, Younger and Harmattan for frac and liquids handling volumes.



- Townsend extracted propane volumes +20% year over year.
- Strong Pipestone liquids additions.



+12%
Y/Y volume
growth



- Addition of **Pipestone** volumes.
- Strong performance at Townsend, Blair Creek and Harmattan.
- NEBC and Basin activity remain strong despite depressed natural gas prices.



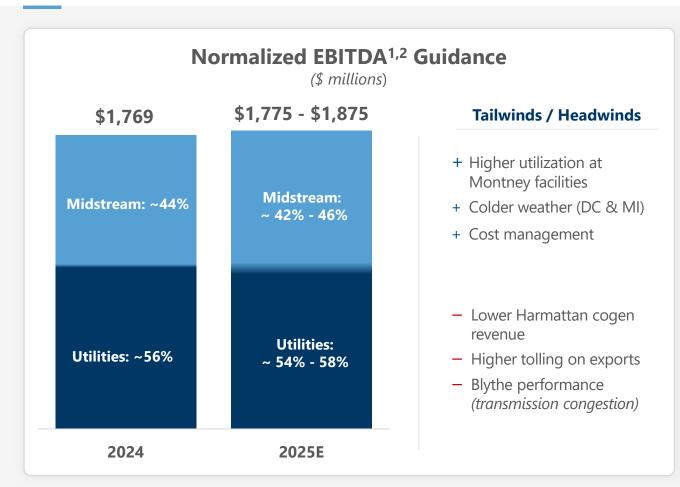


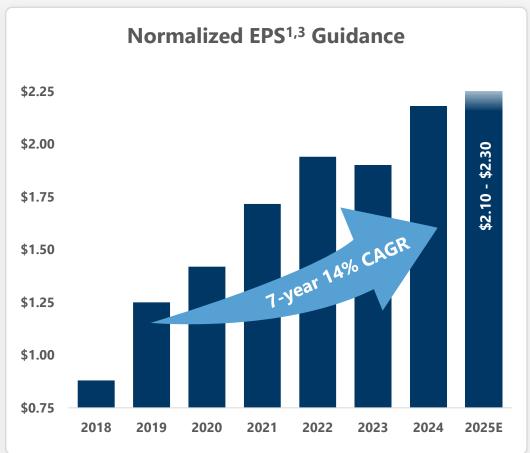
Notes: 1) Non-GAAP financial measure; see discussion in the advisories. 2) Total extracted NGL volumes





2025 Financial Guidance





Notes: 1) Non-GAAP financial measure; see discussion in the advisories; 2) Nearest GAAP measure of Net Income Before Income Taxes for the full year 2024 was \$7.46 million; 3) Nearest GAAP measure of Net Income per Common Share for the full year 2024 was \$1.95. See "Forward-looking Information"



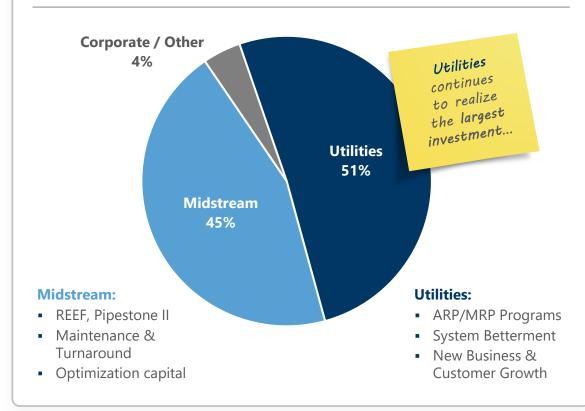


2025 Capex Budget

Despite being in a period of stronger Midstream build out ...

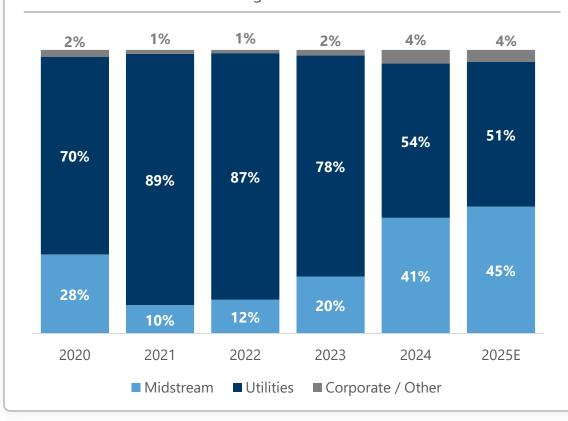
2025 Capital Budget: \$1.4 Billion

Capital deployment reflects the continued strong growth opportunities. Largest 2025 capital outlays include REEF, Pipestone II, Utilities ARP and system betterment.



Midstream Allocation

Strong organic growth opportunities across both platforms – driving healthy competition for capital. Attractive investment opportunities in Midstream driving current increased allocation.

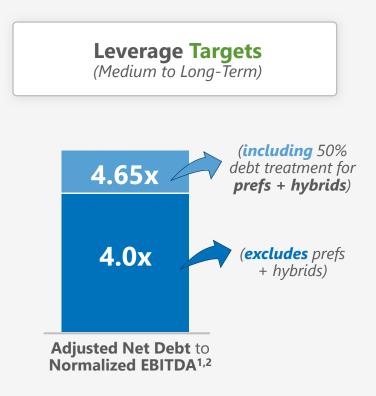


Notes: *See "Forward-looking Information"



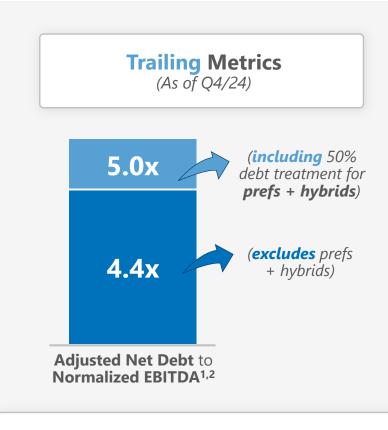


Leverage Targets



Calibrating on:

- Business mix (55% Utilities / 45% Midstream)
- Peer average leverage ratios
- Anchored to 'BBB-mid' Investment Grade Ratings



Reduced Adjusted Net Debt by ~\$460 million Y/Y in 2024

Notes: 1) Adjusted Net Debt is Net Debt excluding the current and long-term portions of finance lease liabilities, Hybrid notes, and debt associated with acquisitions that occurred in the last half of the fiscal year; 2) Non-GAAP financial measure; see discussion in the advisories; *See "Forward-looking Information"





2025 Business Plan

Continue to Execute on our Long-term Strategic Priorities

Focus on growing, de-risking, and strengthening the enterprise.



Increase throughput, extend asset lives and control opex to drive the highest long-term return on capital.





Active De-Risking

Execute long-term commercial contracting across Midstream, systematic hedging, and active regulatory initiatives.



Continued Balance Sheet Deleveraging

Move towards our 4.0x adjusted net debt/normalized EBITDA¹ leverage target. Operate with increased financial flexibility.







Advance Key Growth Projects

Execute on **Utilities modernization** programs, complete Pipestone II and material construction progress on **REEF project**.



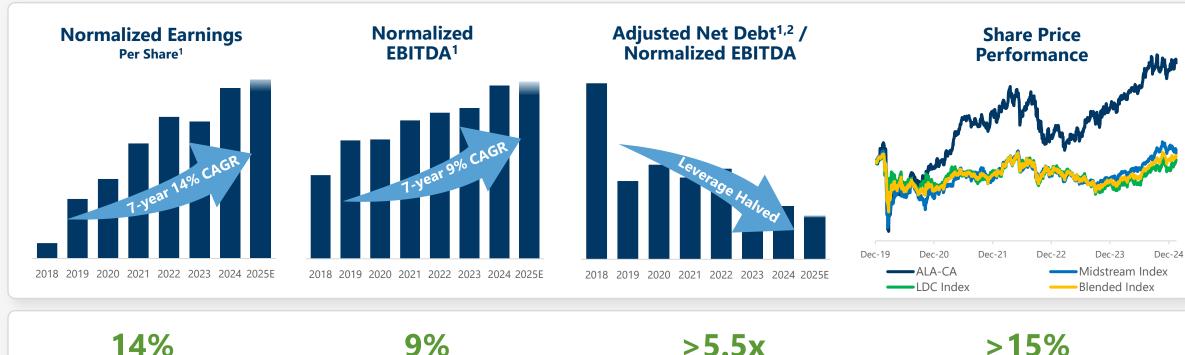
Continue to Take Actions to Drive Long-Term Per Share Value

Focus on compounding long-term normalized EPS and FFO per share value.

Notes: 1) Adjusted Net Debt is Net Debt is Net Debt excluding the current and long-term portions of finance lease liabilities, Hybrid notes, and debt associated with acquisitions that occurred in the last half of the fiscal year, *See "Forward-looking Information"



Executing on Strategic Priorities to Compound Long-term Value



Normalized EPS CAGR $2018 \rightarrow 2025E^{3}$

Normalized EBITDA CAGR $2018 → 2025E^3$ >5.5x

Reduction in Adjusted Net Debt^{1,2} / **Normalized EBITDA** $2018 \rightarrow 2024$

>15%

TSR CAGR since 2019

Dividends + Share Price

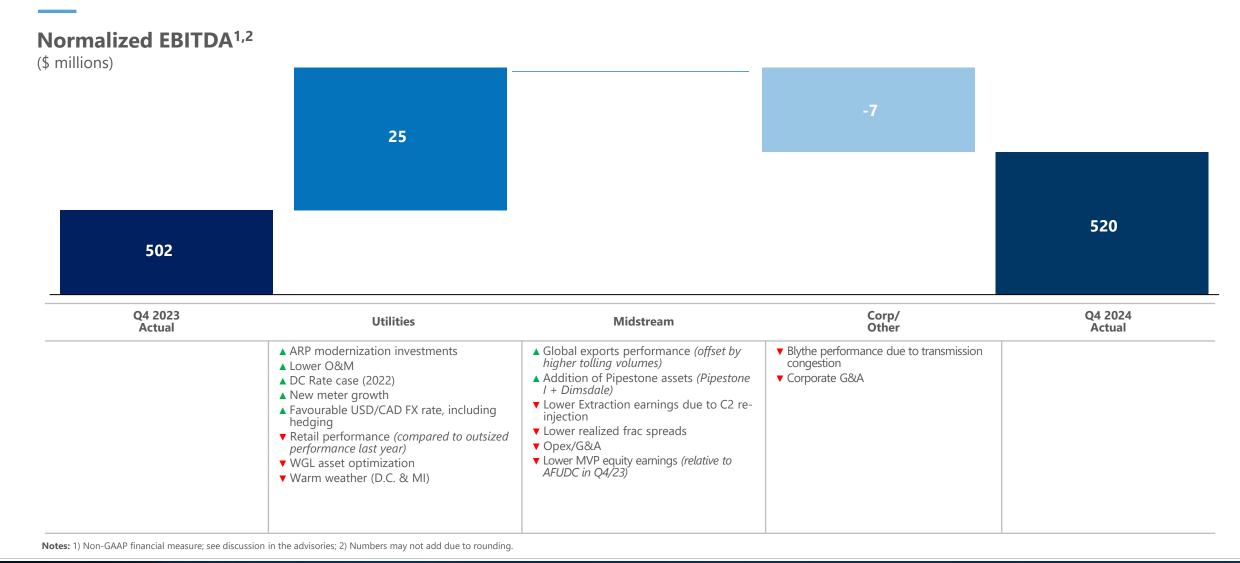
Notes: 1) Non-GAAP financial measure, see discussion in the advisories; 2) Adjusted net debt is defined as net debt adjusted for current and long-term portions of finance lease liabilities, Hybrid Notes, and debt associated with acquisitions that occurred in the last half of the fiscal year; 3) "E" denotes 2025 normalized EPS guidance ranges of \$\$2.10-\$2.30 and 2025 normalized EBITDA guidance ranges of \$1.775B - \$1.875B, See "Forward-looking information"



Appendix: Q4 2024 Variances

AltaGas

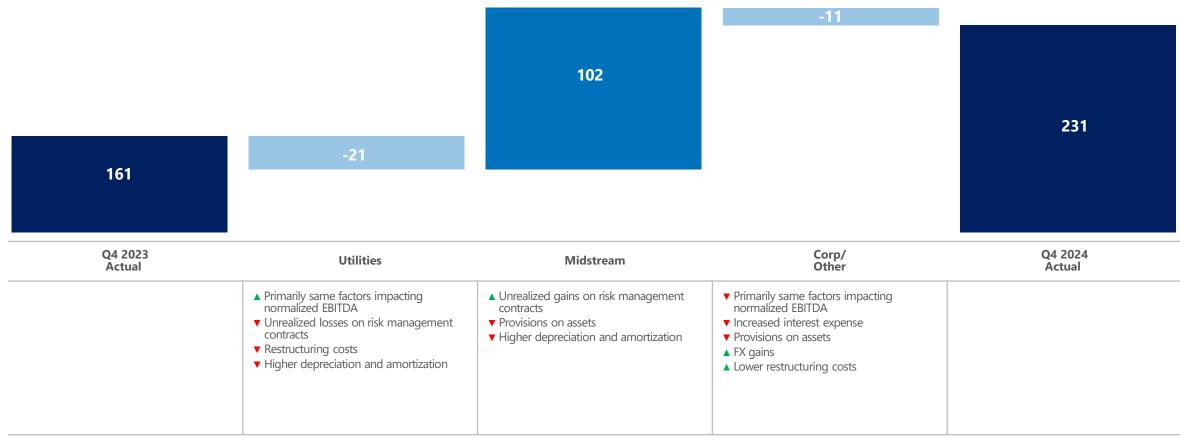
Consolidated: Q4/24 vs. Q4/23





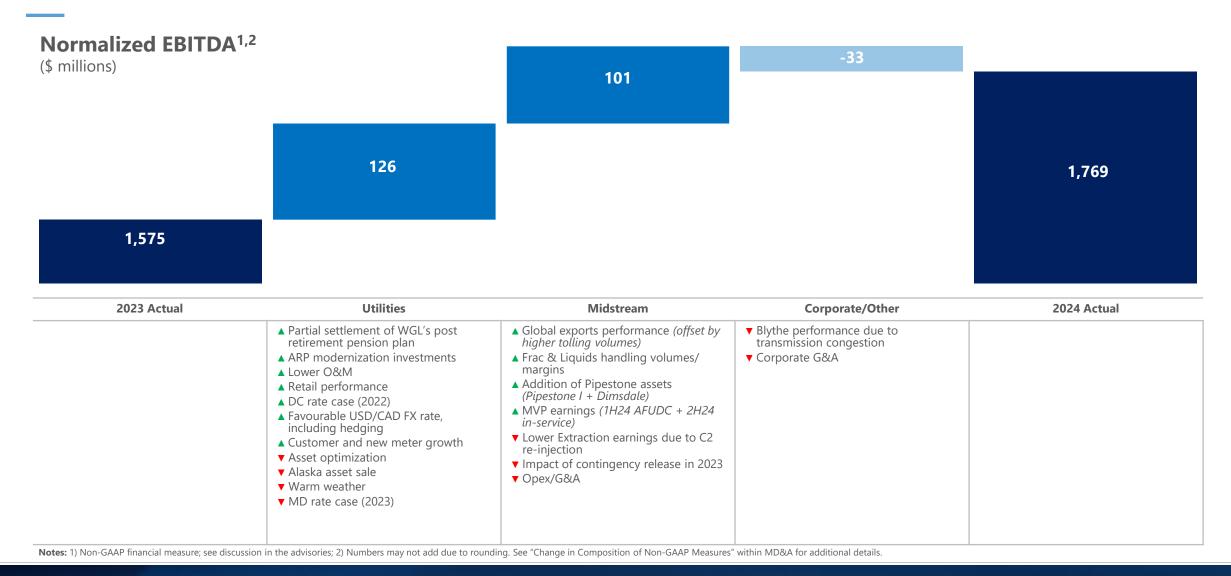
Consolidated: Q4/24 vs. Q4/23

Income (Loss) Before Income Taxes¹ (\$ millions)



Notes: 1) Numbers may not add due to rounding.

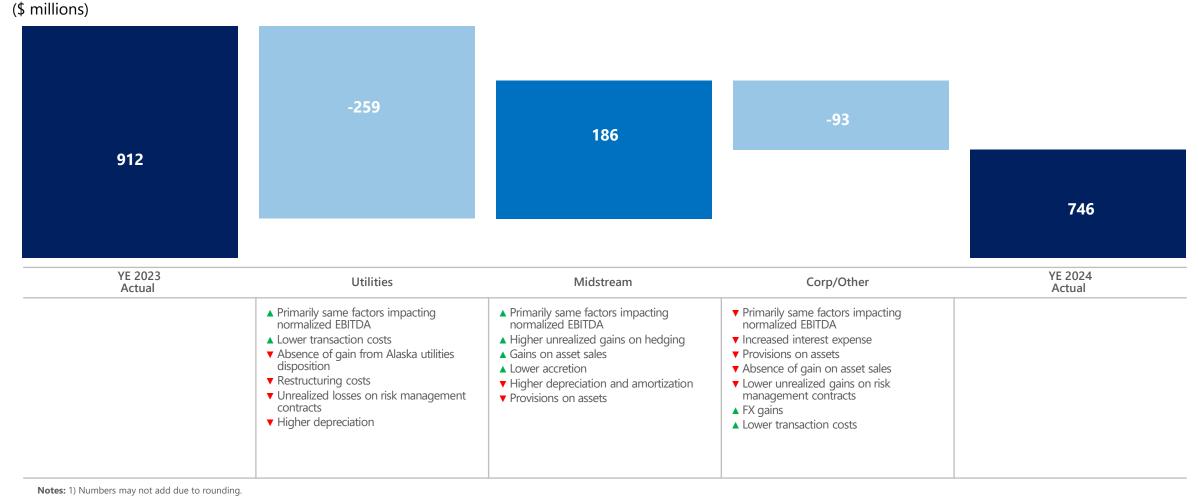
Consolidated: FY 2024 vs. FY 2023





Consolidated: FY 2024 vs. FY 2023

Income (Loss) Before Income Taxes¹

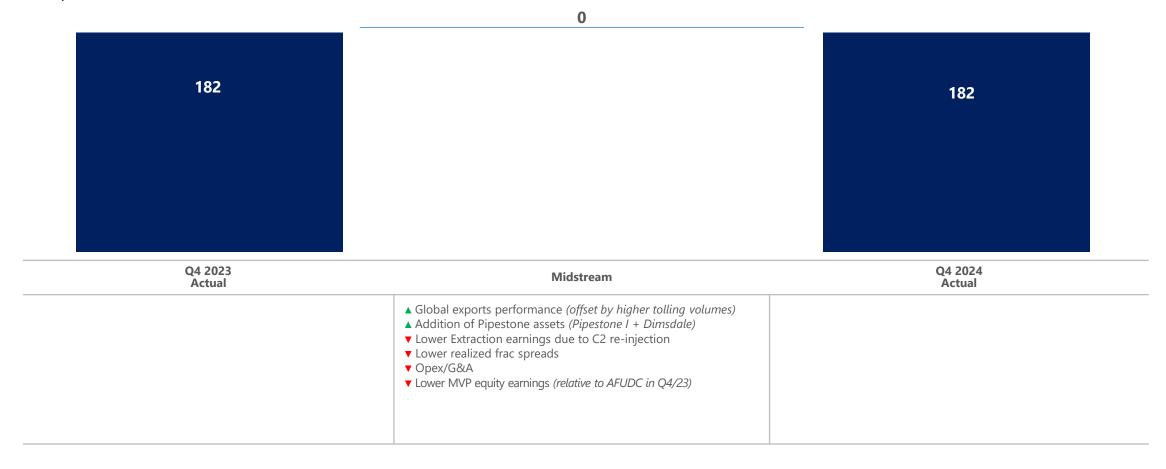




Midstream: Q4/24 vs. Q4/23

Normalized EBITDA^{1,2}

(\$ millions)



Notes: 1) Non-GAAP financial measure; see discussion in the advisories; 2) Numbers may not add due to rounding.

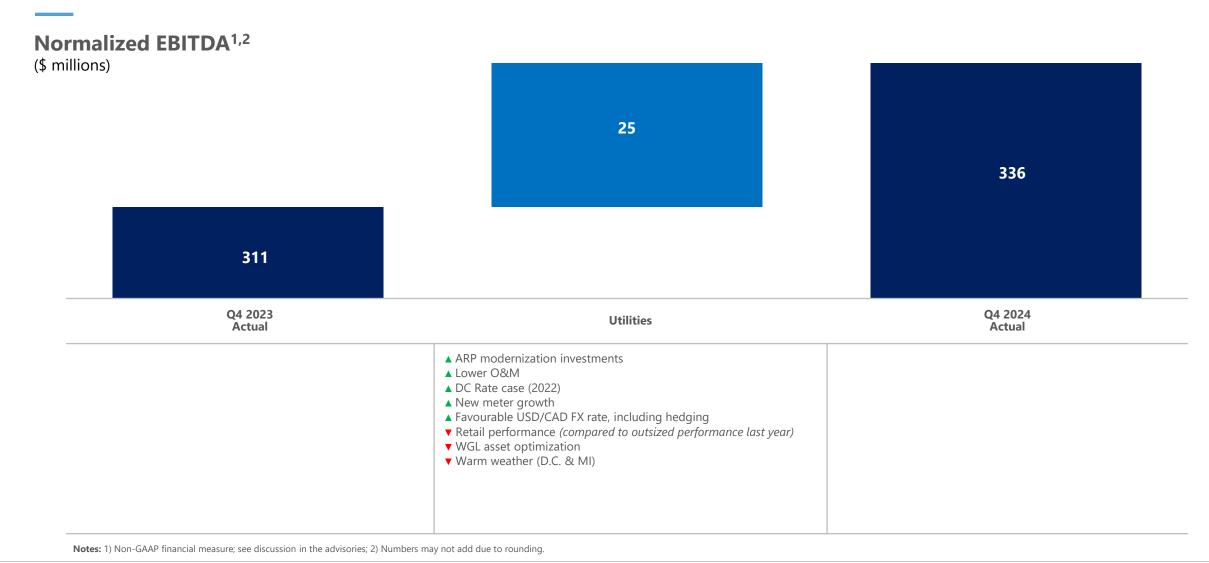
Midstream: FY 2024 vs. FY 2023



Notes: 1) Non-GAAP financial measure; see discussion in the advisories; 2) Numbers may not add due to rounding.



Utilities: Q4/24 vs. Q4/23





Utilities: FY 2024 vs. FY 2023

Notes: 1) Non-GAAP financial measure; see discussion in the advisories; and 2) Numbers may not add due to rounding.

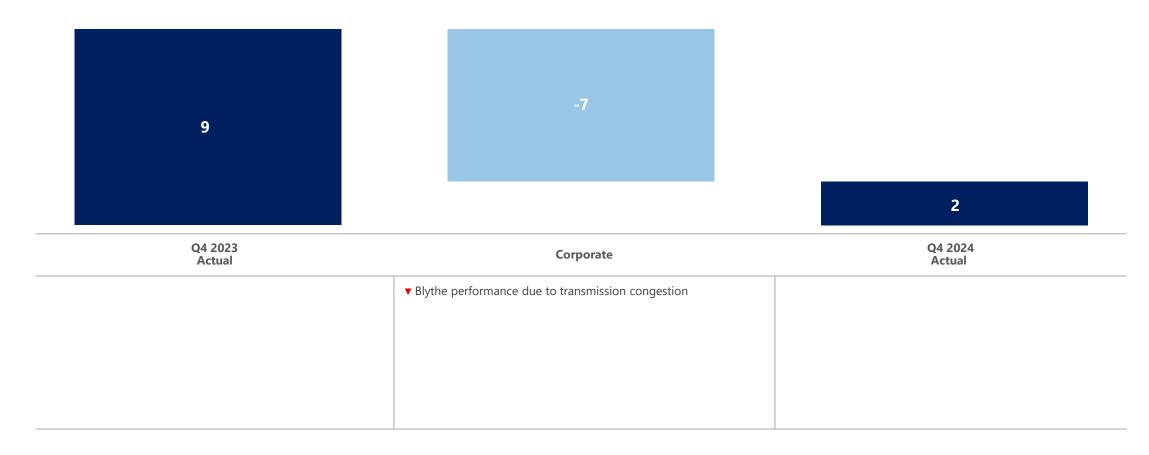
Normalized EBITDA^{1,2} (\$ millions) 142 1,012 -16 886 870 **YE 2023** Asset Sales & YE 2023 **YE 2024** Utilities Actual **One-Time Items** Run Rate Actual ▲ Partial settlement of WGL's post ▼ Sale of Alaska Utilities retirement pension plan ▲ ARP modernization investments ▲ Lower O&M ▲ Retail performance ▲ DC rate case (2022) ▲ Favourable USD/CAD FX rate, including hedging ▲ Customer and new meter growth ▼ Lower asset optimization at WGL ▼ Debt defeasance in 2023 ▼ Warmer weather in Michigan ▼ MD rate case (2023)



Corporate/Other: Q4/24 vs. Q4/23

Normalized EBITDA^{1,2}

(\$ millions)



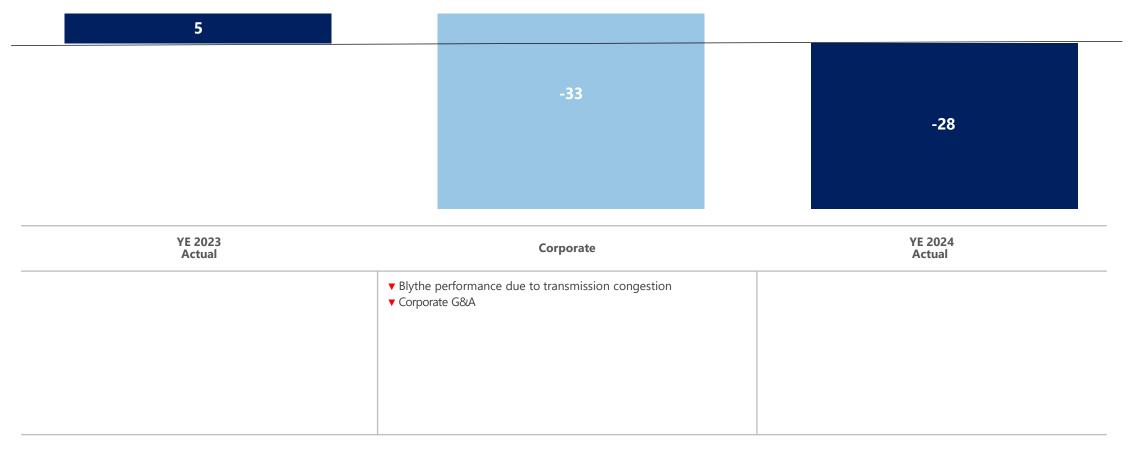
Notes: 1) Non-GAAP financial measure; see discussion in the advisories; 2) Numbers may not add due to rounding.



Corporate/Other: FY 2024 vs. FY 2023

Normalized EBITDA^{1,2}

(\$ millions)



Notes: 1) Non-GAAP financial measure; see discussion in the advisories; 2) Numbers may not add due to rounding;



Contact Information

For more information visit www.altagas.ca or reach out to one of the following:

Jon Morrison

Senior Vice President, Corporate
Development and Investor Relations
Jon.Morrison@altagas.ca

Jennifer Sudermann

Manager, Investor Relations
Jennifer.Sudermann@altagas.ca

Aaron Swanson

Vice President, Investor Relations Aaron.Swanson@altagas.ca

Blake Nyberg

Sr. Analyst, Investor Relations & Corporate Development

Blake.Nyberg@altagas.ca