



2025 Financial Guidance and Outlook

Dec 3, 2024

AltaGas

Forward-Looking Information

This presentation contains forward-looking information (forward-looking statements). Words such as "may", "can", "would", "could", "should", "likely", "will", "intend", "contemplate", "plan", "anticipate", "believe", "aim", "seek", "future", "commit", "propose", "contemplate", "estimate", "focus", "strive", "forecast", "expect", "project", "target", "guarantee", "potential", "objective", "continue", "outlook", "guidance", "growth", "long-term", "vision", "opportunity" and similar expressions suggesting future events or future performance, as they relate to AltaGas Ltd. (AltaGas or the Corporation) or any affiliate of the Corporation, are intended to identify forward-looking statements. In particular, this presentation contains forward-looking statements with respect to, among other things, business objectives, strategy, expected growth, results of operations, performance, business projects and opportunities and financial results. Specifically, such forward-looking statements included in this document include, but are not limited to, statements with respect to the following: anticipated increase in Normalized EBITDA, Normalized EPS and dividends for 2025; the 2025 capital program of \$1.4 billion, excluding ARO; the expectation that continued investment across the platform will compound long-term value; investment opportunities in the Utilities business and anticipated demand for natural gas due to, among other factors, coal retirement and data centers; anticipated customer demand for Washington Gas; a robust long-term outlook for gas utilities; the expectation that strong Asian demand for natural gas and NGLs supports Midstream expansion and growth opportunities; the expectation that Canadian energy export projects will create adjacent opportunities and facilitate growth; the expectation that Canadian gas production will rise through 2030; anticipated Montney growth through 2030; AltaGas' 2025 business plan and long-term strategic priorities; the Company's focus on growing, de-risking and strengthening the enterprise; AltaGas' focus areas including optimizing assets for maximum returns, active de-risking, continued balance sheet de-leveraging, advancing key growth project and continuing to deliver per share value creation; AltaGas' commitment to advocacy in 2025 including advocating for Energy Choice; the belief that natural gas and NGLs are critical to modern life and essential to moving society forward; 2025 guidance including normalized EBITDA guidance of \$1,775 million to \$1,875 million and normalized EPS guidance of \$2.10 to \$2.30; the Company's focus on creating long-term per share value creation; the expectation that the Utilities segment will generate approximately 54 to 58 percent of 2025 normalized EBITDA and that the Midstream segment will generate approximately 42 to 46 percent of 2025 normalized EBITDA; AltaGas' dividend policy and anticipated dividend growth; anticipated dividend payout through 2029; expected annual dividend CAGR through 2029; AltaGas' capital allocation framework and the goal of achieving both immediate and long-term value creation; data center growth potential, demand for natural gas and opportunities for WGL to service growing demand; progress on the construction and de-risking of REEF and Pipestone II; the status of negotiations and long-term tolling arrangements for REEF Phase I; AltaGas' target of having 60 percent of its export volumes under long-term tolling agreements by the start of the 2027 NGL year; anticipated in-service dates for REEF and Pipestone II; the expectation that AltaGas will divest its 10 percent interest in MVP in 2025; the belief that monetization of MVP will accelerate AltaGas' deleveraging strategy; the expectation of strong equity interest in MVP; AltaGas' focus on continued balance sheet deleveraging including a target of 4.0x Adjusted Net Debt to Normalized EBITDA (excluding prefs and hybrids); 2025 Normalized EBITDA seasonality expectations; and AltaGas' strategic priorities, its ability to execute thereon and the anticipated benefits therefrom.

These statements involve known and unknown risks, uncertainties and other factors that may cause actual results, events and achievements to differ materially from those expressed or implied by such statements. Such statements reflect AltaGas' current expectations, estimates, and projections based on certain material factors and assumptions at the time the statement was made. Material assumptions include: effective tax rate; anticipated timing of asset sale and acquisition closings, including the Pipestone acquisition; the U.S./Canadian dollar exchange rate; inflation; interest rates; credit ratings; regulatory approvals and policies; expected commodity supply, demand and pricing; volumes and rates; propane price differentials; degree day variance from normal; pension discount rate; financing initiatives; the performance of the businesses underlying each sector; impacts of the hedging program; expected commodity supply, demand and pricing; volumes and rates; weather; frac spread; access to capital; future operating and capital costs; timing and receipt of regulatory approvals; regulatory policies and timing and receipt of regulatory approvals; seasonality; planned and unplanned plant outages; timing of in-service dates of new projects and acquisition and divestiture activities; taxes; operational expenses; returns on investments; dividend levels; and transaction costs.

AltaGas' forward-looking statements are subject to certain risks and uncertainties which could cause results or events to differ from current expectations, including, without limitation: health and safety risks; operating risks; natural gas supply risk; volume throughput; service interruptions; transportation of petroleum products; market risk; inflation; general economic conditions; cybersecurity, information, and control systems; climate-related risks; environmental regulation risks; regulatory risks; litigation; changes in law; Indigenous and treaty rights; dependence on certain partners; political uncertainty and civil unrest; risks related to conflict, including the conflicts in Eastern Europe and the Middle East; decommissioning, abandonment and reclamation costs; reputation risk; weather data; capital market and liquidity risks; interest rates; internal credit risk; foreign exchange risk; debt financing, refinancing, and debt service risk; counterparty and supplier risk; technical systems and processes incidents; growth strategy risk; construction and development; underinsured and uninsured losses; impact of competition in AltaGas' businesses; counterparty credit risk; composition risk; collateral; rep agreements; market value of the Common Shares and other securities; variability of dividends; potential sales of additional shares; labor relations; key personnel; risk management costs and limitations; commitments associated with regulatory approvals for the acquisition of WGL; cost of providing retirement plan benefits; failure of service providers; risks related to pandemics, epidemics or disease outbreaks and the other factors discussed under the heading "Risk Factors" in the Corporation's Annual Information Form for the year ended December 31, 2023 and set out in AltaGas' other continuous disclosure documents.

Many factors could cause AltaGas' or any particular business segment's actual results, performance or achievements to vary from those described in this presentation, including, without limitation, those listed above and the assumptions upon which they are based proving incorrect. These factors should not be construed as exhaustive. Should one or more of these risks or uncertainties materialize, or should assumptions underlying forward-looking statements prove incorrect, actual results may vary materially from those described in this presentation as intended, planned, anticipated, believed, sought, proposed, estimated, forecasted, expected, projected or targeted and such forward-looking statements included in this presentation, should not be unduly relied upon. The impact of any one assumption, risk, uncertainty, or other factor on a particular forward-looking statement cannot be determined with certainty because they are interdependent and AltaGas' future decisions and actions will depend on management's assessment of all information at the relevant time. Such statements speak only as of the date of this presentation. AltaGas does not intend, and does not assume any obligation, to update these forward-looking statements except as required by law. The forward-looking statements contained in this presentation are expressly qualified by these cautionary statements.

Financial outlook information contained in this presentation about prospective financial performance, financial position, or cash flows is based on assumptions about future events, including economic conditions and proposed courses of action, based on AltaGas management's assessment of the relevant information currently available. Readers are cautioned that such financial outlook information contained in this presentation should not be used for purposes other than for which it is disclosed herein.

Additional information relating to AltaGas, including its quarterly and annual MD&A and Consolidated Financial Statements, AIF, and press releases are available through AltaGas' website at www.altagas.ca or through SEDAR+ at www.sedarplus.ca.

NON-GAAP MEASURES

This presentation contains references to certain financial measures that do not have a standardized meaning prescribed by US GAAP and may not be comparable to similar measures presented by other entities. The non-GAAP measures and their reconciliation to US GAAP financial measures are shown in AltaGas' MD&A as at and for the period ended September 30, 2024. These non-GAAP measures provide additional information that management believes is meaningful regarding AltaGas' operational performance, liquidity and capacity to fund dividends, capital expenditures, and other investing activities. Readers are cautioned that these non-GAAP measures should not be construed as alternatives to other measures of financial performance calculated in accordance with US GAAP.

EBITDA is a measure of AltaGas' operating profitability prior to how business activities are financed, assets are amortized, or earnings are taxed. EBITDA is calculated from the Consolidated Statements of Income (Loss) using net income (loss) before income taxes adjusted for pre-tax depreciation and amortization, and interest expense. Normalized EBITDA includes additional adjustments for transaction costs related to acquisitions and dispositions, unrealized losses (gains) on risk management contracts, gains on investments, gains on sale of assets, restructuring costs, dilution loss on equity investment, provisions (reversal of provisions) on assets, provisions on investments accounted for by the equity method, foreign exchange gains, and accretion expenses related to asset retirement obligations. AltaGas presents normalized EBITDA as a supplemental measure. Normalized EBITDA is used by Management to enhance the understanding of AltaGas' earnings over periods. The metric is frequently used by analysts and investors in the evaluation of entities within the industry as it excludes items that can vary substantially between entities depending on the accounting policies chosen, the book value of assets, and the capital structure.

Normalized earnings per share is calculated with reference to normalized net income divided by the average number of shares outstanding during the period. Normalized net income is calculated from the Consolidated Statements of Income (Loss) using net income (loss) applicable to common shares adjusted for transaction costs related to acquisitions and dispositions, unrealized losses (gains) on risk management contracts, non-controlling interest portion of non-GAAP adjustments, gains on investments, gains on sale of assets, provisions on assets, restructuring costs, dilution loss on equity investment and provisions on investments accounted for by the equity method. Normalized net income per share is used by Management to enhance the comparability of AltaGas' earnings, as these metrics reflect the underlying performance of AltaGas' business activities. Funds from operations is calculated from the Consolidated Statements of Cash Flows and is defined as cash from operations before net changes in operating assets and liabilities and expenditures incurred to settle asset retirement obligations.

Net debt, adjusted net debt and adjusted net debt to normalized EBITDA are used by the Corporation to monitor its capital structure and access its capital structure relative to earnings. It is also used as a measure of the Corporation's overall financial strength and is presented to provide this perspective to analysts and investors. Net debt is defined as short-term debt, plus current and long-term portions of long-term debt, current and long-term portions of finance lease liabilities, and Hybrid Notes, less cash and cash equivalents. Adjusted net debt is defined as net debt adjusted for current and long-term portions of finance lease liabilities, Hybrid Notes, and debt associated with acquisitions that occurred in the last half of the fiscal year. Adjusted net debt to normalized EBITDA is calculated by dividing adjusted net debt as defined above by normalized EBITDA for the preceding twelve-month period.

Overview

- 1 2025 Guidance Highlights
- 2 North American and Global Macro Environment
- 3 2025 Business Plan and Strategic Priorities
- 4 2025 Guidance and Headwinds and Tailwinds
- 5 Dividend Outlook
- 6 2025 Capital Program
- 7 Other Updates

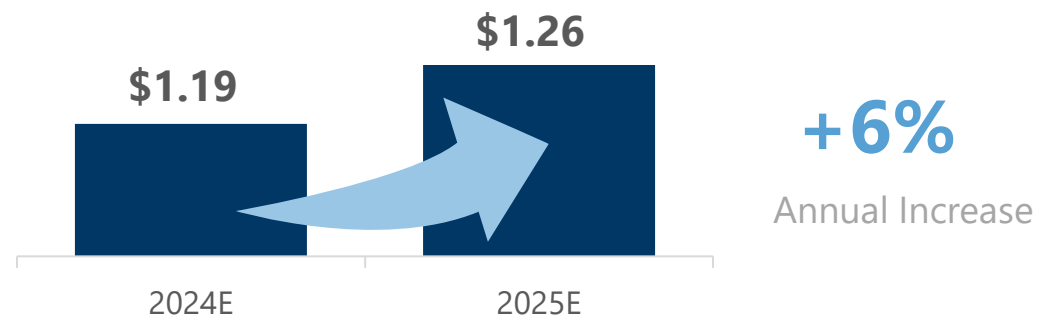


1 2025 Guidance Highlights

2025 Normalized EBITDA¹



2025 Dividend Increase



2025 Normalized EPS¹



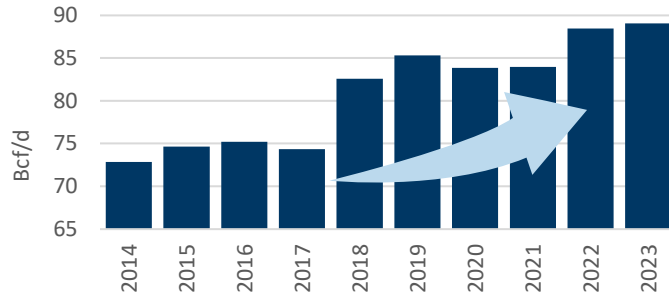
2025 Capital Program



Notes: 1) Non-GAAP financial measure; see discussion in the advisories; 2) see "Forward-looking Information"

2 Strong Environment for Gas Utilities Investments

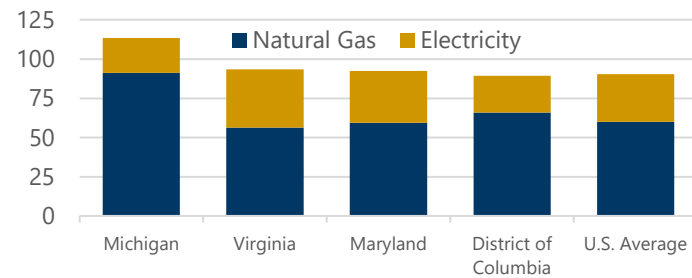
U.S. Natural Gas Demand



1 U.S. Natural gas demand has grown ~20 Bcf/d over past decade

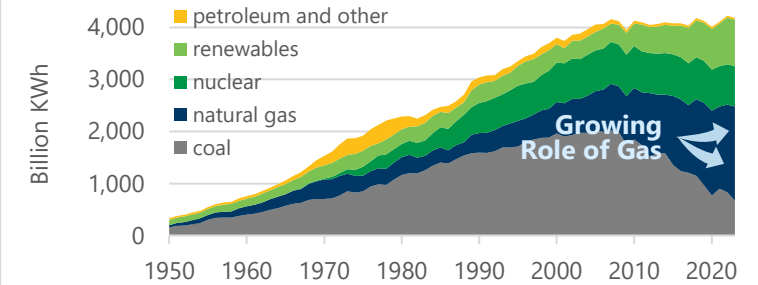
U.S. Household Energy Demand

Gas vs. Electric²



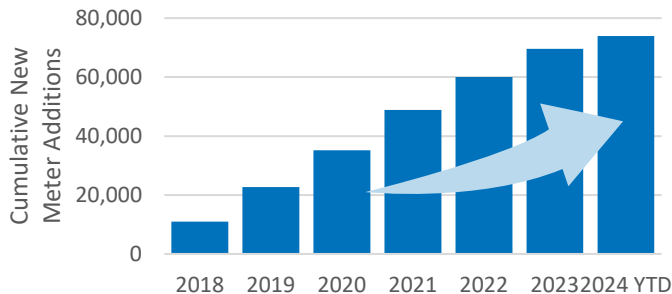
2 Natural gas represents nearly 70% of U.S. household energy consumed

U.S. Gas-Fired Electrical Generation



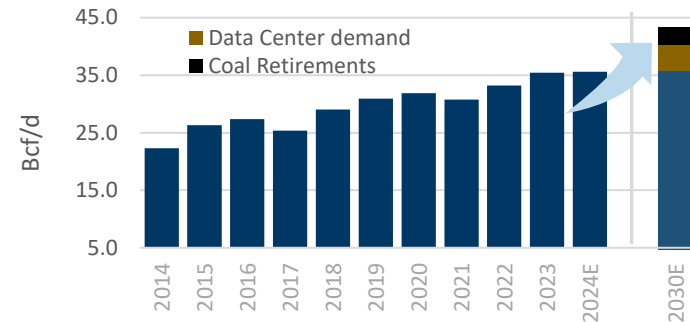
3 All while natural gas has also played a critical role in electric grid stability

DMV Population Drives Strong Growth



4 Washington Gas customer demand is strong with ~1% annual customer adds

Gas-fired Power Demand & Load Growth



5 Coal retirements and data centers expected to add 5-10bcf/d of demand by 2030

Efficiency and Reliability Drives Long-term Demand

The Average U.S. electricity customer faces 5.5 hours of outages every year

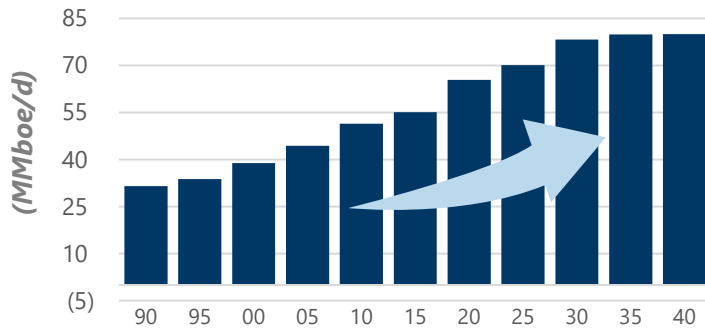
The average U.S. gas customer faces one outage every 100 years

6 Which supports a robust long-term outlook for gas utilities due reliability and cost benefits

Sources: EIA; Energy Analysis; AGA; U.S. Department of Energy, RRA; Internal Analysis Using US Government Reported Public Information, Company Reports

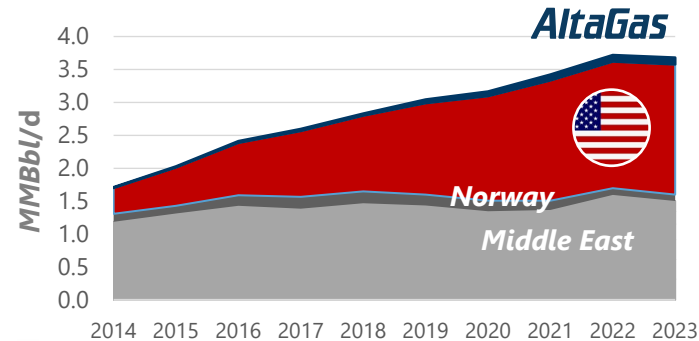
2 Robust Asian Demand Supports Midstream Expansion

Global Natural Gas Demand



1 **Global natural gas demand robust;** driving need for **higher supply** for **producing nations**

Global LPG Exports



2 **Asian LPG demand** equally **robust;** driving the need for **more Canadian exports**

Canadian Energy Export Projects

Recently Completed

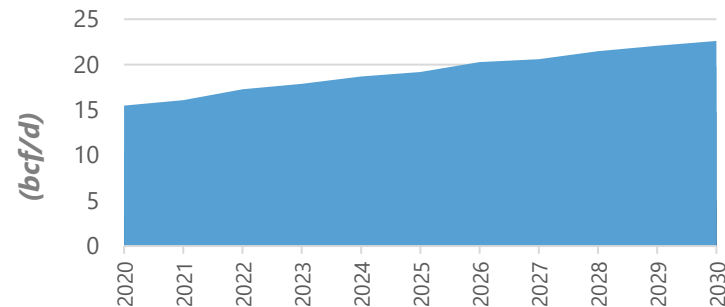
- Coastal Gas Link
- TMX Expansion
- Enbridge Line 3
- LNG Canada

In Construction

- Woodfibre and Cedar LNG
- REEF

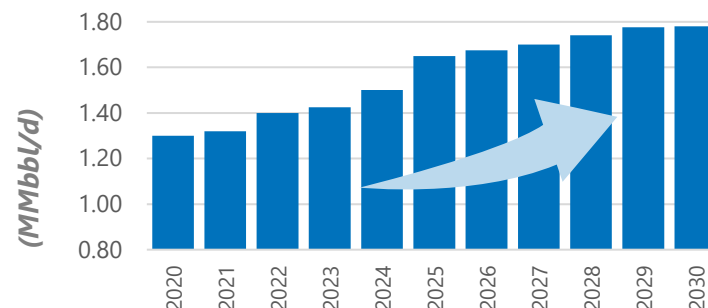
3 **Major Canadian export projects** are connecting markets and **facilitating growth**

Canadian Natural Gas Production



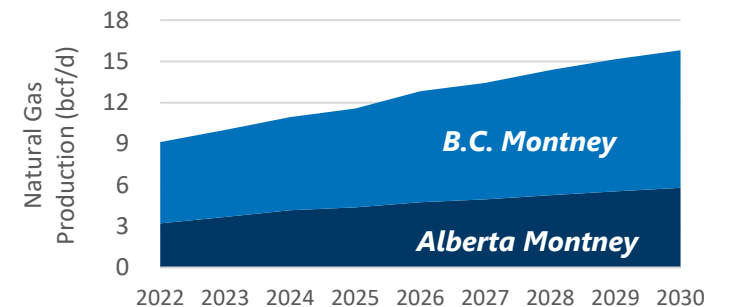
4 Positioning **Canadian gas production** to **rise ~25%** through 2030 to **>22 Bcf/d**.

WCSB NGL Outlook



5 Which will bring **robust associated NGLs** that **need to be exported** outside of Canada.

Montney Growth Outlook



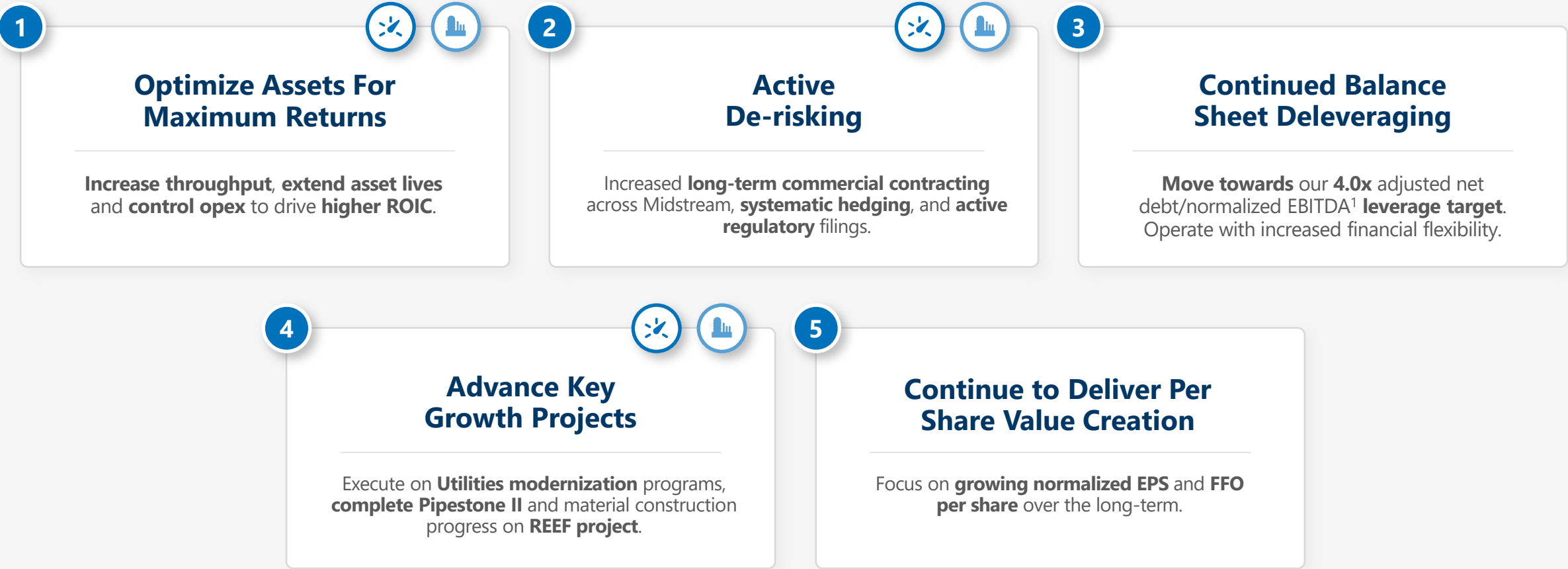
6 The **Montney** at the **center of this growth;** requiring **major infrastructure investments**.

Sources: EIA; Energy Analysis; Wood Mackenzie

2025 Business Plan

Continue to Execute on our Long-term Strategic Priorities

Focus on growing, de-risking, and strengthening the enterprise.



Notes: 1) Adjusted Net Debt is Net Debt excluding the current and long-term portions of finance lease liabilities, hybrid notes and prefs; *See "Forward-looking Information"

Advocating for Customer Choice in 2025

AltaGas will be **very active** in **advocacy** in 2025 and **champion the critical work** our company and industry does in **delivering safe, reliable, and affordable energy** to our global customer base every day.

Natural gas and NGLs are essential to modern day life and essential to **keep society moving forward**.

Advocating for Energy Choice

- **Washington Gas**, along with local unions, restaurant associations, business counsels, housing and building associations, filed **two statement of claims** challenging **two proposed local gas** bans.
- Gas bans **violate federal law**.
- We strongly believe in **right of choice** and the **benefits** of **natural gas** for **safety, reliability, and affordability**.
- **Lawsuits align** with **other legal objections** taking hold across the U.S. challenging local gas bans and follow gas ban turnover in **Berkeley**.

DMV Customer Views Support Energy Choice¹

87% view **affordability** very or extremely **important**

80% believe **consumers** should have the **right to choose**

87% view **reliability** very or extremely **important**

72% believe **local governments** should **not take away choice**

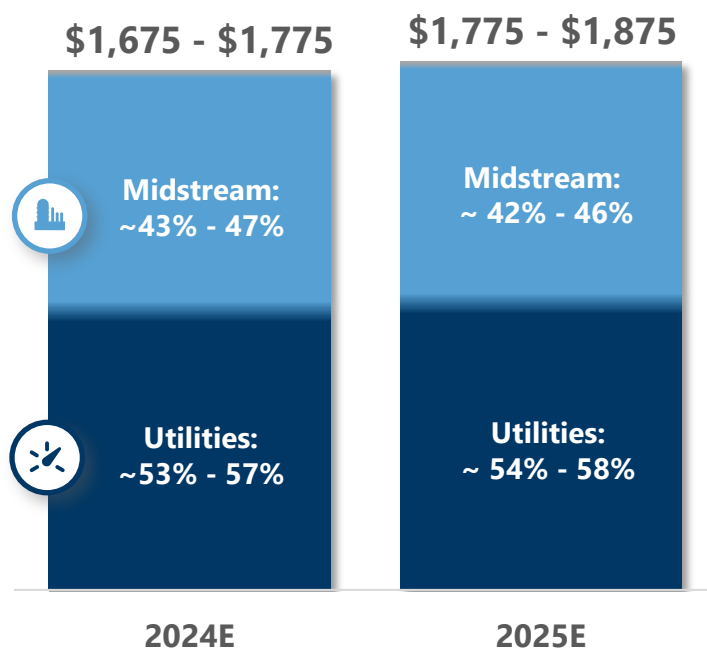
J.D. POWER

#1 for **Customer Contact Satisfaction** for **East Coast Gas Utilities²**

Source: 1) Based on Washington Gas external polling; 2) J.D. Power & Associates October 2024 Gas Utility Rankings.

4 2025 Financial Guidance

Normalized EBITDA^{1,2} Guidance (\$ millions)



Tailwinds / Headwinds

- + Higher utilization at Montney facilities
- + Utility rate base growth
- + Normal weather (DC & MI)
- + Stronger retail performance
- + Cost management
- + Improved Blythe performance
- Sale of MVP
- Lower cogen revenue at Harmattan
- Impact from higher export tolling

Normalized EPS^{1,3} Guidance



Notes: 1) Non-GAAP financial measure; see discussion in the advisories; 2) Nearest GAAP measure of Net Income Before Income Taxes for the full year 2023 was \$912 million; 3) Nearest GAAP measure of Net Income per Common Share for the full year 2023 was \$2.27. See "Forward-looking Information"

5 2025 Dividend Increase and Forward Outlook

DIVIDEND PHILOSOPHY

- Plan to **return capital** through **sustainable annual dividend increases**
- Compound** at **strong long-term rates** that **aligns** with **AltaGas' long-term normalized EPS¹ growth**

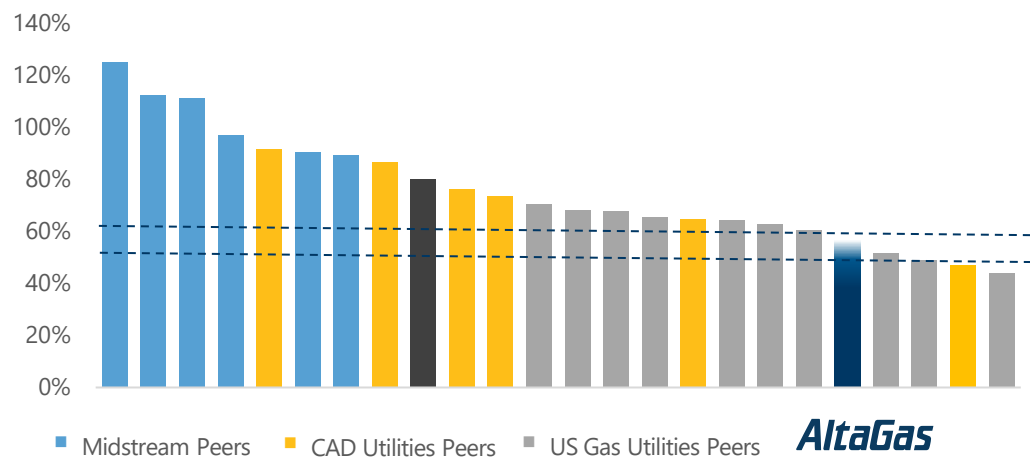
\$1.26/Share

2025 Dividend

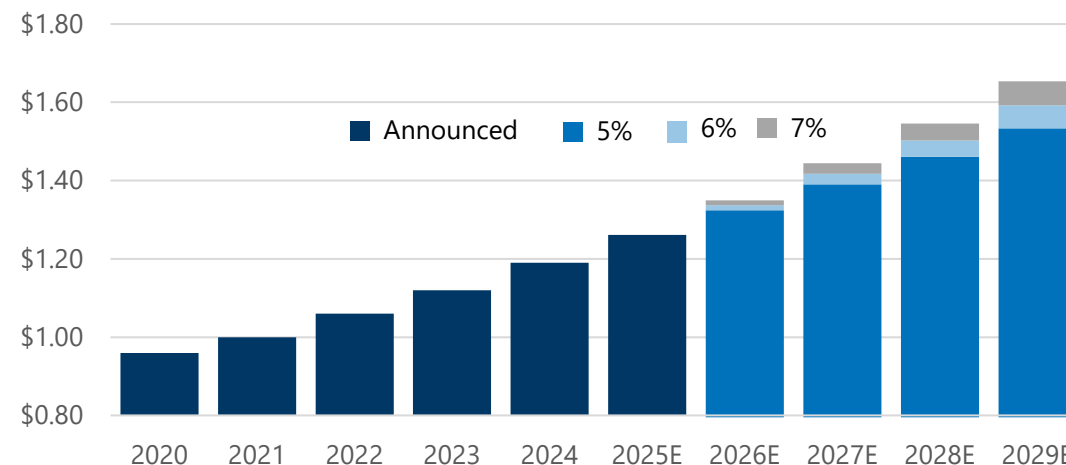
Represents 6% Y/Y increase.

50-60% Payout Ratio

Target Calibrated at a Logical Portion of Normalized EPS¹



5-7% Annual Dividend CAGR Range Expected Until 2029

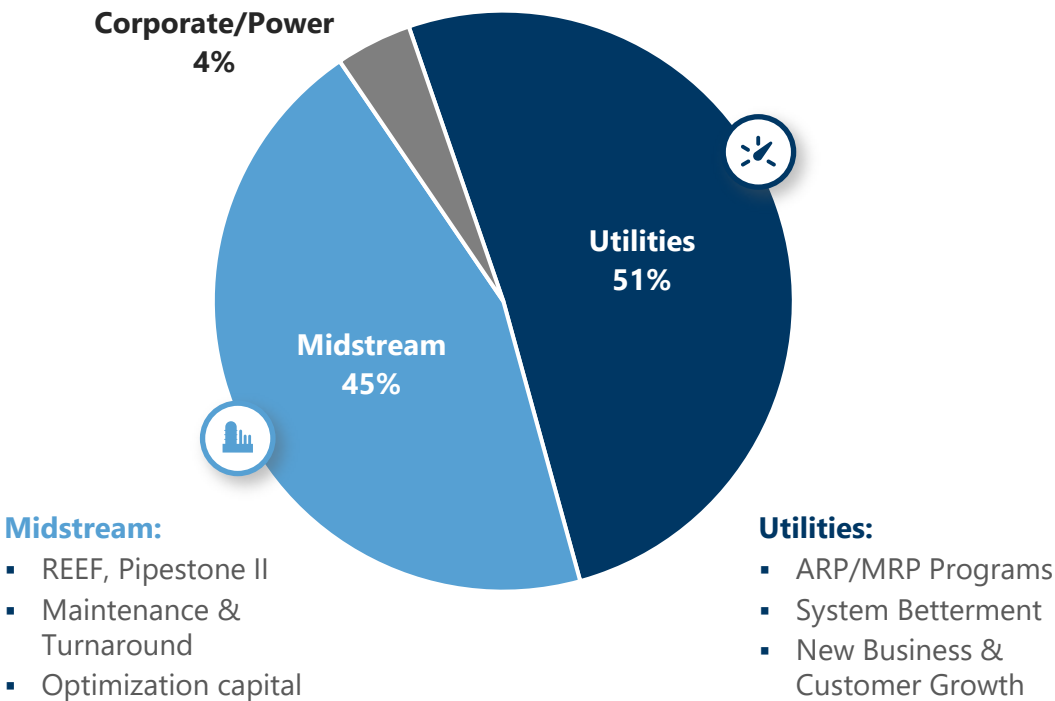


Notes: 1) Non-GAAP financial measure, see discussion in the advisories. Peer payout ratios based on 2024 estimates from Factset; *See "Forward-looking information"

2025 Capex Budget

2025 Capital Budget: \$1.4 Billion

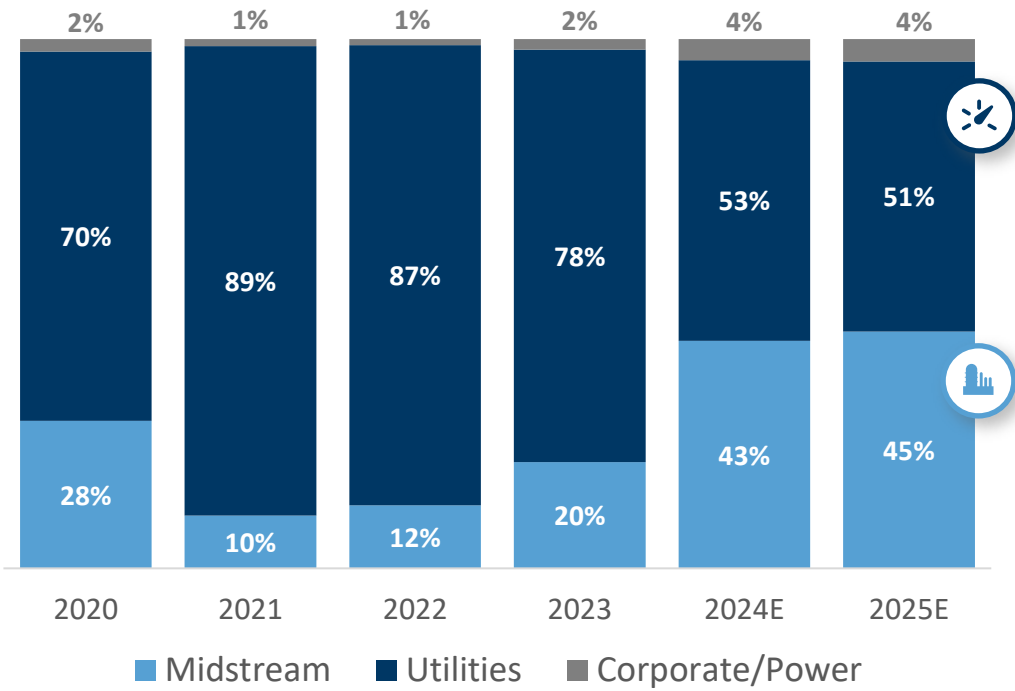
Capital deployment reflects the **continued strong growth opportunities**. Largest 2025 capital outlays include REEF, Pipestone II, Utilities ARP and system betterment.



Notes: *See "Forward-looking Information"

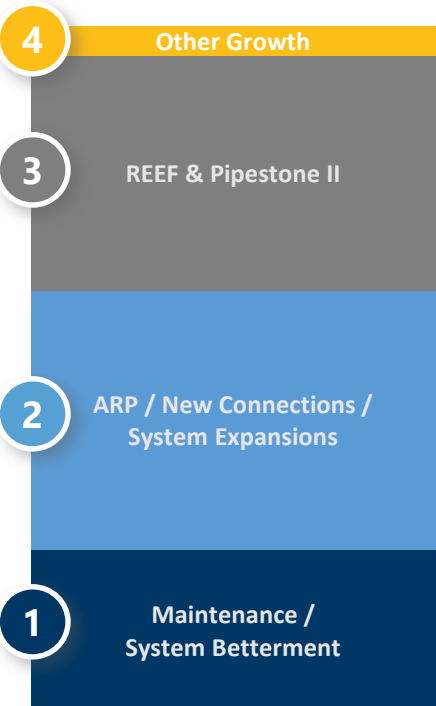
Increasing Midstream Allocation

Strong organic growth opportunities across both platforms – driving healthy competition for capital. Attractive investment opportunities in Midstream driving increased allocation.



6 2025 Capital Allocation Breakdown

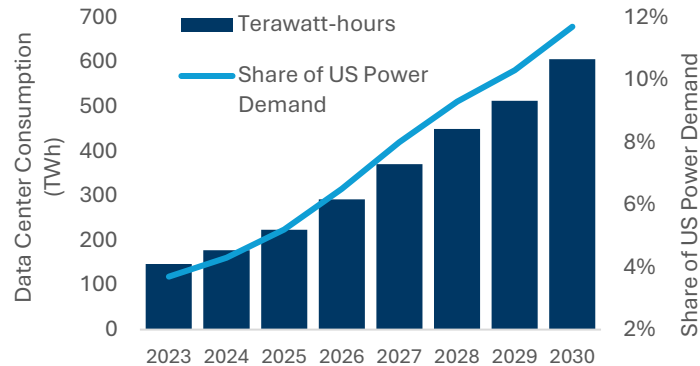
Capital focused on advancing short and long-term projects across portfolio.

Capital Allocation	Investment Focus	Investment Return
 <p>4 Other Growth</p> <p>3 REEF & Pipestone II</p> <p>2 ARP / New Connections / System Expansions</p> <p>1 Maintenance / System Betterment</p> <p>2025E</p>	<ul style="list-style-type: none">▪ Low capital business development and asset optimization▪ Pipestone II: Complete construction and commission facility near 2025 year-end.▪ REEF: Material advancement of project, including in-water piling and jetty, earth works, rail and offsite fabrication.▪ Asset modernization programs that upgrade infrastructure to improve safety and reliability▪ New customers connects through network expansion to new regions or unserved markets.▪ Safe and reliable operations; asset integrity ensuring uninterrupted delivery.	<ul style="list-style-type: none">▪ Mix of immediate and delayed investment returns▪ Delayed investment returns that only begin to contribute once projects are commissioned.▪ REEF: Return begins around 2026 year-end▪ Pipestone II: Return begins around 2025 year-end▪ Starts producing immediate returns on investment during the capital deployment year; realized through rate rider and new customer billing.

Data Centers Provide Additional Growth Opportunity



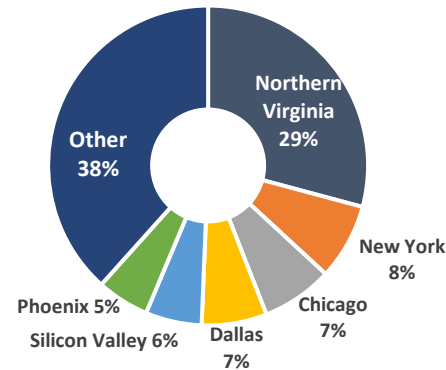
Data Centers US Power Demand



A

Data Center market share of power usage expected to **triple** by 2030

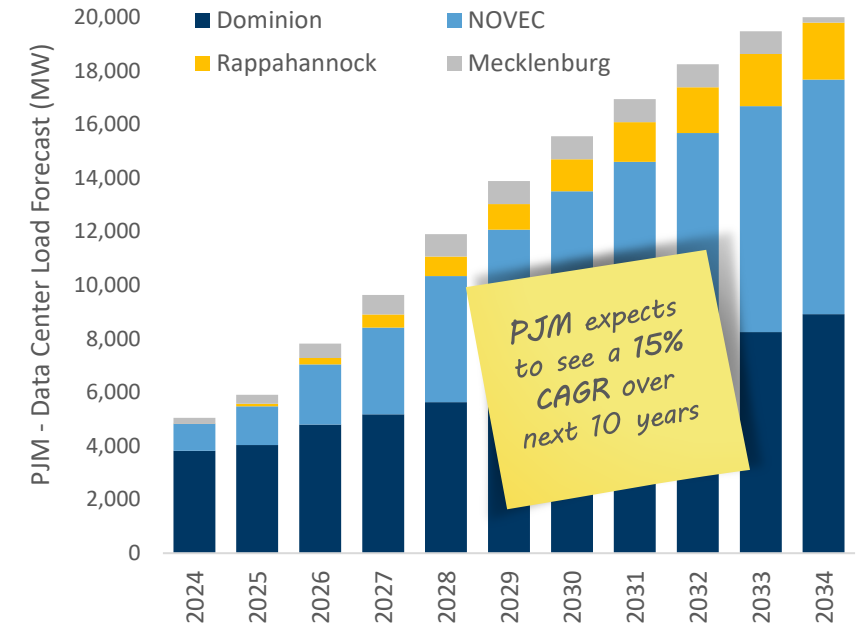
Share of Top U.S. Data Center Locations



B

Northern Virginia leads the way with roughly **one-third** of all **U.S. data centers**.

PJM – Data Center Power Demand Forecast



C

- **PJM data center load forecast** is expected to **increase 4x** from current levels.
- **Loudoun Country (Dominion + NOVEC)** is expected to show **largest increase**.

Path for Value Creation

- **Our service territory** covers the **most active area globally** for **data center** build out.
- **Numerous opportunities advancing** for WGL to service **growing demand** with reliable and affordable gas as challenges on power delivery increasingly apparent.
- Potential to **augment** already strong **Utilities long-term growth outlook**.
- Risk management opportunity with planned **accelerated rate base depreciation** for faster cash paybacks and manage client concentration risk.
- Securing gas supply part of ongoing focus for data center customers.

Source: McKinsey & Co, PJM, TD Securities

7 Pipestone II Update



In Service Date: **2025 Year-end**

June Facility Progress



November Facility Progress



Milestones Cleared To-Date

- ✓ Final Investment Decision
- ✓ FEED
- ✓ Acid Gas Wells
- ✓ Site Clearing
- ✓ Gathering System

Project remains on budget and schedule...

Project Execution

EPC Contracting

95% executed or firm price EPC awarded



Acid Gas Injection Wells

Completed



Gathering System

~92% of pipeline construction complete



Facility Construction

16% of construction complete



Commercial

100% contracted under long-term take-or-pay contracts with marquee producers.



Notes: See "Forward-looking information"

7 REEF Update



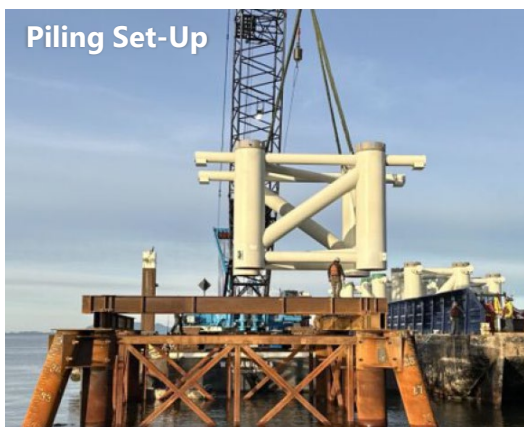
In Service Date: **Near 2026 Year-end**



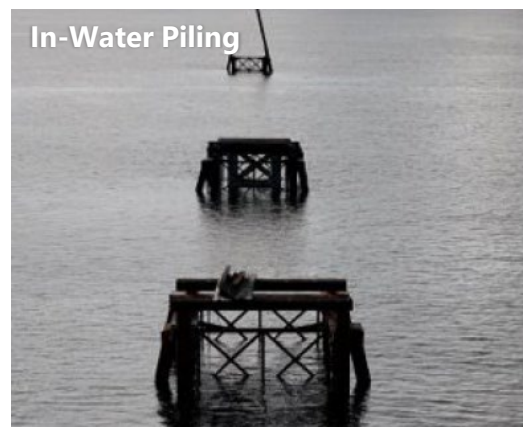
Rail Offloading Foundation



Overburden Removal



Piling Set-Up



In-Water Piling

Milestones Cleared To-Date

- ✓ Final Investment Decision
- ✓ Site Clearing
- ✓ FEED

Project Execution

EPC Contracting

~**50%** firm price EPC awarded; balance over project execution plan



In-Water Piling

Commenced in summer with **38 piles placed**



Earthworks

Earthworks and blasting underway



Offsite Fabrication

Compression, refrigeration, and storage bullets



Commercial

Active negotiations for **>100%** of Phase I capacity; targeting **up to 60%** tolled.



Project remains on budget and schedule...

Notes: See "Forward-looking information"

7 Mountain Valley Pipeline Update

The Pipeline



- **2.0 Bcf/d, >300-mile** interstate natural gas pipeline.
- Firm 20-year service contracts took effect on July 1 with operations proceeding as expected through the ramp up period.

Q3/24

- First full quarter of operations with **strong operating performance** and no surprises.
- Partners currently **evaluating ~475 MMcf per day expansion** through additional compression.
- **Proposed 3.5 GW VA power plant** for data center would **require entire MVP expansion project**.

Highly Attractive Asset

- ✓ **Fully Contracted 20-Year Take-or-Pay** Cash Flows Underpinned by **Investment-Grade Counterparties**
- ✓ **Near-Term Compression Expansion** and **Southgate Addition** are **Highly Accretive** Material Growth Projects
- ✓ Turn-key Investment Opportunity with **Robust Free Cash Flow Conversion** due to **Limited Maintenance Capex** over the Next Decade
- ✓ **Scarce** Asset with Decades of Durable Demand to **Move Gas out of Appalachia**, Post Cancellation of Atlantic Coast Pipeline
- ✓ **Irreplicable Infrastructure** with **Transport Optionality** to Major Demand Regions

Paths for Value Creation in Process

- MVP remains a **non-core asset** for AltaGas' long-term strategy. Currently, **progressing price discovery** to accelerate AltaGas' deleveraging strategy.

7 Focused on Continued Balance Sheet Deleveraging

Previous Leverage Target

4.5x

Adjusted Net Debt to
Normalized EBITDA^{1,2}
(excludes prefs and hybrids)

New Leverage Targets (Adjusted for Higher Hybrids)

4.65x

(including 50%
debt treatment for
prefs + hybrids)

4.0x

(excludes prefs
+ hybrids)

Adjusted Net Debt to
Normalized EBITDA^{1,2}

Trailing Metrics (As of Q3/24)

5.0x

(including 50%
debt treatment for
prefs + hybrids)

4.3x

(excludes prefs
+ hybrids)

Adjusted Net Debt to
Normalized EBITDA^{1,2}

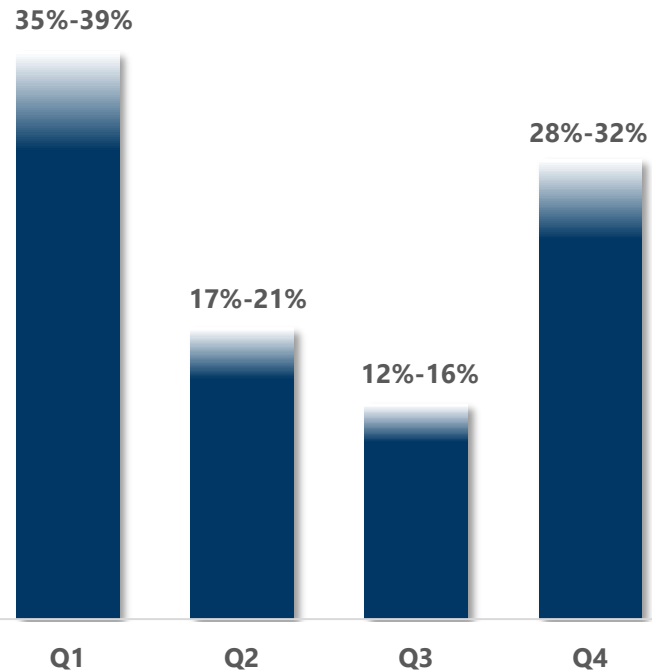
Calibrating on:

- Business mix (55% Utilities / 45% Midstream)
- Peer average leverage ratios
- Anchored to 'BBB-mid' Investment Grade Ratings

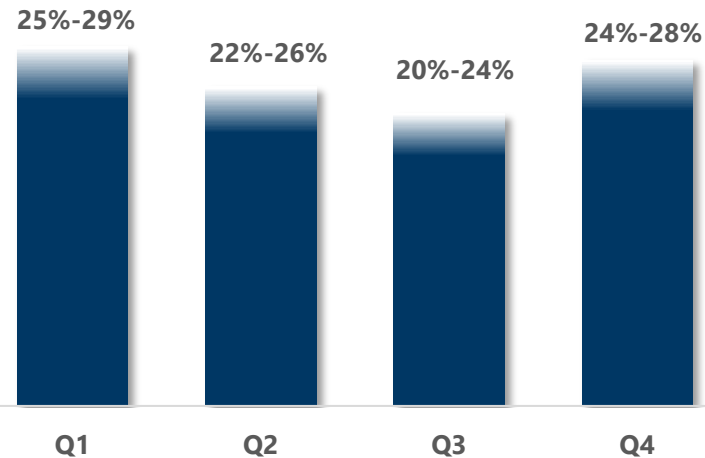
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2025 Normalized EBITDA Seasonality Expectations

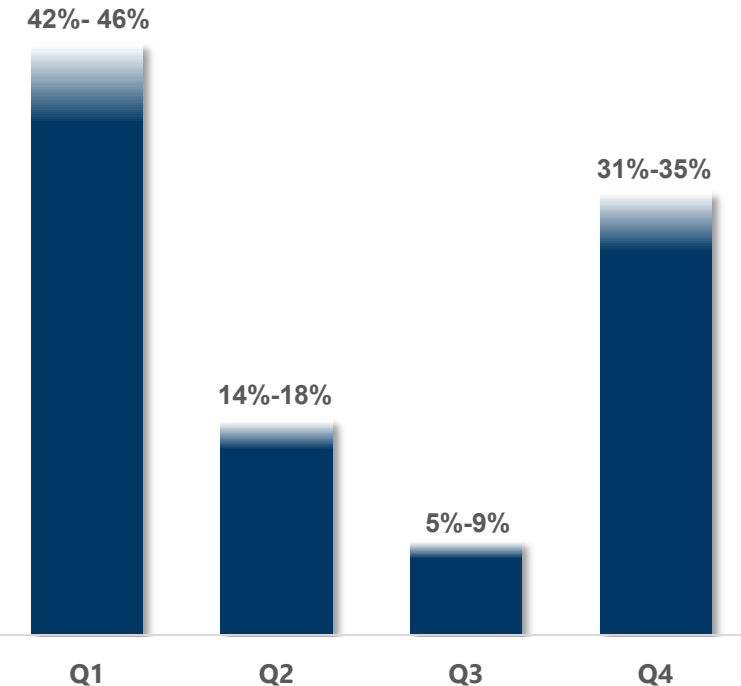
Consolidated Normalized EBITDA¹
by Quarter



Midstream Normalized EBITDA¹
by Quarter

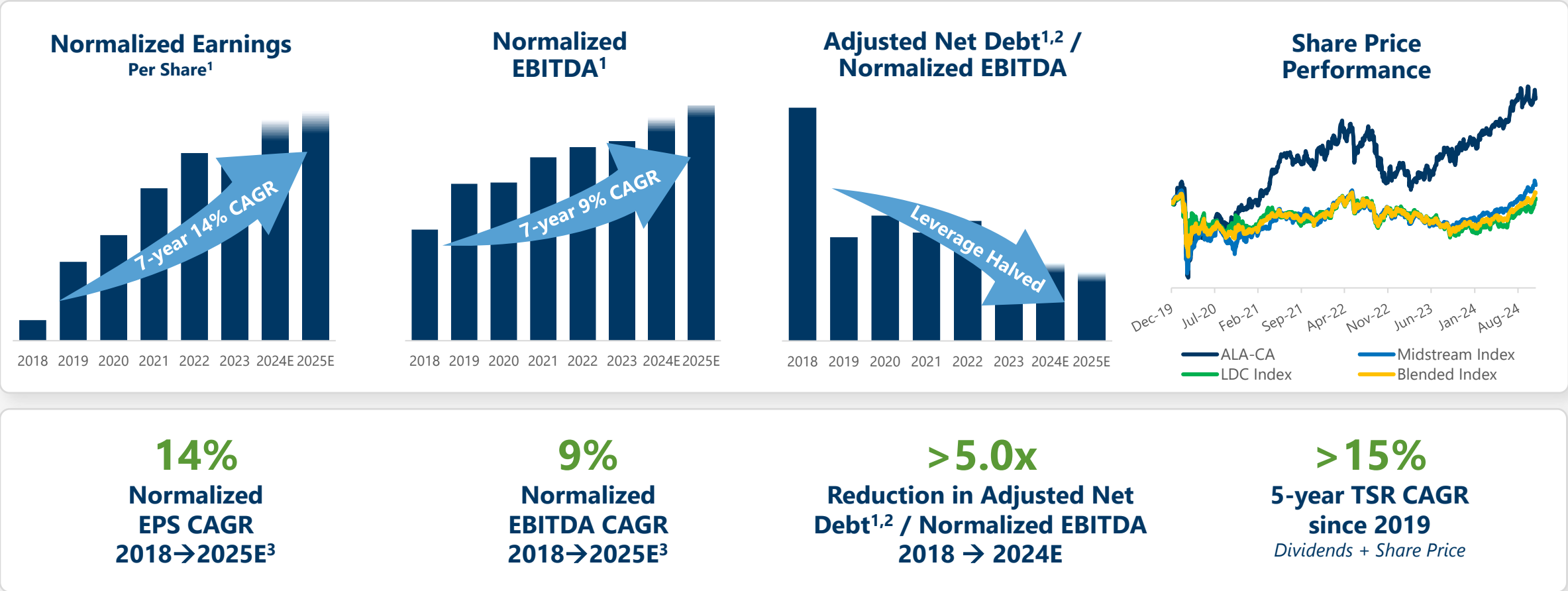


Utilities Normalized EBITDA¹
by Quarter



Notes: 1) Non-GAAP financial measure, see discussion in the advisories
*See "Forward-looking information"

Executing on Strategic Priorities to Compound Long-term Value



Notes: 1) Non-GAAP financial measure, see discussion in the advisories; 2) Adjusted net debt is defined as net debt adjusted for current and long-term portions of finance lease liabilities, Hybrid Notes, and debt associated with acquisitions that occurred in the last half of the fiscal year; 3) "E" denotes: 2024 and 2025 normalized EPS guidance ranges of \$2.05-\$2.25 and \$2.10-\$2.30, respectively, and 2024 and 2025 normalized EBITDA guidance ranges of \$1.675B - \$1.775B and \$1.775B - \$1.875B, respectively. See "Forward-looking information"

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