

2022 Annual and Special Meeting of Shareholders April 29, 2022



Introductions and Welcome



Pentti Karkkainen CHAIR OF THE BOARD



Today's Webcast Participants



Pentti Karkkainen Chair of the Board **Randy Crawford** President and Chief Executive Officer James Harbilas EVP and Chief Financial Officer **Leah Dickie** General Counsel, Corporate and Corporate Secretary



Joining Online



Victoria A. Calvert



David W. Cornhill



Donald (Blue) Jenkins



Phillip R. Knoll



Jon-Al Duplantier



Randy Toone



Linda G. Sullivan



Robert B. Hodgins



Shaheen Amirali



Nancy G. Tower



Corine Bushfield



Cynthia Johnston



Brad Grant

Land Acknowledgement

Notice and Quorum



Advisories

FORWARD-LOOKING INFORMATION

This document contains forward-looking information (forward-looking statements). Words such as "may", "can", "would", "should", and similar expressions suggesting future events or future performance, as they relate to the Corporation or any affiliate of the Corporation, are intended to identify forward-looking statements. In particular, this document contains forward-looking statements with respect to, among other things, business objectives, expected growth, results of operations, performance, business projects and opportunities and financial results. Specifically, such forward-looking statements included in this document include, but are not limited to, statements with respect to the following: AltaGas' long-term strategic objectives; belief in the role, benefits and reliability of responsibly sourced natural gas; development of critical energy resources in North America; future growth and returns across Utilities and Midstream platforms; profitability of and growth in demand from global export markets including Asia; future EPS, FFO per share, ROE and dividend growth; AltaGas' de-leveraging strategy; Utilities initiatives to improve productivity of pipeline replacement capital and improve customer experience; and ESG practices, including steps toward decarbonization and positioning platforms for emerging alternative energy sources.

These statements involve known and unknown risks, uncertainties and other factors that may cause actual results, events and achievements to differ materially from those expressed or implied by such statements. Such statements reflect AltaGas' current expectations, estimates, and projections based on certain material factors and assumptions at the time the statement was made. AltaGas' forward-looking statements are subject to certain risks and uncertainties which could cause results or events to differ from current expectations, including, without limitation the risk factors discussed under the heading "Risk Factors" in the Corporation's Annual Information Form for the year ended December 31, 2021 and set out in AltaGas' other continuous disclosure documents.

Many factors could cause AltaGas' or any particular business segment's actual results, performance or achievements to vary from those described in this document, including, without limitation, those listed above and the assumptions upon which they are based proving incorrect. These factors should not be construed as exhaustive. Should one or more of these risks or uncertainties materialize, or should assumptions underlying forward-looking statements prove incorrect, actual results may vary materially from those described in this document. The impact of any one assumption, risk, uncertainty, or other factor on a particular forward-looking statement events the vare interdependent and AltaGas' future decisions and actions will depend on management's assessment of all information at the relevant time. Such statements speak only as of the date of this document. AltaGas does not intend, and does not assumption, or cash flows is based on assumptions about future events, including economic conditions and proposed courses of action, based on AltaGas management's (Management) assessment of the relevant information currently available. Readers are cautioned that such financial outlook information contained in this document should not be used for purposes other than for which it is disclosed herein.

Additional information relating to AltaGas, including its quarterly and annual MD&A and Consolidated Financial Statements, AIF, and news releases are available through AltaGas' website at www.altagas.ca or through SEDAR at www.sedar.com.

Non-GAAP Financial Measures

This document contains references to certain financial measures that do not have a standardized meaning prescribed by US GAAP and may not be comparable to similar measures presented by other entities. The non-GAAP measures and their reconciliation to US GAAP financial measures are shown in AltaGas' Management's Discussion and Analysis (MD&A) as at and for the period ended March 31, 2022. These non-GAAP measures provide additional information that management believes is meaningful regarding AltaGas' operational performance, liquidity and capacity to fund dividends, capital expenditures, and other investing activities. Readers are cautioned that these non-GAAP measures should not be construed as alternatives to other measures of financial performance calculated in accordance with US GAAP.

EBITDA is a measure of AltaGas' operating profitability prior to how business activities are financed, assets are amortized, or earnings are taxed. EBITDA is calculated from the Consolidated Statements of Income using net income adjusted for pre tax depreciation and amortization, interest expense, and income tax expense. Normalized EBITDA includes additional adjustments for transaction costs related to acquisitions, unrealized gains on risk management contracts, losses on investments, gains on sale of assets, restructuring costs, dilution loss on equity investment, COVID-19 related costs, provisions on assets, foreign exchange losses, and accretion expenses related to asset retirement obligations. AltaGas presents normalized EBITDA is used by Management to enhance the understanding of AltaGas' earnings over periods. The metric is frequently used by analysts and investors in the evaluation of entities within the industry as it excludes items that can vary substantially between entities depending on the accounting policies chosen, the book value of assets, and the capital structure.

Normalized earnings per share is calculated with reference to normalized net income. Normalized net income applicable to common shares adjusted for the after-tax impact of transaction costs related to acquisitions, non-controlling interest portion of non-GAAP adjustments, unrealized gains on risk management contracts, losses on investments, gains on sale of assets, provisions on assets, restructuring costs, dilution loss on equity investment, and COVID-19 related costs. Normalized net income is used by Management to enhance the comparability of AltaGas' earnings, as it reflects the underlying performance of AltaGas' business activities.

Normalized funds from operations is used to assist Management and investors in analyzing the liquidity of the Corporation. Management uses these measures to understand the ability to generate funds for capital investments, debt repayment, dividend payments, and other investing activities. Funds from operations are calculated from the Consolidated Statements of Cash Flows and are defined as cash from operations before net changes in operating assets and liabilities and expenditures incurred to settle asset retirement obligations. Normalized funds from operations is calculated based on cash from operations and adjusted for changes in operating assets and liabilities in the period and non-operating related expenses (net of current taxes) such as transaction and financing costs related to acquisitions, COVID-19 related costs, and restructuring costs.

Invested capital is a measure of AltaGas' use of funds for capital expenditure activities. It includes expenditures relating to property, plant, and equipment and intangible assets, capital contributed to long term investments, and contributions from non-controlling interests. Net invested capital is invested capital presented net of any proceeds from disposals of assets and equity investments in the period. Net invested capital is calculated based on the investing activities section in the Consolidated Statements of Cash Flows, adjusted for items such as non-cash capital expenditures, cash acquired in business acquisitions, and contributions from non-controlling interests. Invested capital and net invested capital are used by Management, investors, and analysts to enhance the understanding of AltaGas' capital expenditures from period to period and provide additional detail on the Company's use of capital.

Net debt is used by the Corporation to monitor its capital structure and financing requirements. It is also used as a measure of the Corporation's overall financial strength and is presented to provide this perspective to analysts and investors. Net debt is defined as short-term debt (excluding third-party project financing obtained for the construction of certain energy management services projects), plus current and long-term portions of long-term debt, less cash and cash equivalents.



Our Governance Philosophy and Commitment

- Robust governance and strong leadership are core to achieving our strategy and delivering sustained value for our stakeholders. As the ultimate steward for AltaGas, the Board has a fiduciary responsibility to ensure it's providing the proper foresight, oversight, and insight to steer the organization towards a prosperous and sustainable future.
- This has been a driving force behind many of the transformational changes that have taken place within AltaGas over the last few years as we carefully balance our need to strengthen the company's organizational capacity, increase the diversity of seasoned perspectives that drive decisions within our organization, and benefit from the strong institutional knowledge that exists within the platform. Together we believe this will allow us to drive the best outcomes for our stakeholders.
- From our perspective, everything starts with AltaGas' Board having a strong mandate and well-defined operating principles around all aspects of ESG. This includes sturdy philosophical beliefs around what we view as essential, what we believe and do not believe, and how we will take purposeful steps to drive continuous improvement.
- We have an unwavering commitment to our core values, our approach to governance and oversight, combined with how we invest in and support our people, our customers, our communities and the environment. We believe this will allow us to build both a sustainable and financially successful future.









Who We Are



Our Vision Our Mission

A Leading North American infrastructure company that connects customers and markets to affordable and reliable sources of energy.

To improve quality of life by safely and reliably connecting customers to affordable sources of energy for today and tomorrow.

Our Values

Every day, our team of approximately 3,000 people strong is guided by our core values. These values are not negotiable. They are our fuel, foundation and focus.



Formal Meeting Proceedings



Items of Business

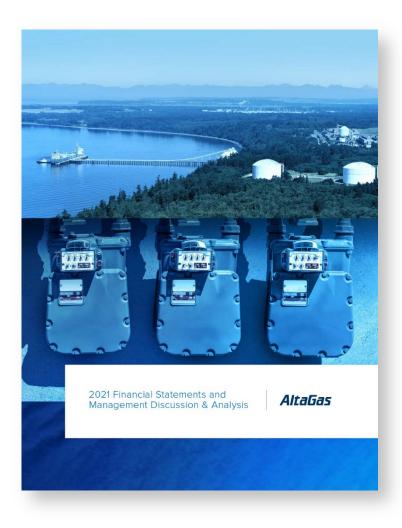
- Presentation of Financial Statements
- 2 Appointment of the Auditors
- 3 Election of Directors
 - Approval of Unallocated Options
 - Advisory Vote on Executive Compensation



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Presentation of Financial Statements





Appointment of the Auditors

Vote on the appointment of Ernst & Young LLP as auditors of AltaGas, to hold office until the next annual meeting of shareholder, with remuneration to be determined by the Board.



Election of Directors



Pentti Karkkainen Chair of the Board



Phillip R. Knoll Chair of Governance Committee



Cynthia Johnston Chair of EH&S Committee



Linda G. Sullivan Chair of Audit Committee



Nancy G. Tower Chair of HRC Committee



Victoria A. Calvert



David W. Cornhill



Randy Crawford



Jon-Al Duplantier



Robert B. Hodgins



Approval of Unallocated Options

Vote to approve the resolution to approve the unallocated options to acquire common shares of AltaGas under AltaGas' Option plan as set out on page 13 of AltaGas' management information circular dated March 10, 2022.



Advisory Vote on Executive Compensation

Vote on an advisory basis, and not to diminish the roles and responsibilities of the Board of Directors of AltaGas, to accept AltaGas' approach to executive compensation as disclosed in AltaGas' management information circular dated March 10, 2022.



Final Voting



Preliminary Voting Results



CEO Update

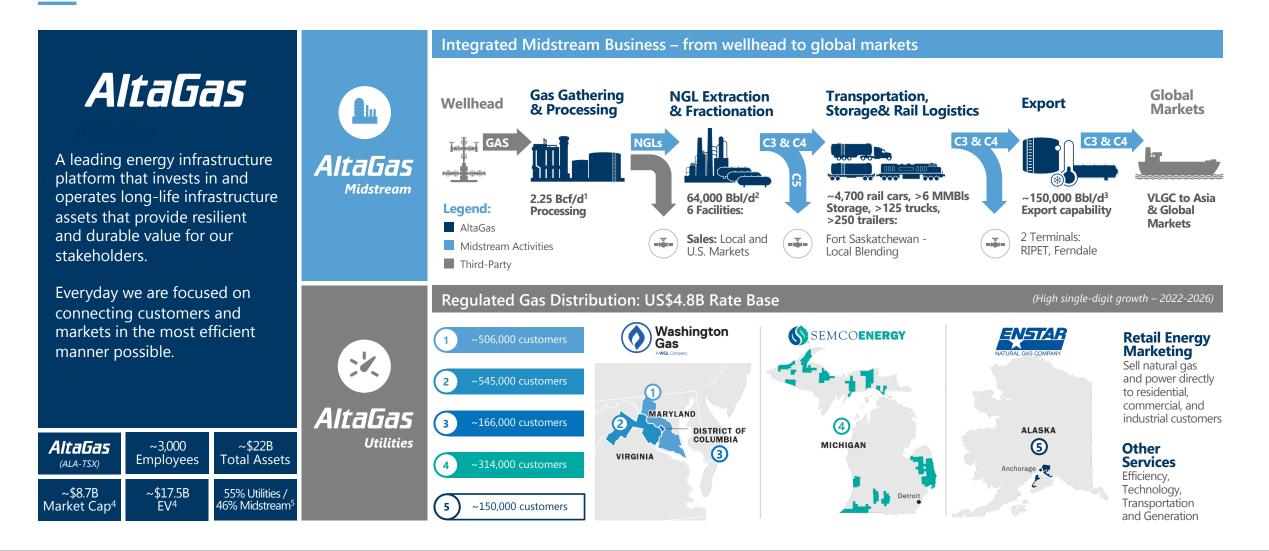


Randy Crawford PRESIDENT AND CHIEF EXECUTIVE OFFICER



One Strong Platform Focused on Connecting Customers and Markets

Investing for the Benefit of our Customers, Investors and the Environment



AltaGas

1. Based on ALA working interest capacity in FG&P and extraction 2. Based on ALA 100% working interest facilities and ALA % capacity in non-operated facilities 3. Includes RIPET and Ferndale 4. As of April 18, 2022 5. Based on 2022 normalized EBITDA guidance. See "Forward-looking Information"

Strategy and ESG Work in Harmony

Leading with Strong ESG Practices is Built into the Fullness of our Processes

AltaGas Vision Informed by Our Core Values We Are Committed to Operational Excellence ESG Outcomes Strategic Execution Focus Focused on Sustainability for Nearly Three Decades

Integrated Midstream Business



- Operate a high-quality platform that connects customers and markets and drives better stakeholder outcomes.
- Focus on **continuous improvement** and long-term emission reductions.
- Grow the value and scale of our leading energy export position.
- Position platform to export the alternative fuels of the future.

Regulated Gas Distribution

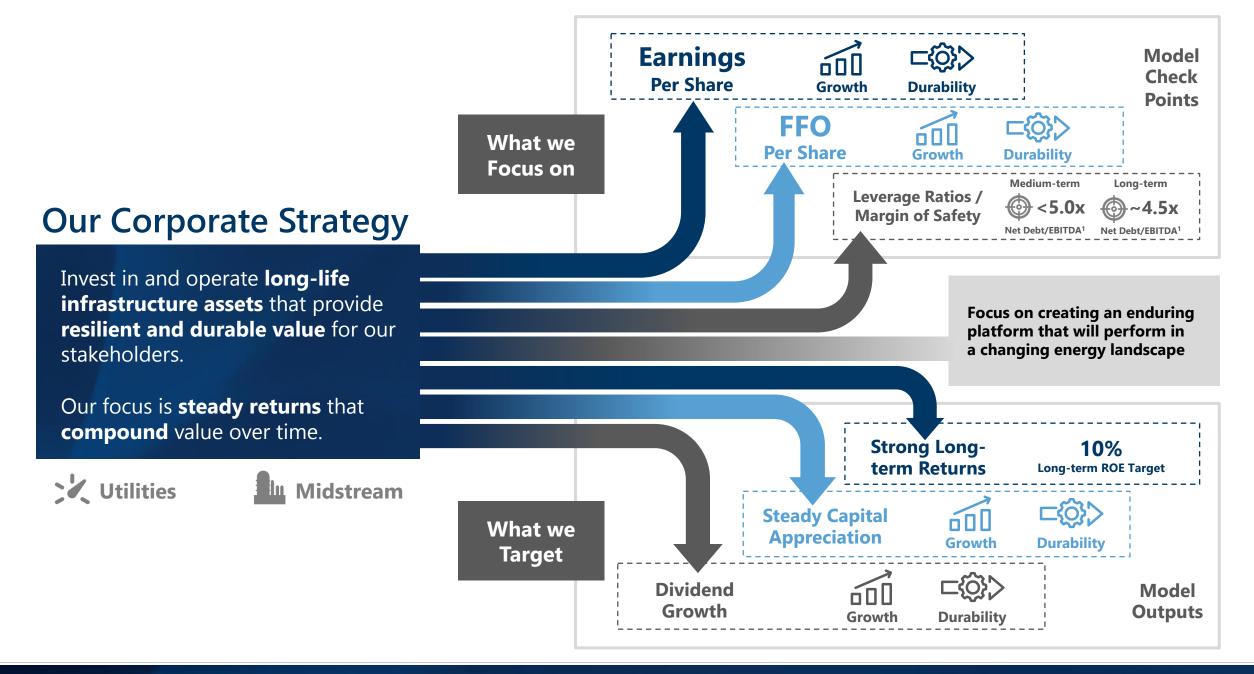
AltaGas Utilities

- Operate a high-quality platform that provides safe, reliable and affordable energy for our customers.
- Advocate for our customers' long-term interest.
- Continuously focus on removing non-productive costs from our systems to drive low costs for our customers.
- Accelerated pipeline replacement to improve system reliability, drive better stakeholder outcomes and provide the foundation for the fuels of the future.



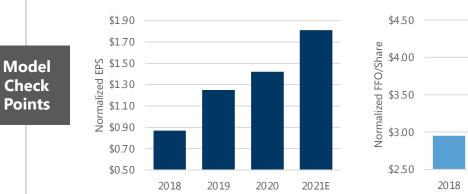






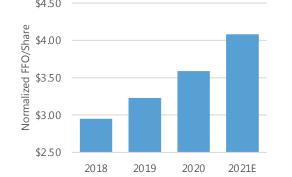
Execution of the Strategic Plan is Creating Outsized Wins...

- Execution of the strategy continues to deliver compounding value.
- This is validated by the model check points.
- And reiterated through in the model outputs that we are driving towards.



Normalized Earnings Per Share¹

Normalized FFO Per Share¹



11.0x 9.0x 9.0x 7.0x 6.0x 4.0x 3.0x 2.0x

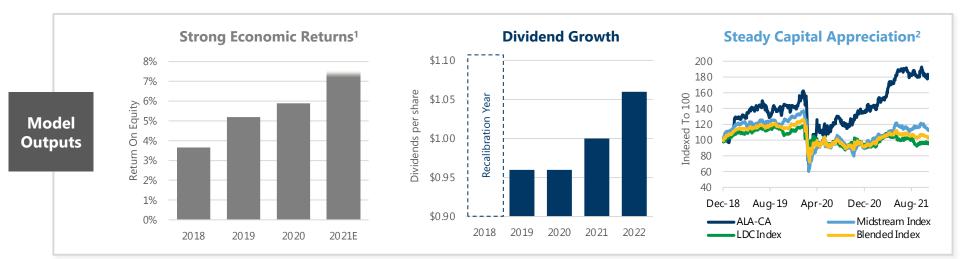
2019

2020

2021E

2018

Leverage Ratios / Margin of Safety



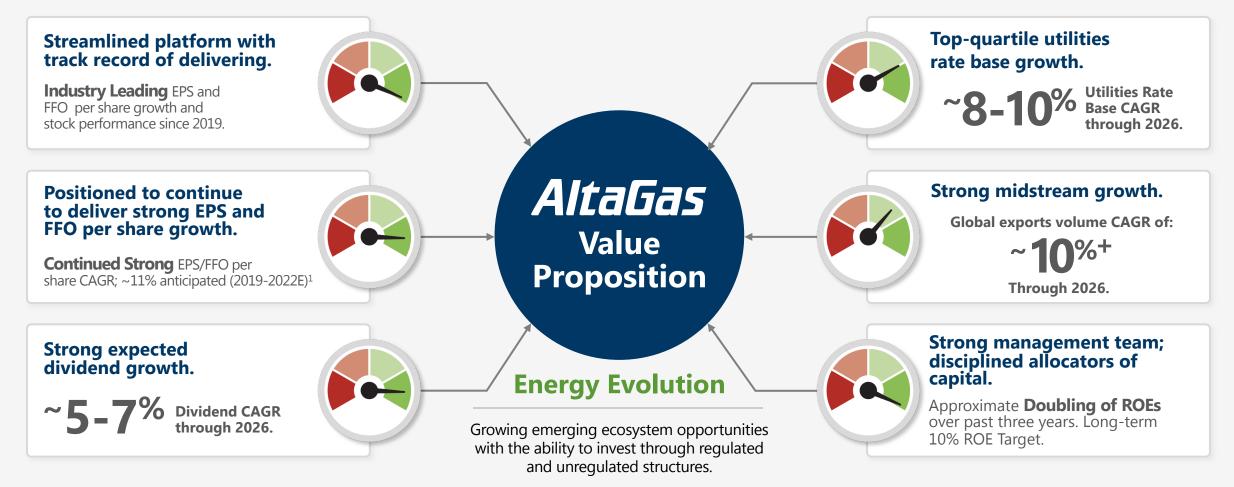
AltaGas

Notes: 1. 2021E based on consensus; Source: Factset; 2. LDC Constituents: ATO, CMS, NJR, DTE, NI, NWN, OGS, SWX, SR UGI and WEC; Midstream Constituents: ENB-CA, TRP-CA, KEY-CA and GEI-CA; Blended: 56% LDC 44% Midstream; 3. 2020 Normalized Net Debt to EBITDA based on run-rate performance to reflect the closing of Petrogas; and 4. See "Forward-looking Information"

Our Value Proposition

A Continuous Focus on Compounding Returns

A Diversified Infrastructure Company with a Robust Pipeline of Lower-risk Growth Opportunities



AltaGas

1. Using Midpoint of Guidance Range See "Forward-looking Information"

2021 Key Accomplishments

Strong execution and focus positions AltaGas for durable long-term value creation

Operational Priorities

- Successfully completed D.C. and Maryland rate cases, while current CINGSA rate case is ongoing.
- Progressing initiatives around climate business plan through ongoing execution on ARP programs and AltaGas participating in its first RNG project in partnership with WSSC Water.
- Reduced incoming leaks by 13% and lowered repair costs by 15%.
- Filed Virginia SAVE ARP rate case requesting approximately \$900 Million in funding between 2023-2027. The largest ARP case in Virginia's history.

- Advanced global export strategy through the increased diversification of our product mix with butane export at our Ferndale terminal.
- Significantly increased Global Export volumes across the two export facilities achieving 90,000 barrels per day target for the year.
- Delivered operational synergies of the combined AltaGas and Petrogas businesses, exceeding the \$30 million run-rate target.
- Increased fractionation and liquids handling volumes by 30 percent and gathering and processing volumes by 10 percent year-over-year.

Financial Priorities ___

- Increased normalized EPS by 25 percent year-over-year which was in the upper end of the guidance
- Increased 2021 dividend by 4%; with a 6% increase announced for 2022.
- Monetized U.S. Transport & Storage business reducing leverage by ~\$485 million advancing AltaGas' de-risking strategy.
- Refinanced 2021 debt maturities at lower interest rates while staggering and extending AltaGas' maturity profile.
- On-going balance sheet de-leveraging and improved financial flexibility; raised no equity, protected shareholder upside

Improved 2021 Financial Indicators





2021 Normalized EPS Growth

Q1 2022 Financial Results Summary

Q1/22 Financial Results Summary



Questions & Answers





Thank You

