2019 Scotiabank Washington Forum



September, 2019

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# AltaGas

Our Strategy

We leverage the strength of our assets and expertise along the energy value chain to connect customers with premier energy solutions – from the wellsites of upstream producers to the doorsteps of homes and businesses, to new markets around the world. AltaGas

YEAR

199

### Low-Risk, High-Growth Utility and Midstream Company

Steady and predictable Utility business and high growth integrated Midstream assets provide a strong foundation to deliver attractive risk adjusted returns





**Repositioning the Business** 

#### Transition to a low-risk, high-growth Utilities and Midstream Company; EBITDA 70% U.S.



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1 Non-GAAP financial measure; see discussion in the advisories 2 Excludes the impact of asset sales See "Forward-looking Information"

### U.S. Utilities Provide Stable and Predictable Returns

#### **Economically strong and high-growth jurisdictions: District of Columbia, Maryland, Virginia, Michigan and Alaska**

- Low-risk, growing cash flows
- US\$3.7 billion rate base with mid-to-high single digit rate base growth
- Strong customer growth also drives near-term returns
- Accelerated replacement program in four jurisdictions with anticipated spending of approximately \$1.2 billion over 5 years and timely surcharge-based returns



### Premier Midstream Business Connecting Canadian Producers to Global Markets

Fully integrated midstream offering leveraging the entire value chain and Canada's first propane export terminal





### **Near-Term Operational Priorities**

Priorities	Actions
First cargo out of RIPET early Q2 2019	<ul> <li>Complete construction and initiate operational phase</li> <li>Introduce feedstock to fill the LPG tank</li> <li>First cargo in May 2019</li> <li>Volumes increased to current 40,000 bbl/d capacity</li> </ul>
Capitalize on structural advantage within Canadian Midstream to maximize returns and drive growth	<ul> <li>Provide upstream producers with access to export markets</li> <li>Leverage integrated service offering to attract additional volumes</li> <li>Tourmaline liquids handling arrangement</li> </ul>
Enhance returns across our Utilities and implement performance-based culture focused on operational excellence and prudent capital allocation	<ul> <li>Drive operational excellence</li> <li>Improve the customer experience</li> <li>Achieve more timely recovery of utility expenses and invested capital <ul> <li>Maryland rate case</li> <li>SEMCO Gas rate case</li> </ul> </li> <li>✓ New incentive performance program with new value-drivers</li> </ul>

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See "Forward-looking Information"

### **De-leveraging Program on Track**

### ~\$2 billion reduction in net debt year-to-date



#### **2019 Plan Supports**

- Lower debt and stronger balance sheet
- Improving net debt/EBITDA metrics to ~5.5x at year-end<sup>2</sup>
- Commitment to investment grade credit rating

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1 Non-GAAP financial measure; see discussion in the advisories 2 Internal calculation uses GAAP treatment for preferred shares as equity See "Forward-looking Information"

### Announced \$1.3 Billion of Non-Core Asset Sales

### Well-positioned to achieve 2019 asset sales target of \$1.5 - \$2 billion

#### **Distributed Generation Assets**

- Included 322 MW of contracted distributed generation assets located in 20 states and in the District of Columbia
- Total gross proceeds of ~US\$720 million
- 2019E EBITDA<sup>1</sup> of ~US\$60 million
- Sale expected to close in Q3 2019

#### **Stonewall Gas Gathering System**

- 1.4 Bcf/d, 67-mile gathering system transporting from various production points in West Virginia to the Columbia Gas Pipeline
- Total gross proceeds of ~US\$280 million
- 2019E EBITDA<sup>1</sup> of ~US\$23 million
- Sale closed May 31, 2019

# **Midstream Segment**

# Our Midstream Strategy is Straightforward



# Leverage RIPET and our integrated value chain to attract volumes

- Continue to build upon our export competency
- Capitalize on growing Canadian supply
- Leverage our first mover advantage
- Increase throughput at existing facilities
- Optimize existing rail infrastructure to gain scale and efficiencies

### **RIPET: Canada's First West Coast Propane Export Terminal**

- Improving western Canadian producers netbacks by providing access to premium Asian markets
- Attracts additional volumes through AltaGas' midstream value chain, maximizing integrated economics
- First mover advantage establishes strong relationship with Far East markets
- Strong return on investment (~6x Capital/EBITDA)
- Robust demand driving acceleration of potential capacity expansion with minimal capital investment required



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See "Forward-looking Information"

### **RIPET Netback Advantage**

**RIPET** provides enhanced netbacks to producers – At current propane prices<sup>1</sup> the RIPET advantage is ~80% increase in realized price



### Initial Investment in Montney Midstream Assets Sets the Stage for Significant Organic EBITDA Growth Opportunities



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 Non-GAAP financial measure; see discussion in the advisories See "Forward-looking Information"

# **Utilities Segment**



# Utilities Strategy - Drive Operational Excellence



- Maintain safe and reliable infrastructure
- Enhance overall returns via complementary business
- Leverage scale of distribution footprint
- Attract and retain customers
- Utility asset management profit sharing a winwin

Enhance the value proposition for our customers and earn our right to grow



# **Our Utility Business Operating Model**

### Safe and reliable, high-growth competitive strategy



Build a competitive operating advantage

#### **Opportunities**

- Improve business processes and drive down operating costs; reinvest O&M savings into improving the customer experience
- Utilization of the Accelerated Replacement Programs
- Invest in aging infrastructure; grow earnings through rate base investment
- Reduce incoming leak rate to lower operating costs

### Rate Case Update – Focused on Timely Recovery of Capital

### Maryland

- August 30<sup>th</sup> settlement agreement for \$27 million increase in base rates
- Commission decision expected towards the end of September
- New rates expected to go into effect in November 2019
- Equity thickness increased to 53.5% from 51.7%
- Settlement addresses rate relief necessary to recover costs of providing safe, reliable natural gas service and earn the allowed rate of return

### **CINGSA**

- Rate case decision issued August 2019
- ROE lowered from 11.875% to 10.25%
- Equity thickness increased from 50% to 53%
- CINGSA is required to make a tariff filing proposing formula rates by February 14, 2020

### **Rate Case Status**

	2018			2019				2020	2021
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1 – Q4	Q1 - Q4
Maryland					APR. Rate Case Filed (\$36M <sup>1</sup> , 10.4% ROE)	Aug. Settlement Reached Decision	New		
Virginia		JUL. Rate Case Filed (\$38M <sup>2</sup> , 10.3% ROE)		JAN. Interim Rates			LATE 2019 Final Decision		
Washington D.C. <sup>3</sup>			DEC. Project pipes 2 Application					Date TBD Rate Case To Be Filed	
SEMCO					MAY. Rate Case Filed (\$38M <sup>4</sup> , 10.5% ROE)			MAR. APR. Final Decision New Rates April 1, 2020	
ENSTAR									Mid-2021 Rate Case To Be Filed
CINGSA	APR. Rate Case Filed (\$(4)M⁵, 11.875% ROE)					AUG. Final Decision			

1 Partially offset by a reduction of ~US\$5 million in surcharges currently paid by customers for system upgrades.

2 Includes proposed increases of ~US\$38 million, of which ~US\$15 million relates to costs being collected through the monthly SAVE surcharges for accelerated pipeline replacement.

3 Requesting approval of ~US\$305 million in accelerated infrastructure replacement in the District of Columbia during the 2019 to 2024 period.

4 Increase SEMCO Gas's base rates by ~US\$38 million on an annual basis established with a forecasted test year of 2020. In addition, filing also includes the addition of a new MRP and the introduction of an Infrastructure Reliability Improvement Program (IRIP) to recover the capital costs associated with the replacement of certain mains, services, and other infrastructure through surcharges similar to the currently-enacted MRP program.

5 Reducing rates by US\$4 million due to a lower rate base, lower ROE and lower federal income tax.



### Appendix

# Supportive Regulatory Environment for Utilities

Utility	<b>2018 YE</b> Rate Base (\$US)	Average Customers	Allowed ROE and Equity Thickness	Regulatory Update
SEMCO Michigan	\$472M	303,000	10.35% 49%	<ul> <li>Distribution rates approved under cost of service model.</li> <li>Projected test year used for rate cases with 10 month limit to issue a rate order.</li> <li>Last rate case settled in 2011. Filed rate case in May 2019; decision expected at the end of Q1 2020.</li> <li>In August 2017, received approval from the Michigan Public Service Commission for the Act 9 application for the Marquette Connector Pipeline</li> </ul>
ENSTAR Alaska	\$291M	145,000	11.875% 51.81%	<ul> <li>Distribution rates approved under cost of service model using historical test year and allows for known and measurable changes.</li> <li>Rate Order approving rate increase issued on September 22, 2017. Final rates effective November 1, 2017.</li> <li>Required to file another rate case no later than June 1, 2021 based upon 2020 test year.</li> </ul>
CINGSA Alaska	\$77M <sup>1</sup>	ENSTAR, 3 electric utilities and 5 other customers	10.25% 53.00%	<ul> <li>Distribution rates approved under cost of service model using historical test year and allows for known and measurable changes.</li> <li>Rate case filed in 2018 based on 2017 historical test year.</li> <li>Rate case decision issued in August 2019</li> </ul>

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1 Reflects 65% ownership See "Forward-looking Information"

### Supportive Regulatory Environment for Utilities

Utility	<b>2018 YE</b> Rate Base (\$US)	Average Customers	Allowed ROE and Equity Thickness	Regulatory Update
Virginia		531,000	9.50% 52.3%	<ul> <li>Distribution rates approved under cost of service model.</li> <li>Rate case filed in July 31, 2018 seeking rate increase of US\$37.6M, including transfer of US\$14.7M rider under the Steps to Advance Virginia's Energy Plan ("SAVE") for net increase of US\$22.9M; US\$1.3B projected rate base based on 10.6% ROE and ~53.3% of equity thickness. WG Rebuttal Testimony filed on April 12<sup>th</sup> lowered the rate increase to US\$33.3M, reflecting acceptance of SCC Staff adjustments and lowering ROE request to 10.3% and increasing equity thickness to 53.5%. Hearing took place in April, expect decision in late 2019.</li> </ul>
Maryland	\$2.8B	489,000	53.5% <sup>1</sup>	<ul> <li>Distribution rates approved under cost of service model.</li> <li>Rates approved in December 2018; US\$28.6M in new revenues including transfer of US\$15M of Maryland Strategic Infrastructure Development and Enhancement ("STRIDE") costs and increased return on equity to 9.7%</li> <li>Rate case filed in April 2019, seeking an increase in base rates of US\$35.9M, partially offset by a reduction of US\$5.1M in surcharges currently paid by customers for system upgrades.</li> <li>August 30th settlement agreement provided for \$27 million rate base. A Commission decision is expected towards the end of September and the new rates expected to go into effect around November</li> </ul>
Washington D.C.		165,000	9.25% 55.7%	<ul> <li>Distribution rates approved under cost of service model.</li> <li>Last rate case was filed in February 2016 with final rates approved in March 2017.</li> <li>Rate case to be submitted in 2020.</li> </ul>

### Accelerated Replacement Program

Utility	Location	Program
SEMCOENERGY CAS COMPANY	Michigan	<ul> <li>Main Replacement Program (MRP) expires in 2020. Rate case filed in May seeks approval for MRP extension for 2021-2025 with total spending to be ~US\$60M, and introduction of a new Infrastructure Reliability Improvement Program (IRIP) for 2021-2025 with total capex around US\$55M.</li> <li>Expect to incur MRP capex approximately US\$10M in 2019.</li> </ul>
Washington Gas Wel Corpery	Virginia	<ul> <li>Authorized to invest US\$500M, including cost of removal over a five-year calendar period ending in 2022.</li> <li>The SAVE application for 2019 was approved and the rider was implemented beginning January 2019.</li> <li>Expect to incur approximately US\$90M in 2019.</li> </ul>
Washington Gas Wel Corpery	Maryland	<ul> <li>STRIDE renewal approved in 2018 to be US\$350M over 5 years (2019-2023)</li> <li>Expect to incur approximately US\$65M in 2019.</li> </ul>
Washington Gas Well Company	Washington D.C.	<ul> <li>PROJECT<i>pipes</i> 1 expires September 30, 2019.</li> <li>PROJECT<i>pipes</i> 2 for accelerated replacement filed in December 2018 requesting approval of approximately US\$305M in accelerated infrastructure replacement in the District of Columbia during the 2019-2024 period.</li> <li>Commission granted extension of the current program until 3/31/2020 with a \$12.5M cap of PROJECT<i>pipes</i> 1 expenditure during the extension period.</li> <li>Expect to incur approximately US\$40M in 2019.</li> </ul>

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