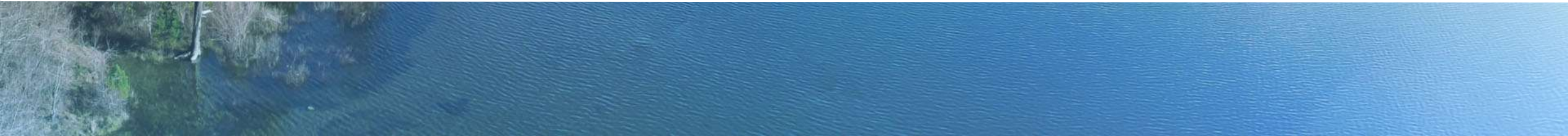




Fundamentally Focused, Geared for Growth
2021 Investor Day

AltaGas



Forward-Looking Information

This presentation contains forward-looking information (forward-looking statements). Words such as "guidance", "may", "can", "would", "could", "should", "will", "intend", "plan", "anticipate", "believe", "aim", "seek", "propose", "contemplate", "estimate", "focus", "strive", "forecast", "expect", "project", "target", "potential", "objective", "continue", "outlook", "vision", "opportunity" and similar expressions suggesting future events or future performance, as they relate to the Company or any affiliate of the Company, are intended to identify forward-looking statements. In particular, this presentation contains forward-looking statements with respect to, among other things, strategy, business objectives, expected growth, results of operations, performance, business projects and opportunities and financial results. Specifically, such forward-looking statements included in this document include, but are not limited to, statements with respect to the following: anticipated rate base growth in the Utilities division through 2026; anticipated 2021 full year normalized EPS, FFO per share, leverage ratios, net debt, market cap and ROE; anticipated dividend growth; expected EPS growth in 2021; emerging ecosystem focus; opportunities in hydrogen; anticipated rate base growth in the Utilities segment through 2022; Utilities strategic priorities; Midstream strategic priorities; expected NEBC processing volumes through 2022; global exports volume CAGR through 2026; long term ROE target; anticipated 2022 Utilities revenues; estimated 2021 ARP capex deployment, normalized Utilities EBITDA and WGL ROE; ARP program spending and total Utilities capex in 2022; WGL climate goals; anticipated export volumes, frac throughputs, normalized EBITDA and returns in the Midstream segment; anticipated LPG supply and demand through 2022; Midstream asset base optimization; BC NGL and natural gas production through 2030; Midstream 2030 climate goals; enterprise ESG goals for emissions, safety and diversity and inclusion; net debt/normalized EBITDA targets; segmentation of anticipated 2022 normalized EBITDA; anticipated EBITDA by contract and counterparty classification; expected annual dividend CAGR through 2026; anticipated dividend payout ratio through 2022; hedging philosophy and 2022 hedging update; anticipated 2022 normalized EPS of \$1.80 – 1.95; anticipated 2022 normalized EBITDA of \$1.50 – \$1.55 billion; anticipated 2022 capital program of \$995 million; and quarterly EBITDA by segment and on a consolidated basis. Such statements reflect AltaGas' current expectations, estimates, and projections based on certain material factors and assumptions at the time the statement was made. Material assumptions include: dividend levels; processing and fractionation volumes; number of ships and export levels from the Ferndale and RIPET facilities, current forward curves, effective tax rates, the U.S./Canadian dollar exchange rate, the impact of the COVID-19 pandemic, financing initiatives, propane price differentials, degree day variance from normal, pension discount rate, the performance of the businesses underlying each sector, impacts of the hedging program, commodity prices, weather, frac spread, access to capital, timing and receipt of regulatory approvals, including pending rate cases, planned and unplanned plant outages, timing of in-service dates of new projects and acquisition and divestiture activities, and returns on investments.

AltaGas' forward-looking statements are subject to certain risks and uncertainties which could cause results or events to differ from current expectations, including, without limitation: risk related to COVID-19; health and safety risks; risks related to the integration of Petrogas; operating risks; regulatory risks; cyber security, information, and control systems; litigation risk; climate-related risks, including carbon pricing; changes in law; political uncertainty and civil unrest; infrastructure risks; service interruptions; decommissioning, abandonment and reclamation costs; reputation risk; weather data; Indigenous land and rights claims; crown duty to consult with Indigenous peoples; capital market and liquidity risks; general economic conditions; internal credit risk; foreign exchange risk; debt financing, refinancing, and debt service risk; interest rates; technical systems and processes incidents; dependence on certain partners; growth strategy risk; construction and development; transportation of petroleum products; impact of competition in AltaGas' businesses; counterparty credit risk; market risk; composition risk; collateral; rep agreements; delays in U.S. Federal Government budget appropriations; market value of common shares and other securities; variability of dividends; potential sales of additional shares; volume throughput; natural gas supply risk; risk management costs and limitations; underinsured and uninsured losses; commitments associated with regulatory approvals for the acquisition of WGL; securities class action suits and derivative suits; electricity and resource adequacy prices; cost of providing retirement plan benefits; labor relations; key personnel; failure of service providers; compliance with Section 404(a) of Sarbanes-Oxley Act; and the other factors discussed under the heading "Risk Factors" in the Corporation's Annual Information Form for the year ended December 31, 2020 and set out in AltaGas' other continuous disclosure documents. Many factors could cause AltaGas' or any particular business segment's actual results, performance or achievements to vary from those described in this press release, including, without limitation, those listed above and the assumptions upon which they are based proving incorrect. These factors should not be construed as exhaustive. Should one or more of these risks or uncertainties materialize, or should assumptions underlying forward-looking statements prove incorrect, actual results may vary materially from those described in this presentation as intended, planned, anticipated, believed, sought, proposed, estimated, forecasted, expected, projected or targeted and such forward-looking statements included in this presentation, should not be unduly relied upon. The impact of any one assumption, risk, uncertainty, or other factor on a particular forward-looking statement cannot be determined with certainty because they are interdependent and AltaGas' future decisions and actions will depend on management's assessment of all information at the relevant time. Such statements speak only as of the date of this presentation. AltaGas does not intend, and does not assume any obligation, to update these forward-looking statements except as required by law. The forward-looking statements contained in this presentation are expressly qualified by these cautionary statements.

Financial outlook information contained in this presentation about prospective financial performance, financial position, or cash flows is based on assumptions about future events, including economic conditions and proposed courses of action, based on AltaGas management's (Management) assessment of the relevant information currently available. Readers are cautioned that such financial outlook information contained in this presentation should not be used for purposes other than for which it is disclosed herein.

Additional information relating to AltaGas, including its quarterly and annual MD&A and Consolidated Financial Statements, AIF, and press releases are available through AltaGas' website at www.altagas.ca or through SEDAR at www.sedar.com.

Non-GAAP Measures

This presentation contains references to certain financial measures that do not have a standardized meaning prescribed by US GAAP and may not be comparable to similar measures presented by other entities. The non-GAAP measures and their reconciliation to US GAAP financial measures are shown in AltaGas' Management's Discussion and Analysis (MD&A) as at and for the period ended September 30, 2020. These non-GAAP measures provide additional information that management believes is meaningful regarding AltaGas' operational performance, liquidity and capacity to fund dividends, capital expenditures, and other investing activities. Readers are cautioned that these non-GAAP measures should not be construed as alternatives to other measures of financial performance calculated in accordance with US GAAP.

EBITDA is a measure of AltaGas' operating profitability prior to how business activities are financed, assets are amortized, or earnings are taxed. EBITDA is calculated from the Consolidated Statements of Income (Loss) using net income (loss) adjusted for pre-tax depreciation and amortization, interest expense, and income tax expense (recovery). Normalized EBITDA includes additional adjustments for transaction costs related to acquisitions and dispositions, unrealized losses (gains) on risk management contracts, gains on investments, gains on sale of assets, restructuring costs, dilution loss on equity investment, COVID-19 related costs, provisions (reversal of provisions) on assets, provisions on investments accounted for by the equity method, foreign exchange gains, and accretion expenses related to asset retirement obligations. AltaGas presents normalized EBITDA as a supplemental measure. Normalized EBITDA is used by Management to enhance the understanding of AltaGas' earnings over periods. The metric is frequently used by analysts and investors in the evaluation of entities within the industry as it excludes items that can vary substantially between entities depending on the accounting policies chosen, the book value of assets, and the capital structure.

Normalized EPS is calculated as normalized net income divided by the average number of shares outstanding during the period. Normalized net income is calculated from the Consolidated Statements of Income (Loss) using net income (loss) applicable to common shares adjusted for transaction costs related to acquisitions and dispositions, unrealized losses (gains) on risk management contracts, non-controlling interest portion of non-GAAP adjustments, gains on investments, gains on sale of assets, provisions on assets, restructuring costs, dilution loss on equity investment, COVID-19 related costs, and provisions on investments accounted for by the equity method. Normalized net income per share is used by Management to enhance the comparability of AltaGas' earnings, as these metrics reflect the underlying performance of AltaGas' business activities.

Net debt is used by the Corporation to monitor its capital structure and financing requirements. It is also used as a measure of the Corporation's overall financial strength and is presented to provide this perspective to analysts and investors. Net debt is defined as short-term debt (excluding third-party project financing obtained for the construction of certain energy management services projects), plus current and long-term portions of long-term debt, less cash and cash equivalents, COVID-19 related costs, and statutory tax rate change. Normalized net income (loss) is used by Management to enhance the comparability of AltaGas' earnings, as it reflects the underlying performance of AltaGas' business activities.

Focus of the Day

1

Revisit the journey that we have been on

A repositioned platform with streamlined asset base.

2

Share our philosophical views about running the platform

A discussion of guiding principles and what we believe matters for long-term value creation.

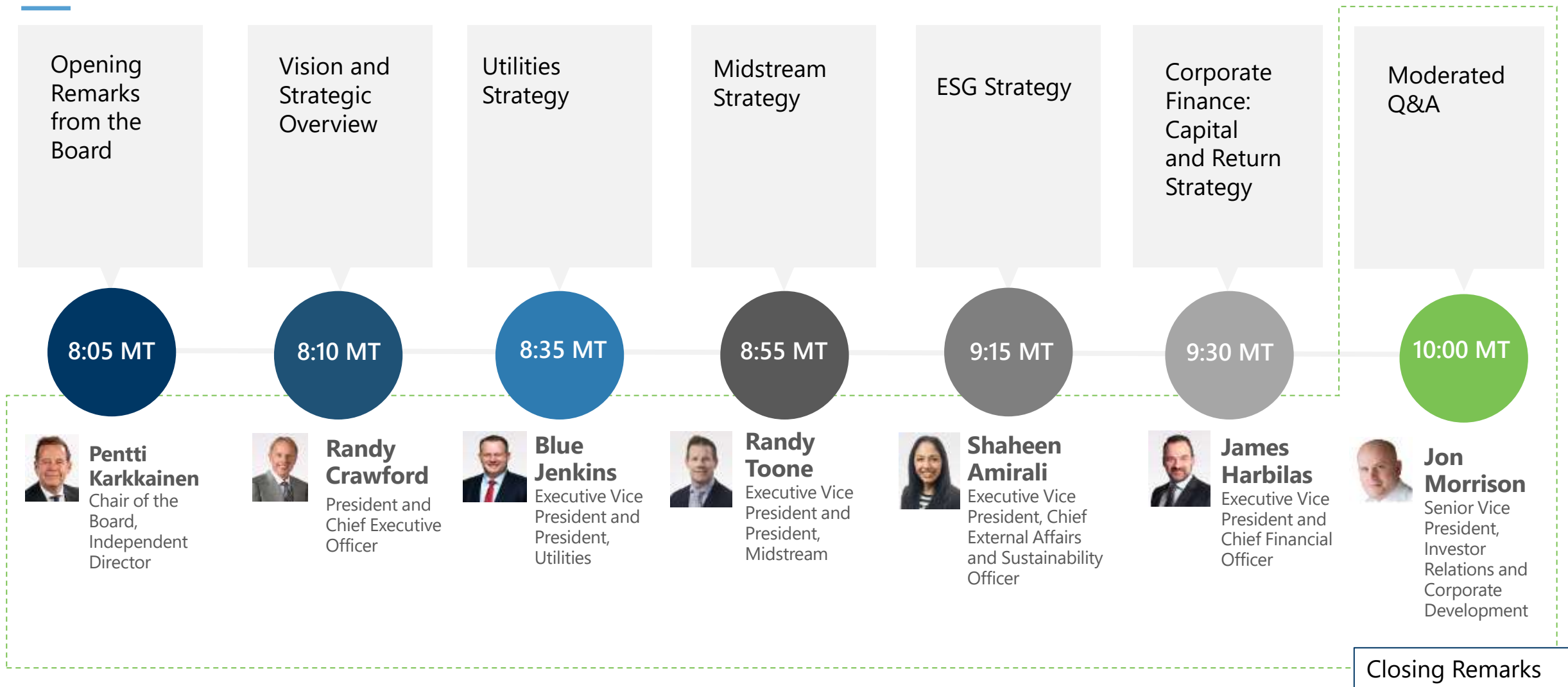
3

Discuss the road ahead

What you can expect from AltaGas in the days ahead.

An understanding of our forward growth trajectory.

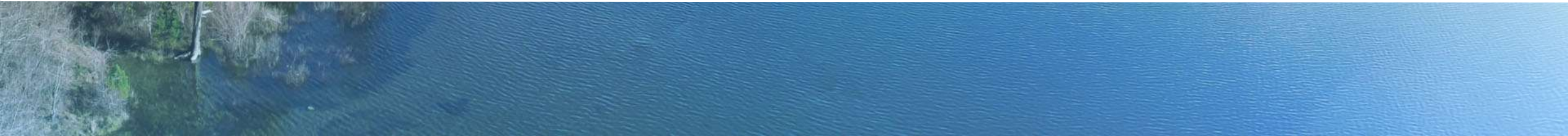
Agenda and Speakers





Pentti Karkkainen
Chair of the Board and Independent Director

AltaGas



Our Governance Philosophy and Commitment

- Robust governance and strong leadership are core to achieving our strategy and delivering sustained value for our stakeholders. As the ultimate steward for AltaGas, the Board has a fiduciary responsibility to ensure it's providing the proper foresight, oversight, and insight to steer the organization towards a prosperous and sustainable future.
- This has been a driving force behind many of the transformational changes that have taken place within AltaGas over the last few years as we carefully balance our need to strengthen the company's organizational capacity, increase the diversity of seasoned perspectives that drive decisions within our organization, and benefit from the strong institutional knowledge that exists within the platform. Together we believe this will allow us to drive the best outcomes for our stakeholders.
- From our perspective, everything starts with AltaGas' Board having a strong mandate and well-defined operating principles around all aspects of ESG. This includes sturdy philosophical beliefs around what we view as essential, what we believe and do not believe, and how we will take purposeful steps to drive continuous improvement.
- We have an unwavering commitment to our core values, our approach to governance and oversight, combined with how we invest in and support our people, our customers, our communities and the environment. We believe this will allow us to build both a sustainable and financially successful future.



82%
Independent



45%
Diverse



Our Commitment to Our Stakeholders

Working with all our stakeholders is engrained in our approach to doing business. It is part of our organizational DNA and has been a foundational principle of our nearly three decades of operations.

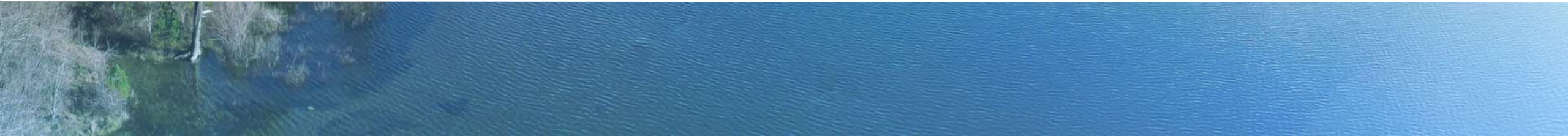
From initial project development through to operations and reclamation, we have a dedicated team of specialists in stakeholder relations tasked with ensuring our projects undertake and reflect the unique considerations of the communities in which we operate.

When we work in an area, we're committed to the long-term; whether it is through community investments or supporting local training programs. We are committed to developing a safe workforce and sustainable regions where we operate.



Randy Crawford
President and Chief Executive Officer

AltaGas



One Strong Platform Focused on Connecting Customers and Markets

Investing for the Benefit of our Customers, Investors and the Environment

AltaGas

A leading energy infrastructure platform that invests in and operates long-life infrastructure assets that provide resilient and durable value for our stakeholders.

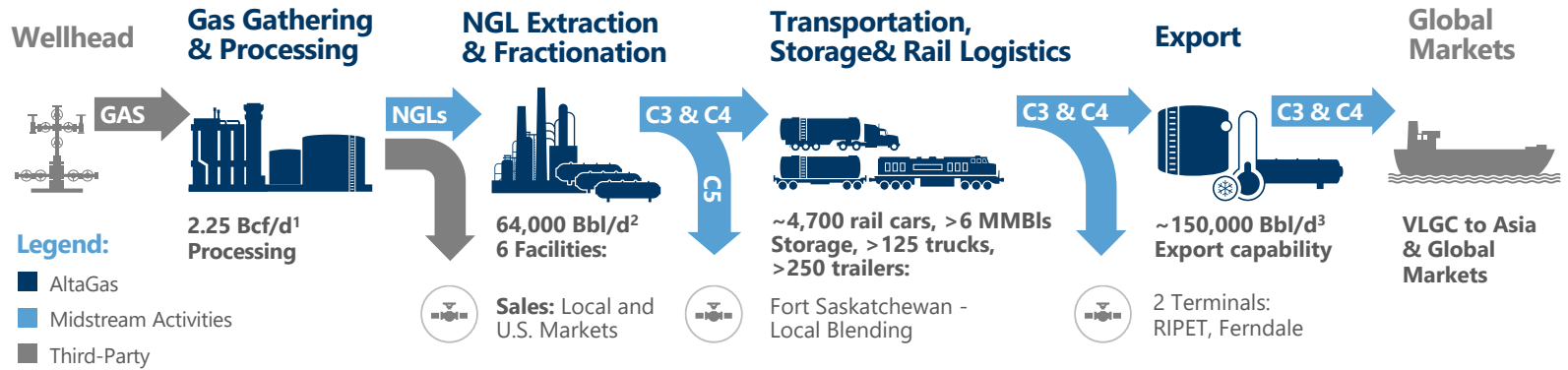
Everyday we are focused on connecting customers and markets in the most efficient manner possible.

AltaGas (ALA-TSX)	~3,000 Employees	~\$21B Total Assets
~\$7.1B Market Cap ⁴	~\$16B EV ⁴	56% Utilities / 44% Midstream



AltaGas
Midstream

Integrated Midstream Business – from wellhead to global markets

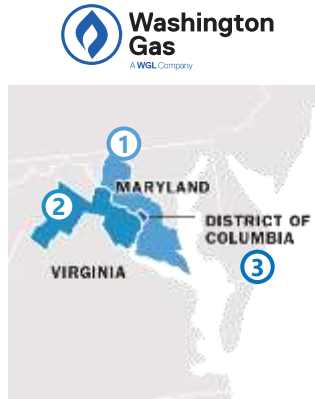



AltaGas
Utilities

Regulated Gas Distribution: US\$4.6B Rate Base

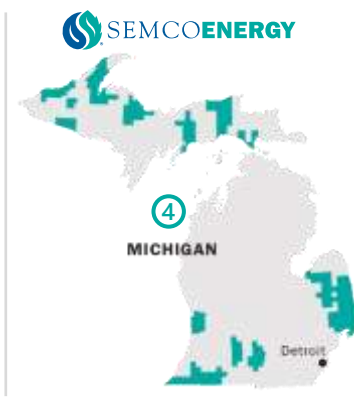
(High single-digit growth – 2022-2026)

- ~506,000 customers
- ~545,000 customers
- ~166,000 customers
- ~314,000 customers
- ~150,000 customers



Washington Gas
A WGL Company

1 MARYLAND
2 DISTRICT OF COLUMBIA
3 VIRGINIA



SEMCOENERGY

4 MICHIGAN



ENSTAR
NATURAL GAS COMPANY

5 ALASKA
Anchorage

Retail Energy Marketing
 Sell natural gas and power directly to residential, commercial, and industrial customers

Other Services
 Efficiency, Technology, Transportation and Generation

Who We Are



Our Vision

A Leading North American infrastructure company that connects customers and markets to affordable and reliable sources of energy.

Our Mission

To improve quality of life by safely and reliably connecting customers to affordable sources of energy for today and tomorrow.

Our Values

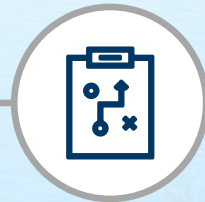
Every day, our team of approximately 3,000 people strong is guided by our core values. These values are not negotiable. They are our fuel, foundation and focus.



**Work Safely,
Think Responsibly**



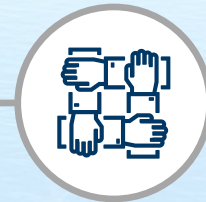
**Act with
Integrity**



**Make Informed
Decisions**



**Achieve
Results**



**Invest in our People
& Foster Diversity**

Focus of the Day

1

Revisit the journey that we have been on

2018 Exit: Where the company was.

Early 2019: What we said we would do.

What we have done so far.

2

Share our philosophical views about running the platform

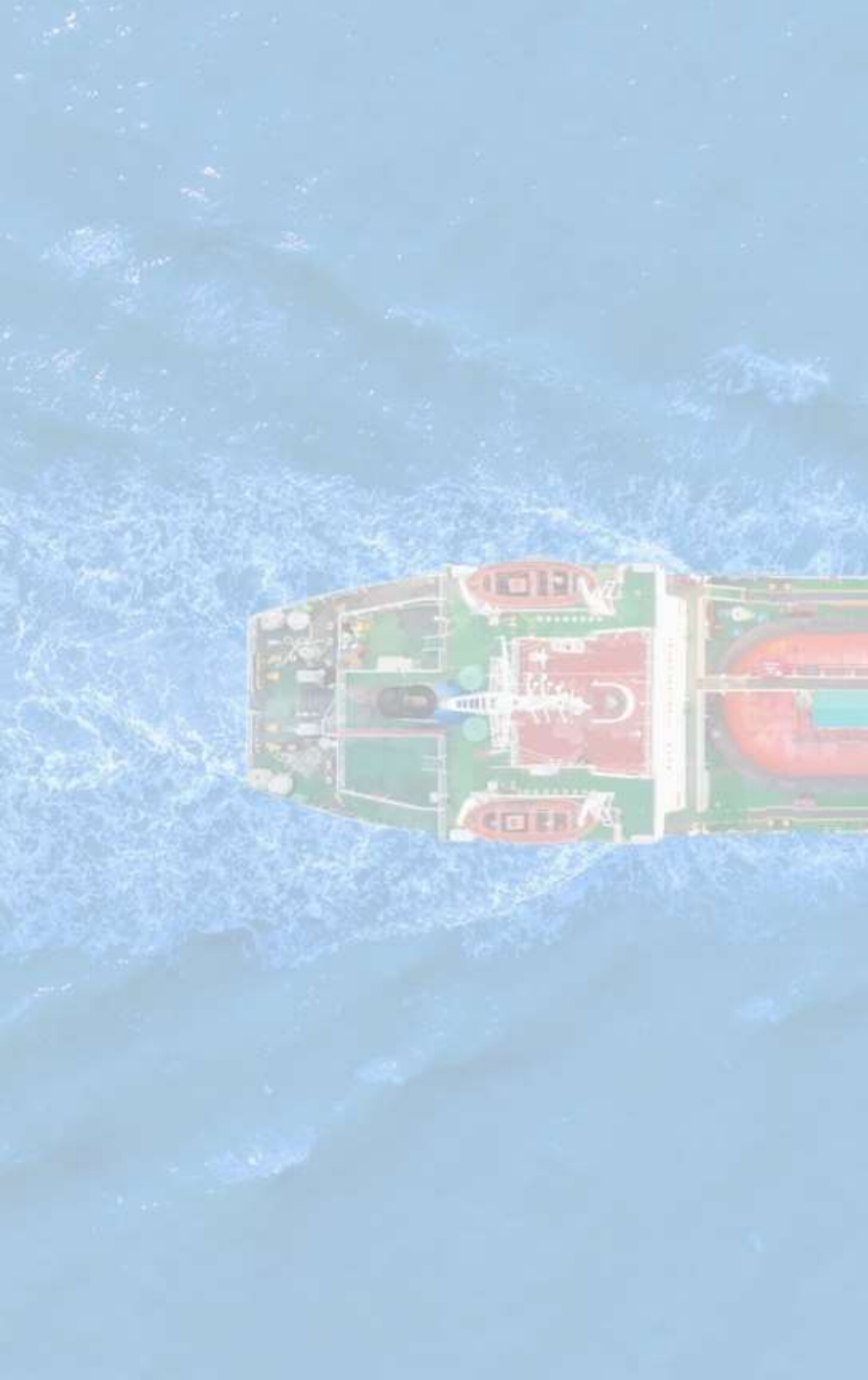
A discussion of guiding principles and what we believe matters for long-term value creation.

3

Discuss the road ahead

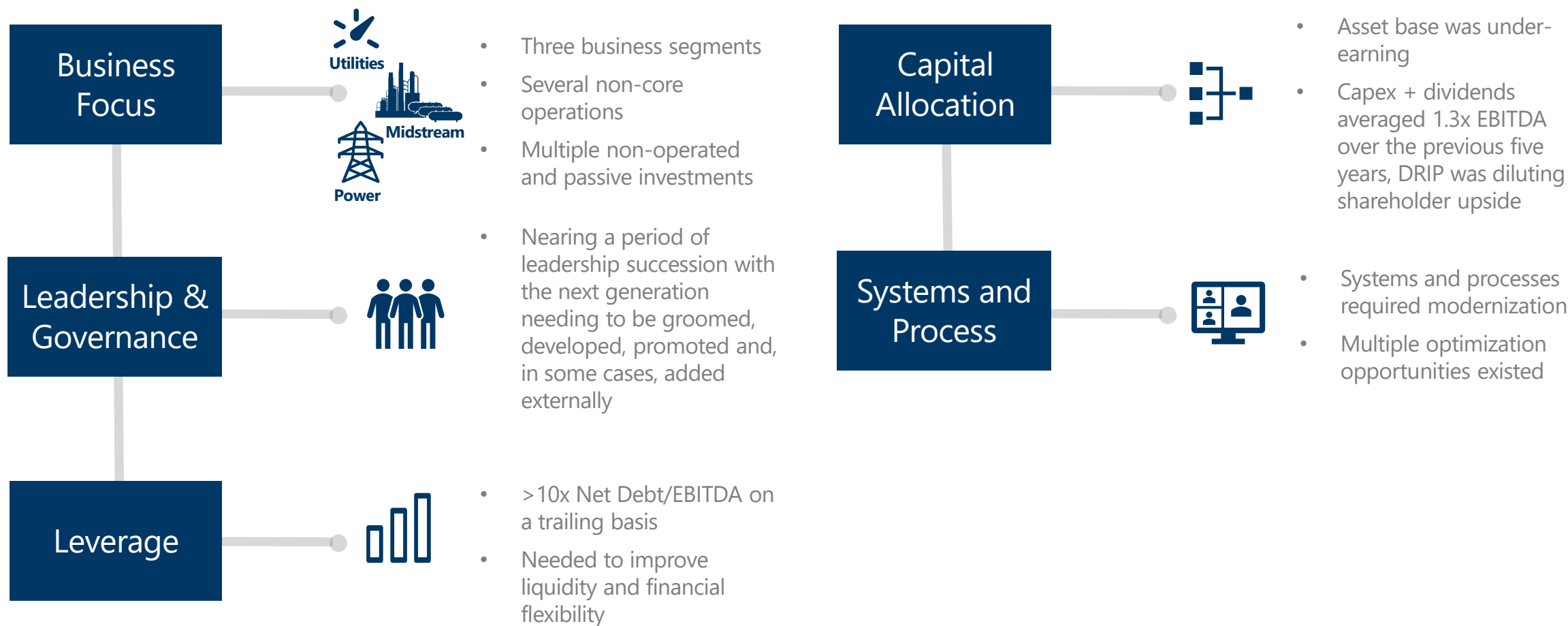
What you can expect from AltaGas in the days ahead.

An understanding of our forward growth trajectory.

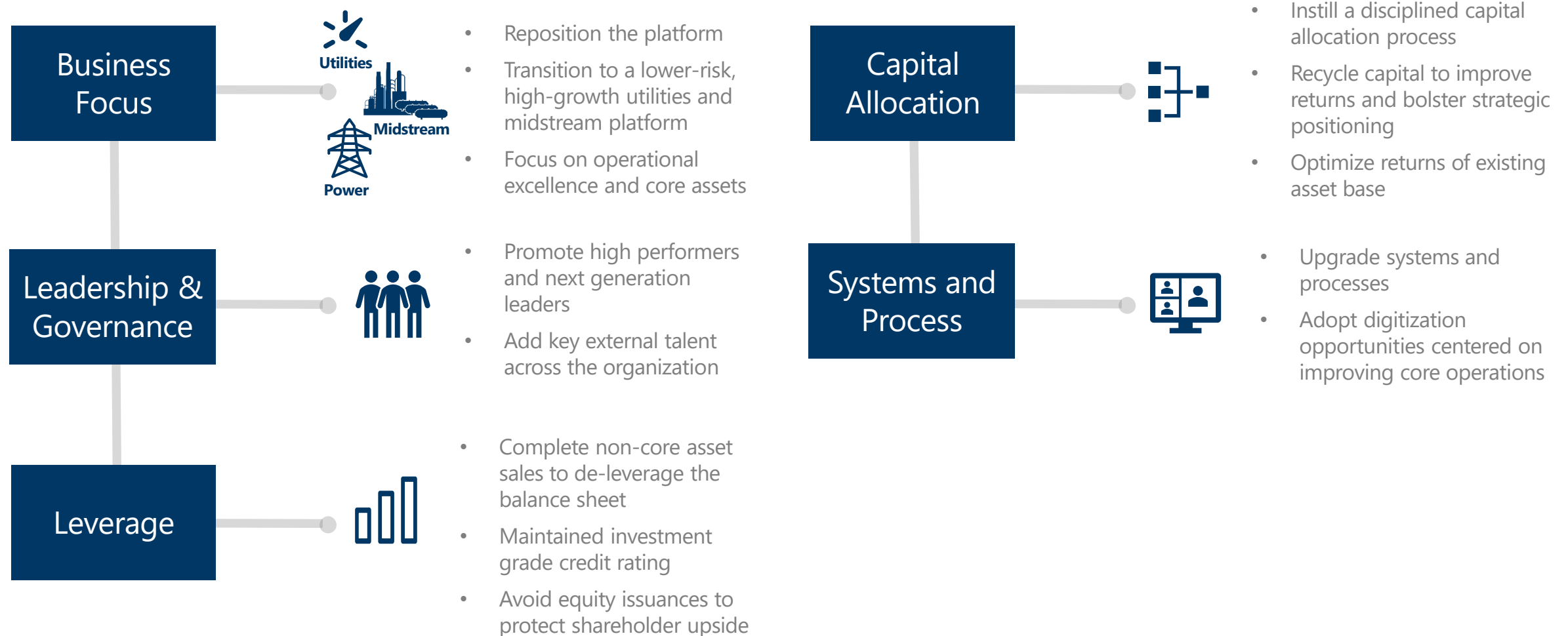


The Journey We Have Been On

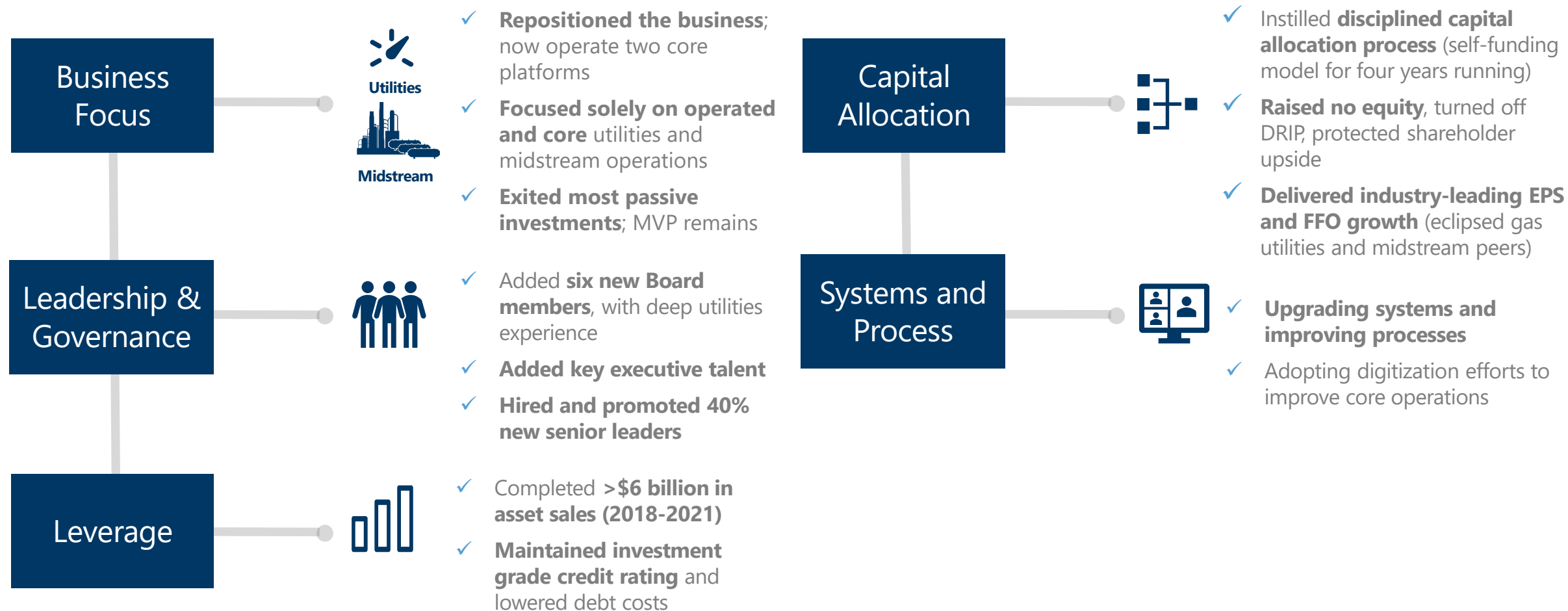
2018 Exit - Where we Were



What We Said We Would do in Early 2019



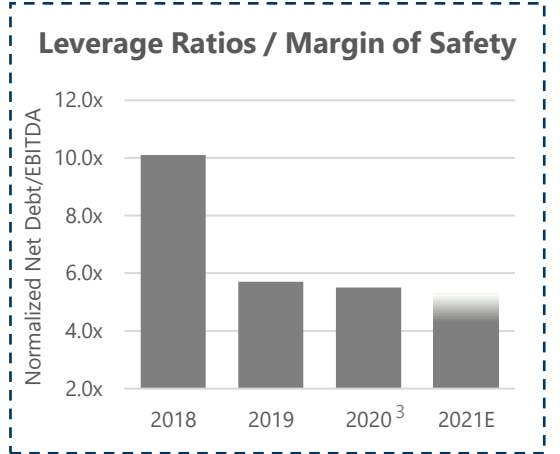
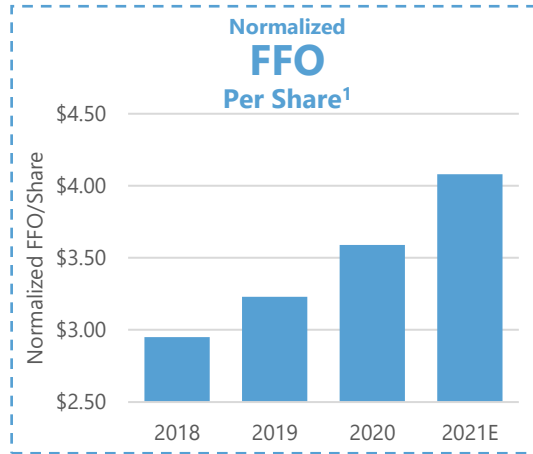
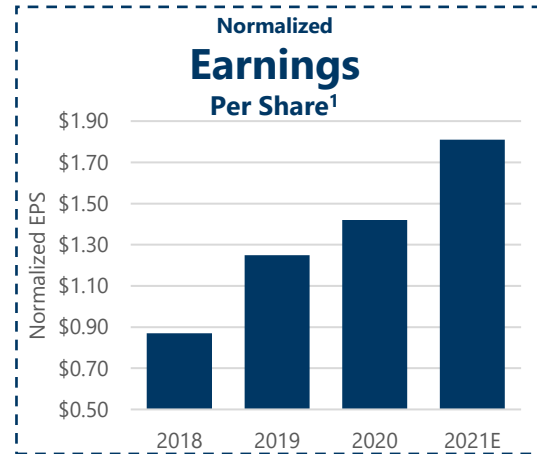
What We Have Done



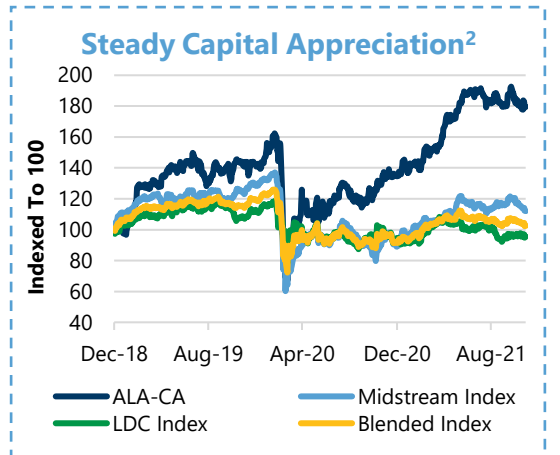
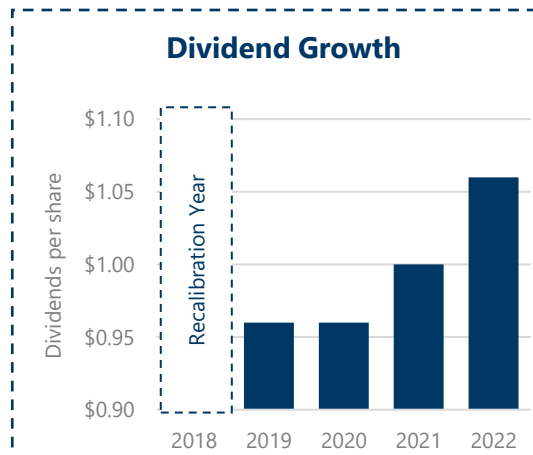
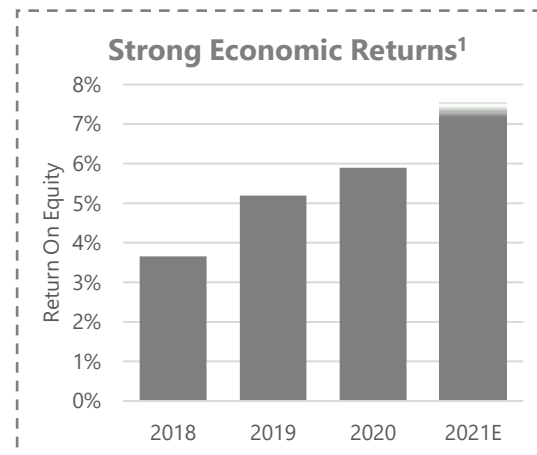
Execution of the Strategic Plan is Creating Outsized Wins...

- Execution of the strategy continues to deliver compounding value.
- This is validated by the model check points.
- And reiterated through in the model outputs that we are driving towards.

Model Check Points



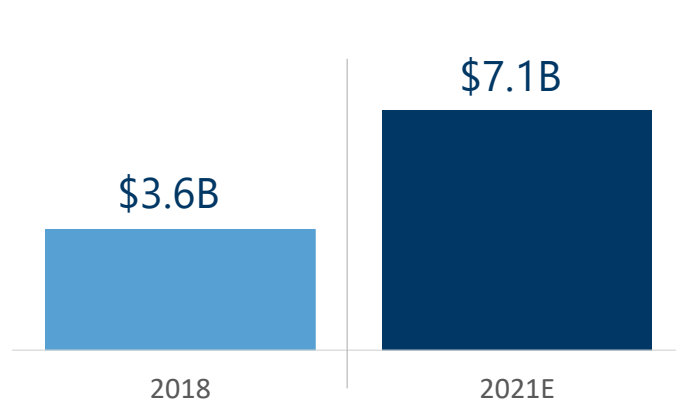
Model Outputs



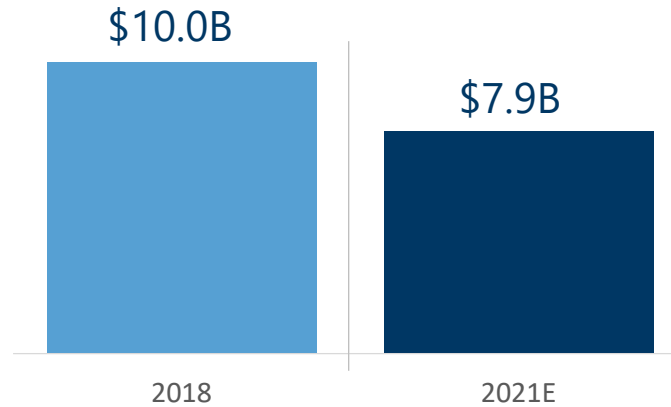
...And Driving a Different Forward Trajectory

Over a three-year period AltaGas has...

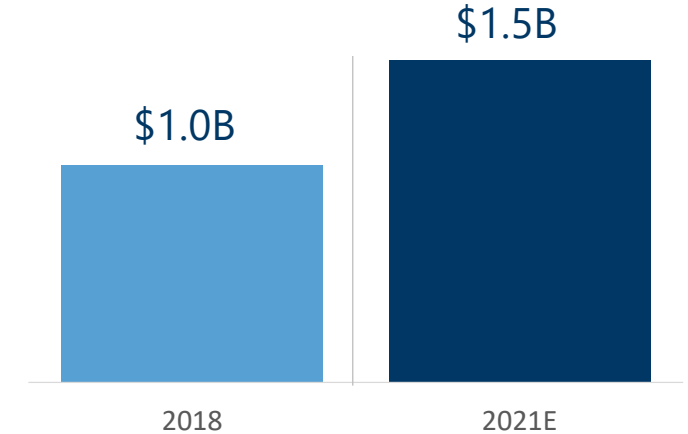
Doubled its Market Cap



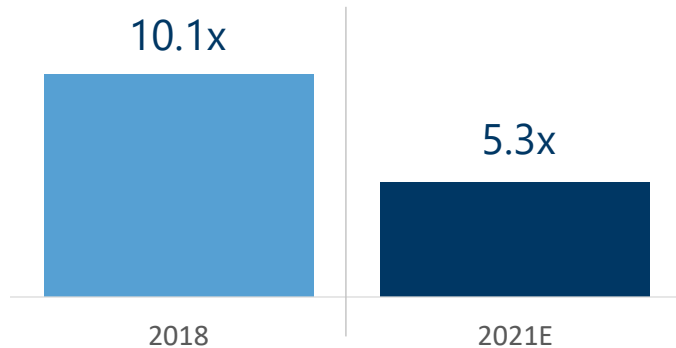
Decreased Net Debt by 21%^{2,3}



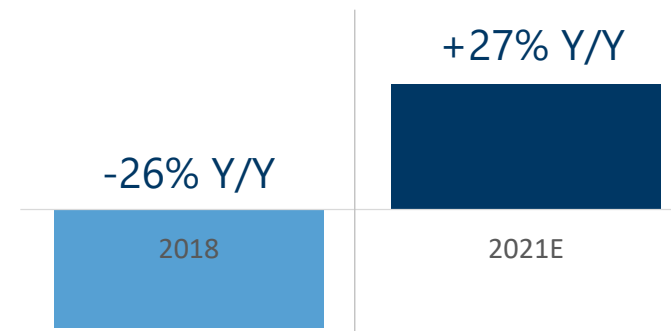
Grown Normalized EBITDA 50%^{1,3}



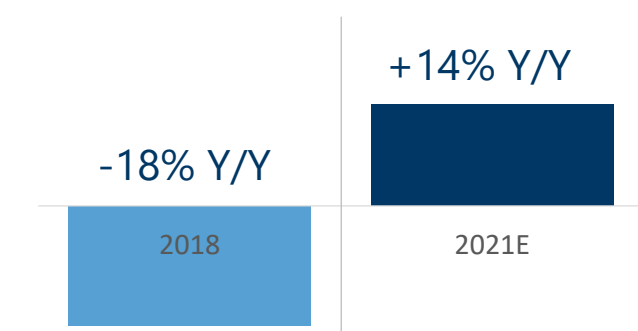
Cut leverage ratios in half^{2,3,4}



Reversed the Normalized EPS trajectory^{2,3}

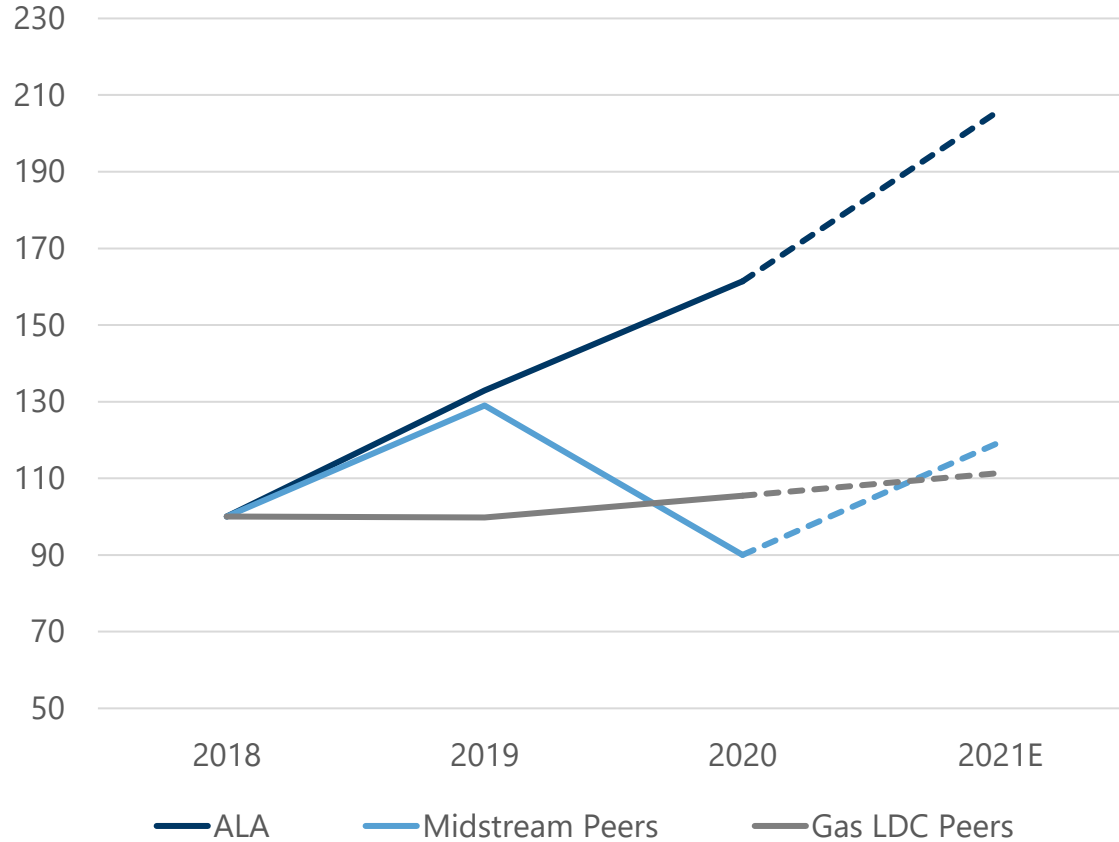


Reversed the Normalized FFO/share trajectory^{2,3}

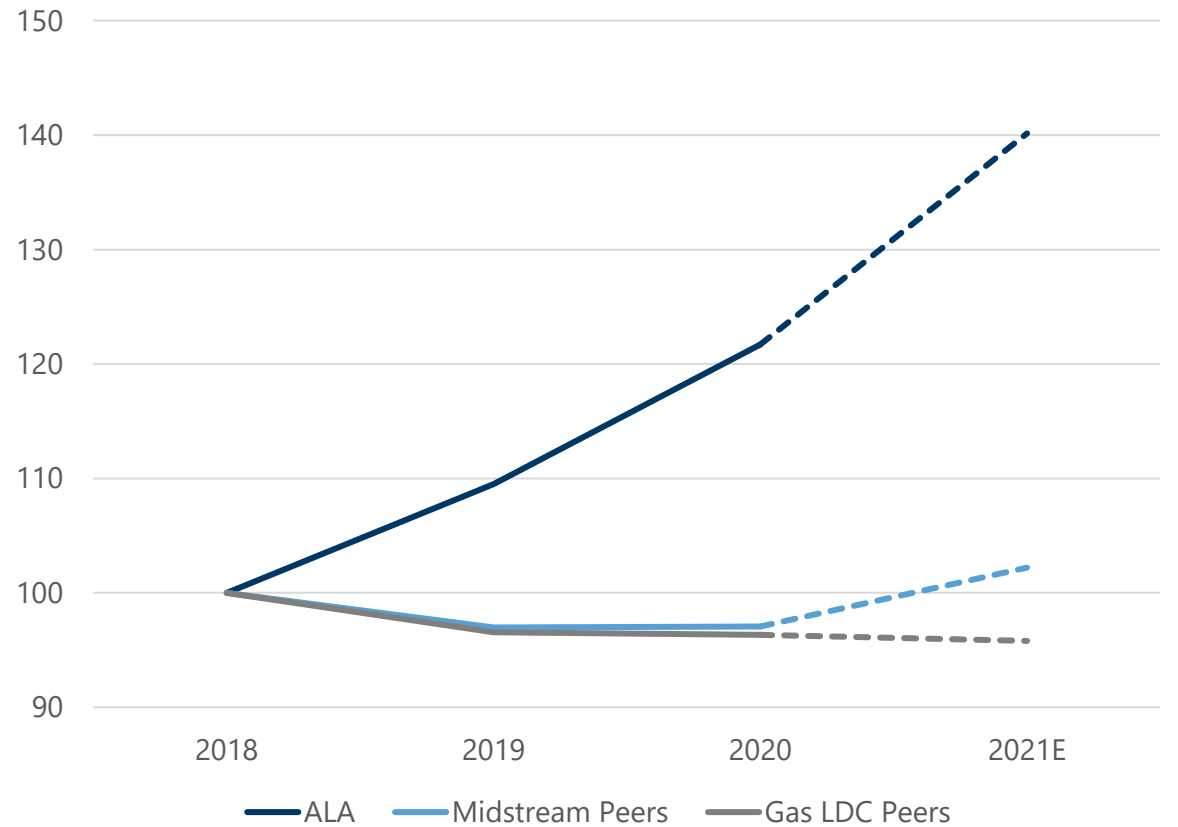


...Which is Driving Compounding Value for our Stakeholders

ALA Vs. Peers
Expected EPS Growth Since 2018 (Indexed To 100)

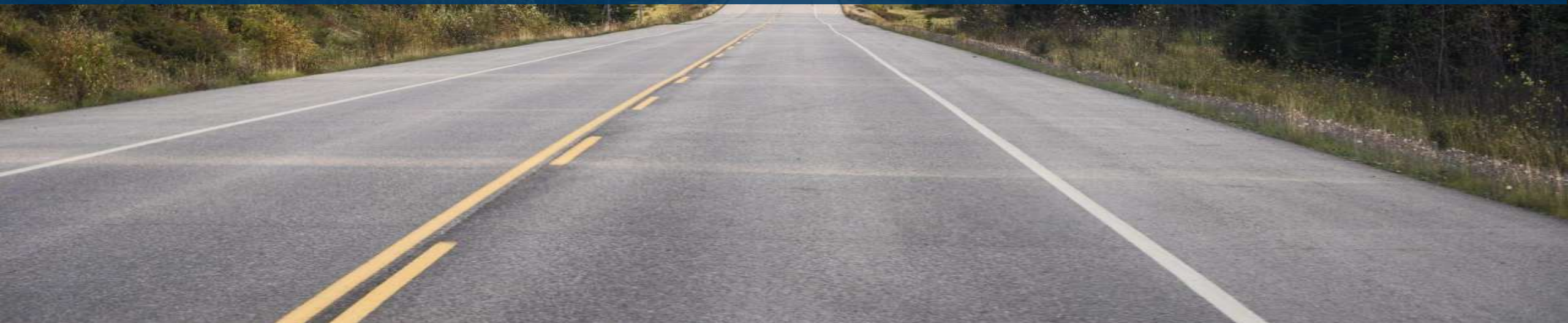


ALA Vs. Peers
Expected FFO/Share Growth Since 2018 (Indexed To 100)





The Road Ahead



Strategy and ESG Work in Harmony

Leading with Strong ESG Practices is Built into the Fullness of our Process



Integrated Midstream Business

AltaGas
Midstream

- Operate a **high-quality platform that connects customers and markets** and drives better stakeholder outcomes.
- Focus on **continuous improvement** and long-term emission reductions.
- **Grow the value and scale of our leading energy export position.**
- Position platform to **export the alternative fuels of the future.**



Regulated Gas Distribution

AltaGas
Utilities

- Operate a high-quality platform that **provides safe, reliable and affordable energy** for our customers.
- **Advocate for our customers' long-term interest.**
- Continuously focus on removing non-productive costs from our systems to **drive low costs for our customers.**
- **Accelerated pipeline replacement to improve system reliability**, drive better stakeholder outcomes and provide the **foundation for the fuels of the future.**

Our Corporate Strategy

Invest in and operate **long-life infrastructure assets** that provide **resilient and durable value** for our stakeholders.

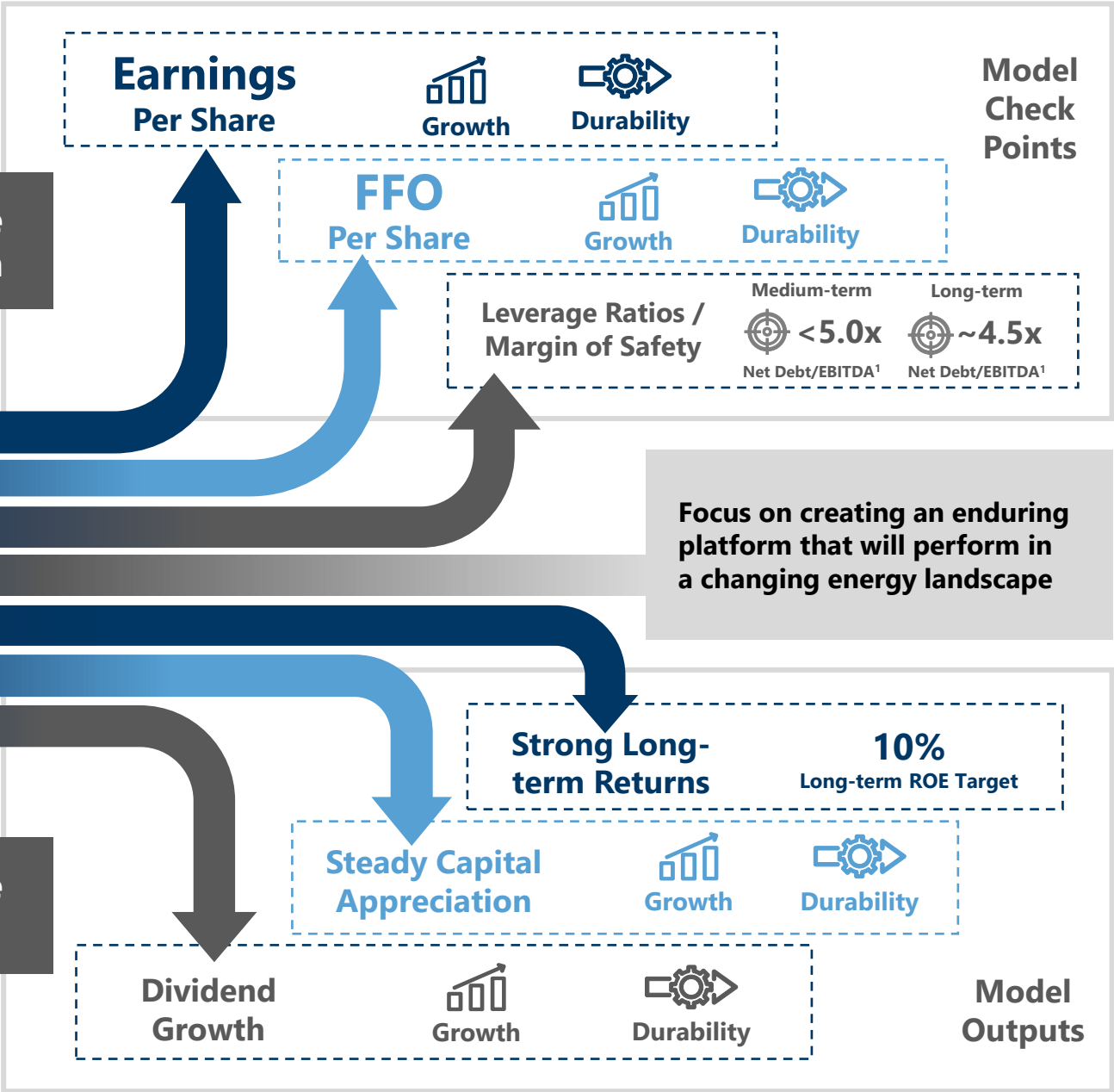
Our focus is **steady returns** that **compound** value over time.

 Utilities

 Midstream

What we Focus on

What we Target



Building a Sustainable Future – Delivering Better Outcomes

Steps to Reduce our Carbon Footprint in Support of the Low-carbon Economy are Ongoing

As the world moves to lower carbon ecosystem, natural gas will help bridge the gap needed to get us there.



Utilities

Our distribution network enables us to deliver natural gas today and provides a foundation for the delivery of lower-carbon solutions in the years ahead.

- Replacing aging infrastructure has reduced methane emissions while increasing safety and reliability to our customers.
- Our facilities incorporate LEED building construction standards and 40% of WGL's fleet is comprised of lower emitting compressed natural gas vehicles that are compatible with RNG.
- Increasing energy efficiency for our customers is the cleanest and lowest cost way to reduce the household carbon footprint.

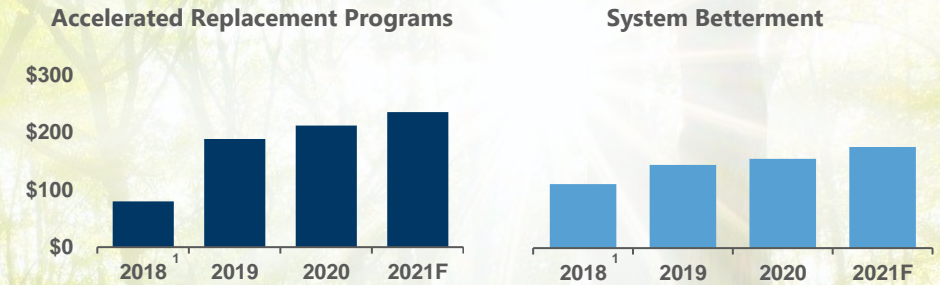


Midstream

The growing demand for cleaner energy in Asia will be a driving force behind our Midstream business.

- We are facilitating the delivery of diversified, lower carbon intensive fuels for our downstream customers in Asia.
- When compared to burning higher carbon intensive fuels like coal, this has a significant positive impact on carbon emissions in Asia.
- Assessing the electrification of assets in new build and facility expansions, where possible.
- Our Fugitive Methane Management Program uses infrared and acoustic detection technologies track live data for analytics and predictive modelling.
- RIPET was specifically designed with energy savings and GHG-reduction features such as ethane waste recycling.
- Introduced cogeneration technology at Harmattan, which reduces energy waste and improves operational efficiency. Next steps involve investing in carbon capture and storage (CCS) / acid gas injection (AGI) technology.

Investing to Modernize Aging Infrastructure at WGL (US\$ Millions)



Steps Towards Reducing our Carbon Footprint

<p>240,000 Mt CO₂e removed from pipe replacement programs at WGL since program inception.</p>	<p>420 miles replaced or removed cast iron pipe from mains through pipe replacement programs at SEMCO, representing nearly its entire system.</p>	<p>16% Y/Y reduction in grade 1 leaks in 2020 at WGL, partially driven by strong ongoing asset upgrades.</p>
<p>73% reduction in emissions from D.C.'s fleet and facilities since 2008, through use of compressed natural gas vehicles and modern efficient buildings.</p>	<p>27% reduction in Midstream's GHG emissions since 2014, due to non-core asset sales, operational improvement and asset optimizations.</p>	<p>Energy efficiency programs have saved 1.7M dekatherms of energy since 2019, equivalent to 11,000 homes in one year.</p>

Our Emerging Ecosystem Growth and Focus

Extending our Footprint into Adjacent Markets Over the Long-term

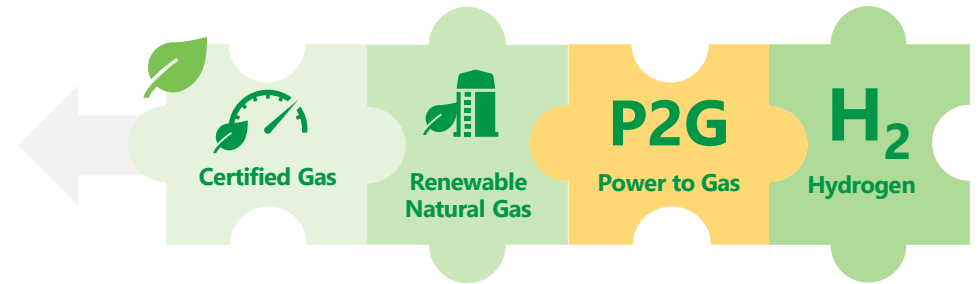
Our emerging ecosystem focus areas are natural extensions to invest in these adjacent energy markets.

Utilities Strategy



Operate a safety-focused, digitally-enabled and high-growth utility that exceeds our customers' expectations and excels in the emerging energy ecosystem.

Strong focus on accelerated pipeline replacement and network upgrades provides optionality for blending of additional cleaner burning fuels that provide better stakeholder outcomes and environmental benefits.

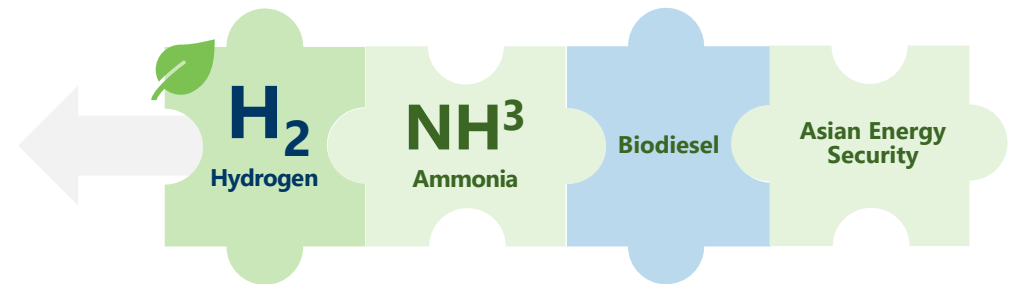


Midstream Strategy



Operate a world-class Midstream platform that safely connects producers to domestic and global markets and is positioned for the energy evolution.

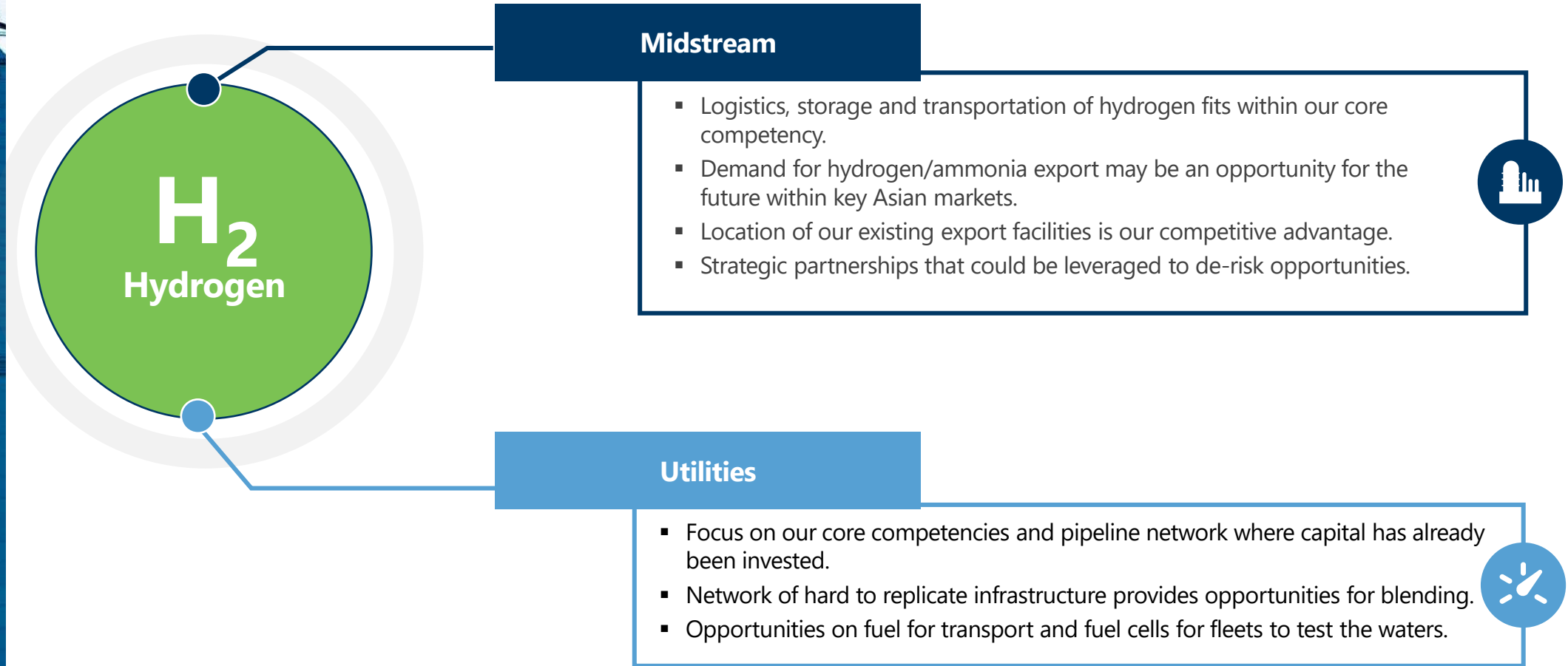
Strong focus on growing the value and scale of our leading energy export capabilities while positioning the platform to export additional clean burning fuels.



The Hydrogen Opportunity

A Potential Fit for all AltaGas' Assets

Flexible approach to the energy evolution that can leverage existing infrastructure today with hydrogen being a common element of future opportunities.



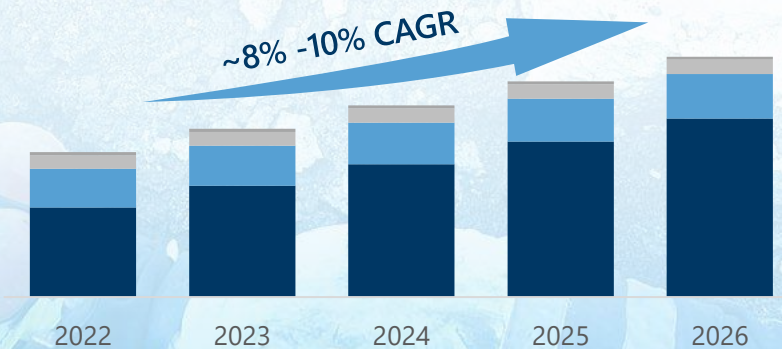
Utilities Strategic Priorities

Strong multi-year growth through investing to benefit customers, investors and the environment

- 1. Operate a safe and reliable system to deliver critical energy to customers**
- 2. Invest to modernize our network**
 - Upgrade platform to enhance the customer value proposition
- 3. Continue operational excellence improvements**
 - Leverage technology to enhance capabilities
- 4. Position the asset base for the fuels of the future**

Capital investments have helped reduce non-fuel O&M costs while driving meaningful improvements in emissions and reliability.

Forecasted Rate Base Growth 2022-2026

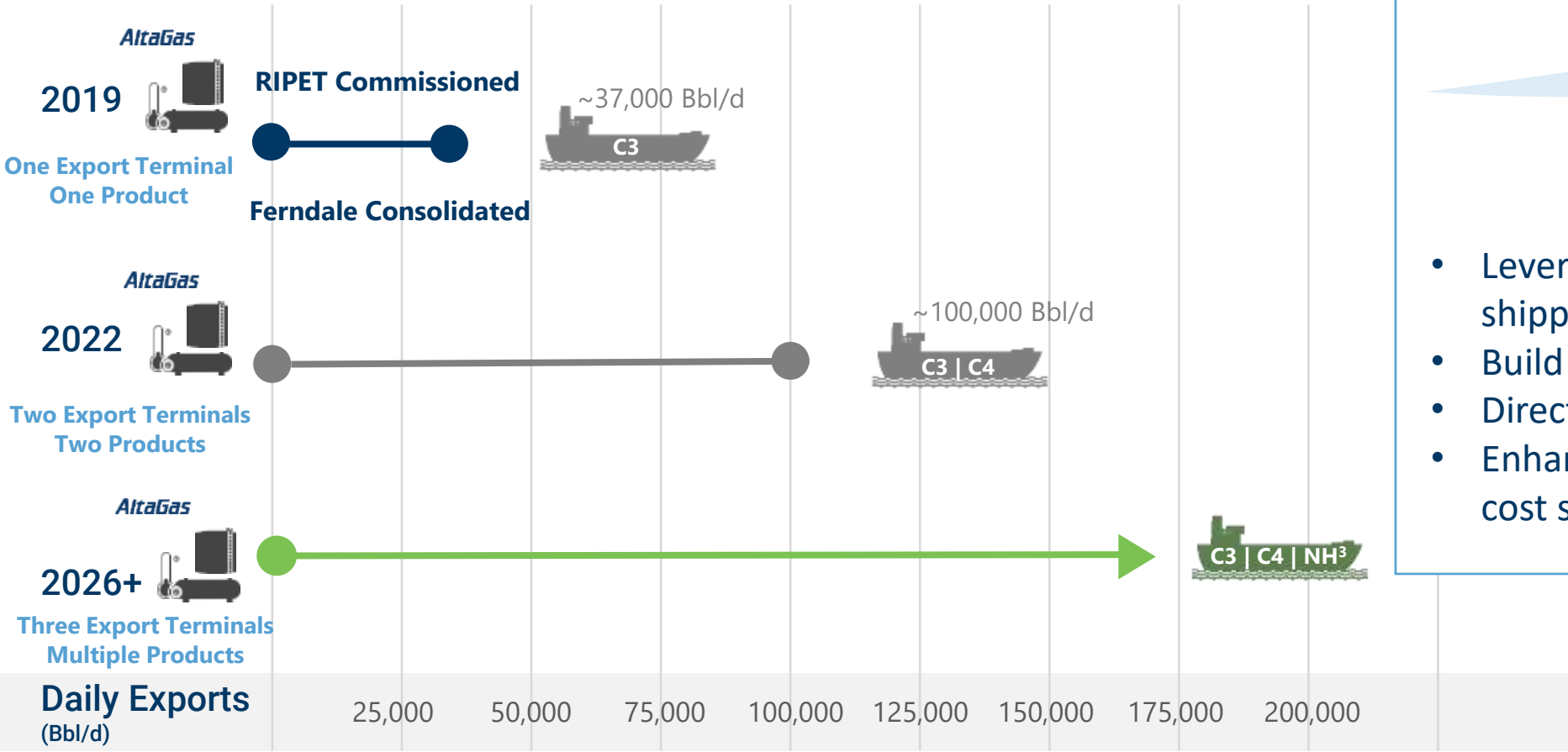


WGL O&M / Customer (\$US)



Leveraging Our Core Competency

Connecting Customers and Markets, for Today and Tomorrow



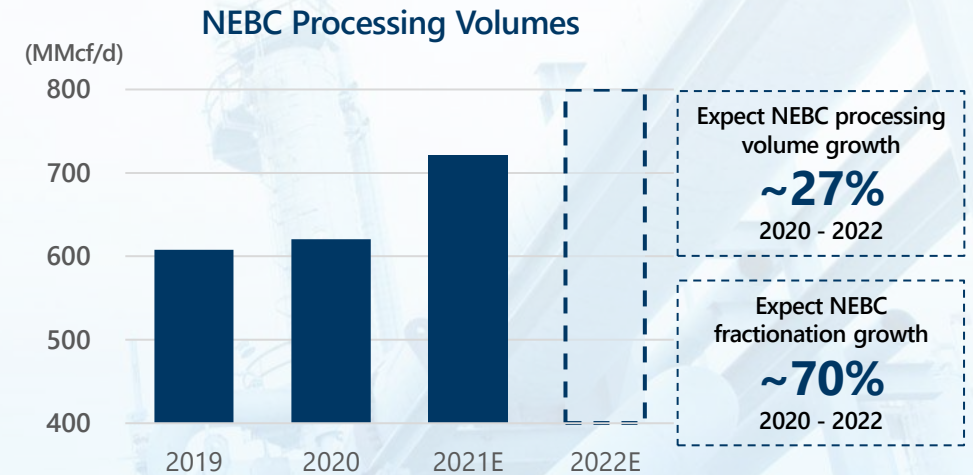
Global exports volume
 CAGR of:
~10%+
 through 2026.

- Leverage our structural shipping advantage
- Build scale
- Direct market access
- Enhance logistics and improve cost structure

Midstream Strategic Priorities

Strong multi-year growth through optimization, expansion and evolution

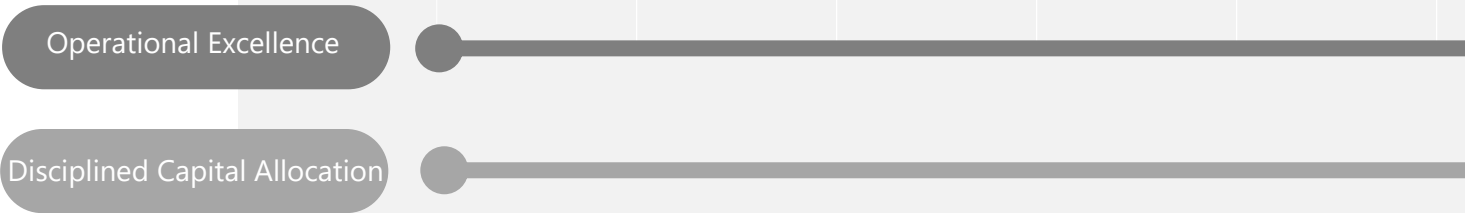
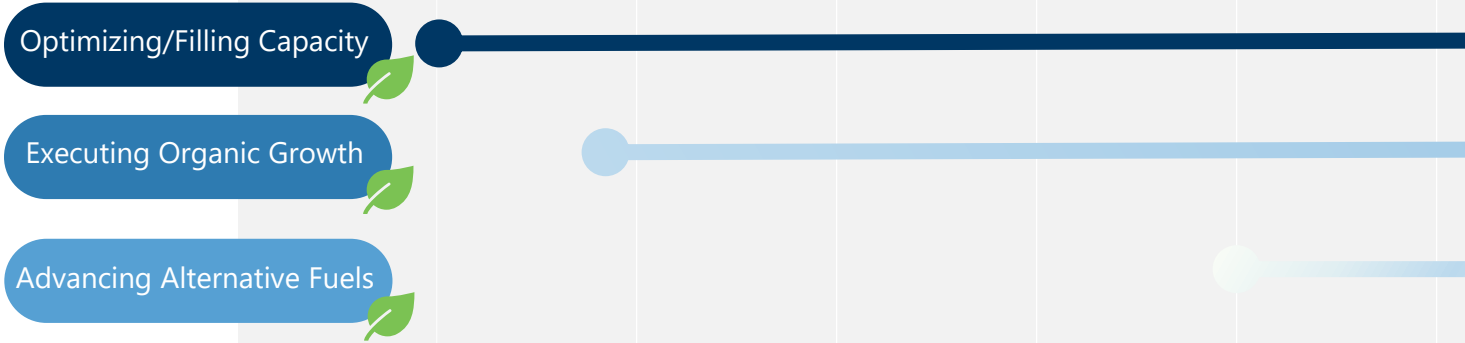
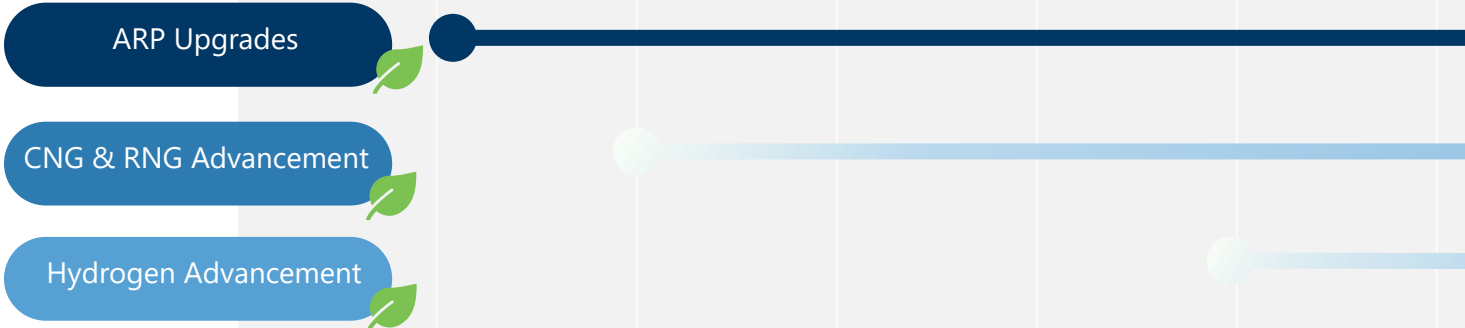
- 1. Operate a safe and reliable system to deliver critical energy to customers.**
- 2. Maximize the potential of our export platform:**
 - Develop unit train capability
 - Leverage land position at Ferndale
 - Further extend our value chain downstream, including the Asian markets
 - Establish direct market access through market tolling agreements
- 3. Leverage export capability to advance integrated model**
 - Optimize industry-leading footprint in the Montney
 - Expand the position in FSK
- 4. Position the asset for the fuels of the future**



The Road Ahead

Continue to Execute on Long-term Strategic Plan; Large Organic Growth Opportunities on Horizon

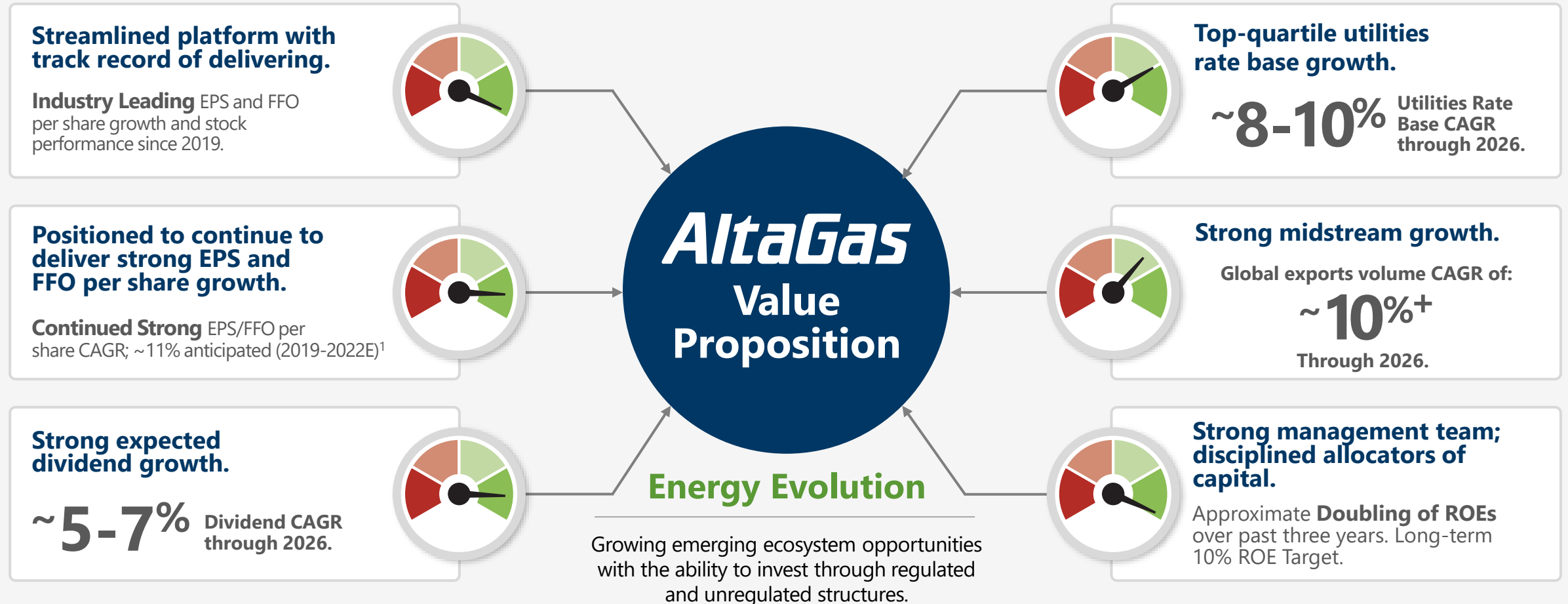
2022 2023 2024 2025 2026 2027 2028 2029 2030+



Our Value Proposition

A Continuous Focus on Compounding

A Diversified Infrastructure Company with a Robust Pipeline of Lower-risk Growth Opportunities





AltaGas

Utilities

Blue Jenkins

Executive Vice President and President, Utilities



Overview of Rate Regulated Platform

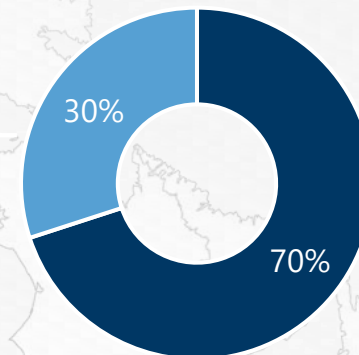
Stable and Predictable Results

- 1.7 million customers in stable and growing jurisdictions
- US\$4.6 billion regulated rate base
- Limited sensitivity through regulated fixed distribution charges and decoupling
- ~70% of revenue derived from residential customers

Strong and Transparent Growth




- High single digit compound annual rate base growth through 2026
- Strong risk-adjusted returns
- Capital program secured through ARP programs and maintenance and system betterment

2022E Utility Revenues



■ Residential ■ Commercial & Industrial

Utilities Modeling Parameters

	 Customers	 Rate Base (US\$MM) ¹	 Allowed ROE	2022 Capital Spending (US\$MM) ³
1 Maryland	506,000	1,301	9.70%	180
2 Virginia	545,000	1,537	9.20%	224
3 DC				
4 Michigan	314,000	747	9.87%	60
5 Alaska	150,000	338	11.56% ²	24



Our Utilities Strategies

Utilities Strategy

Operate a **safety-focused, digitally-enabled and high-growth utility** that exceeds our customers' expectations and excels in the emerging energy ecosystem.

Strong focus on organic opportunities centered on safety and reliability, better customer outcomes and environmental benefits, which also steadily grow our rate base.



Operational
Excellence



Exceed Our
Customers'
Expectations



Earn Our
Returns



Develop
Our People



Position For the
Emerging Energy
Ecosystem

Focus for the Day



Revisit the journey that we have been on



Share our philosophical views about running the platform



Discuss the road ahead

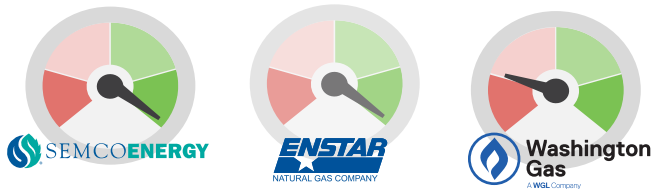
The Journey we Have Been On



AltaGas

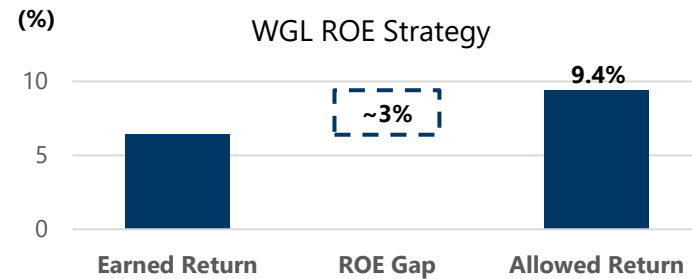
Late 2018 – Where We Were

Operational Excellence



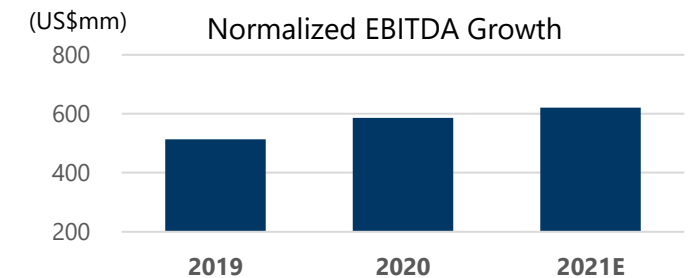
- Strong operations at SEMCO, ENSTAR and CINGSA (high degree of operational excellence).
 - Earning allowed returns, delivering strong customer service and balancing the needs of all stakeholders.
- WGL not exhibiting Operational Excellence.
 - Materially underearning on allowed returns.
 - Significant regulatory lag and catch up needed.
 - Weak capital & cost discipline.
 - Rising leak rates.
 - Average customer experience and stakeholder outcomes.

What We Said We Would Do



- Provide **safe, reliable and affordable service** to our customers.
- **Drive operational excellence.**
- **Earn our Return:** Close the ROE gap and realized our allowed returns.
- Improve business processes, **lower operating costs** and drive better outcomes.
- Improve the customer experience.
- **Investor in our systems** through APR programs; improve system safety and reliability; reduce our environmental footprint and growth the rate base.
- **Reduce incoming leak rates** to lower operating costs and drive better outcomes.

What We Have Done

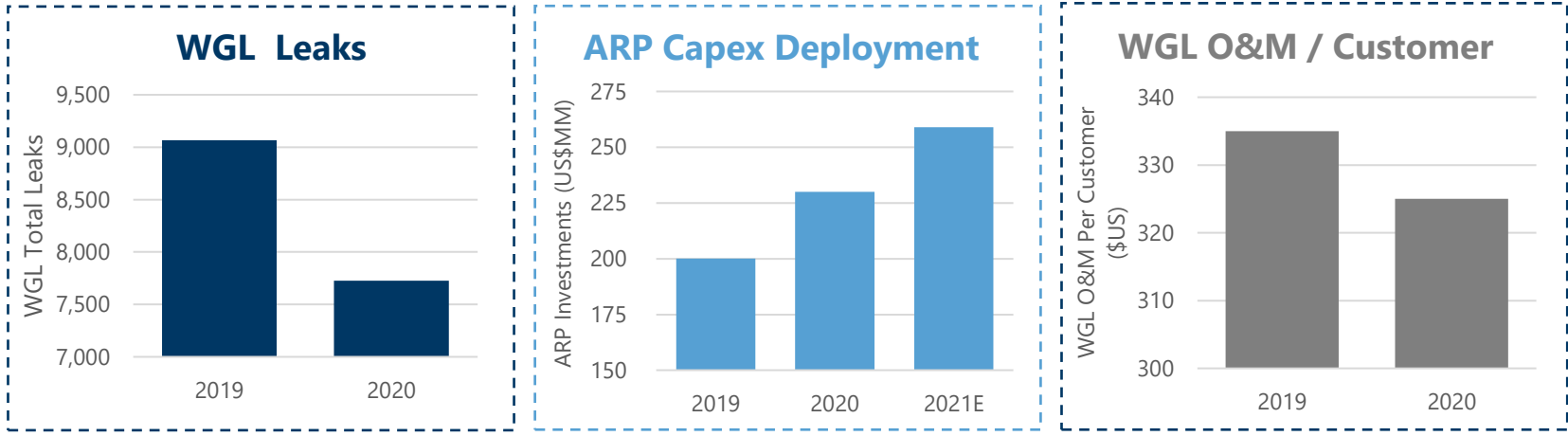


- ✓ Closed ROE gap to be close to being in line with allowed return at WGL.
- ✓ Improved business processes and focused on driving down operating costs (further opex savings and improvements in customer outcomes focus of years ahead).
- ✓ Deployed ~US\$700 million on ARPs from 2019-2021E (focused on large system upgrades)
- ✓ Grew the rate base by ~15% 2019-2021E via addressing aging infrastructure.
- ✓ Reduced incoming leak rates at WGL by ~16% Y/Y in 2020 and 13% Y/Y YTD 2021.
- ✓ Executed rate cases and APR program extensions to minimize regulatory lag.

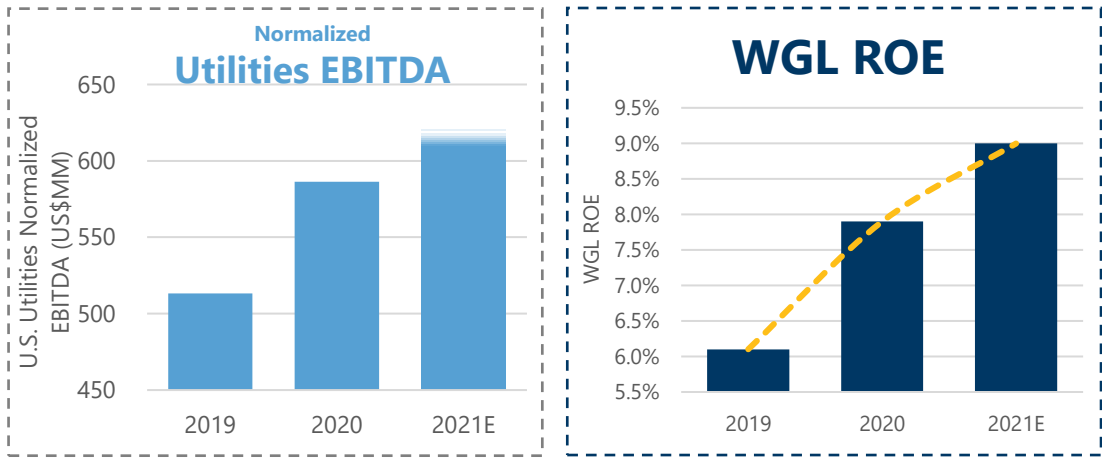
Execution of the Utilities Plan is Creating Outsized Wins...

- Execution of the Utilities strategy continues to deliver compounding value.
- This is validated by the operational check points.
- And reiterated through in the financial outputs.

Operational Check Points



Financial Outputs



...And Supporting our Corporate Strategy and Results

AltaGas

Utilities Strategy

Operate a safety-focused, digitally-enabled and high-growth utility that exceeds our customers' expectations and excels in the emerging energy ecosystem.

Our Corporate Strategy

Invest and operate in **long-life infrastructure assets** that provide **resilient and durable value** for our stakeholders.

Our focus is **steady returns** that **compound value** over time.





Market Realities on Gas Demand and Affordability

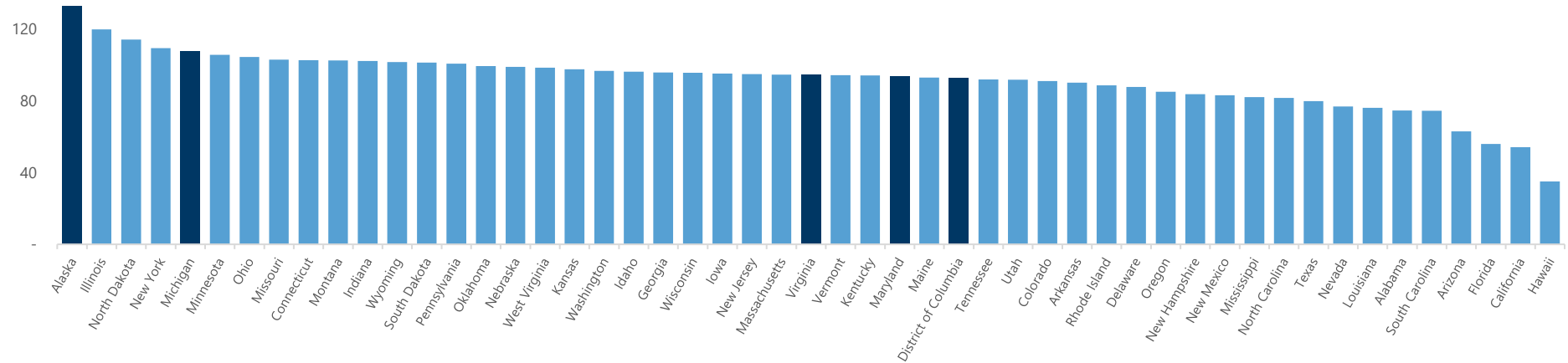
Natural Gas will be one of the Transition Fuels of the Future

Energy Consumption and Demand Characteristics

Total Household Energy Consumption – Therms per Home per Month ^{1,2}

Energy demand in our jurisdictions is positive

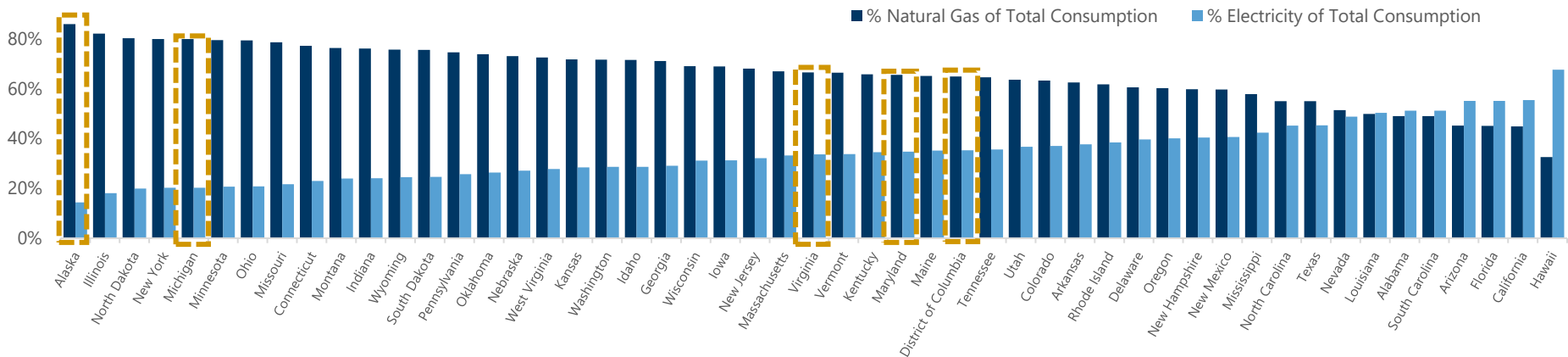
This includes all of our jurisdictions sitting around P50 or above for overall energy demand per home.



Percent of Household Energy Demand from Natural Gas vs. Electricity ^{1,2}

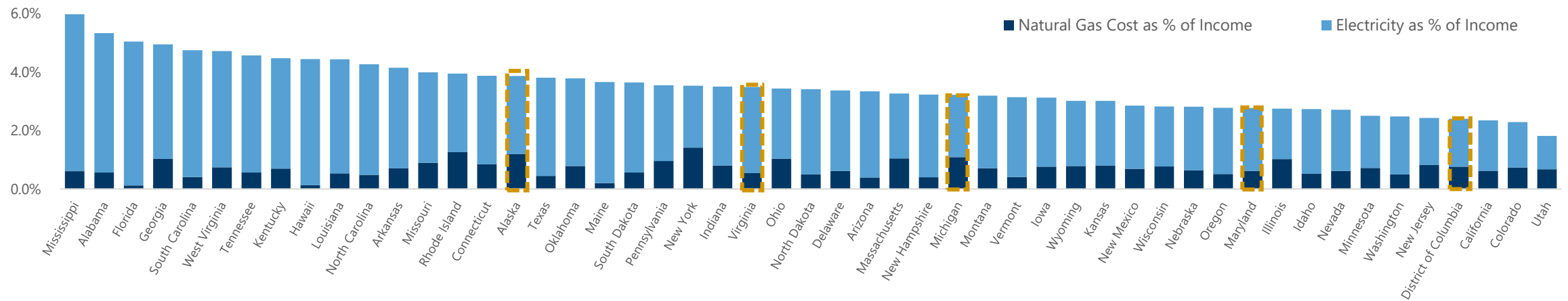
Natural gas makes up 70% of energy demand in jurisdictions

Energy demand is highest in the Northeast and Midwest regions + Alaska.

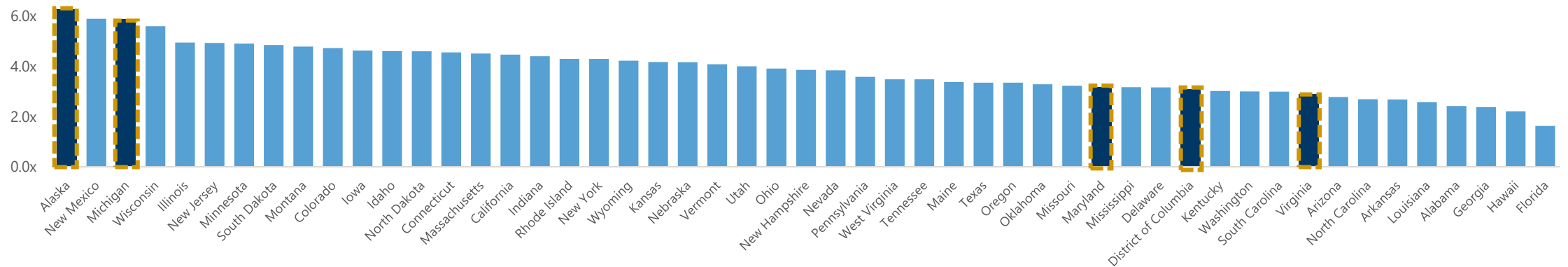


Affordability Remains Key Consideration Through the Energy Evolution

2019 Total Household Energy Affordability (Cost as % of Income)^{1,2}

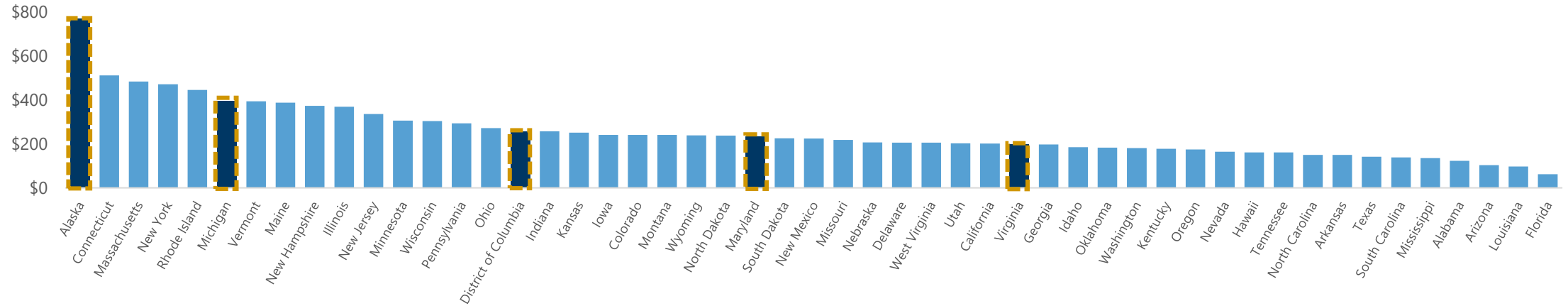


Cost of Electricity over Natural Gas per Therm^{1,2}

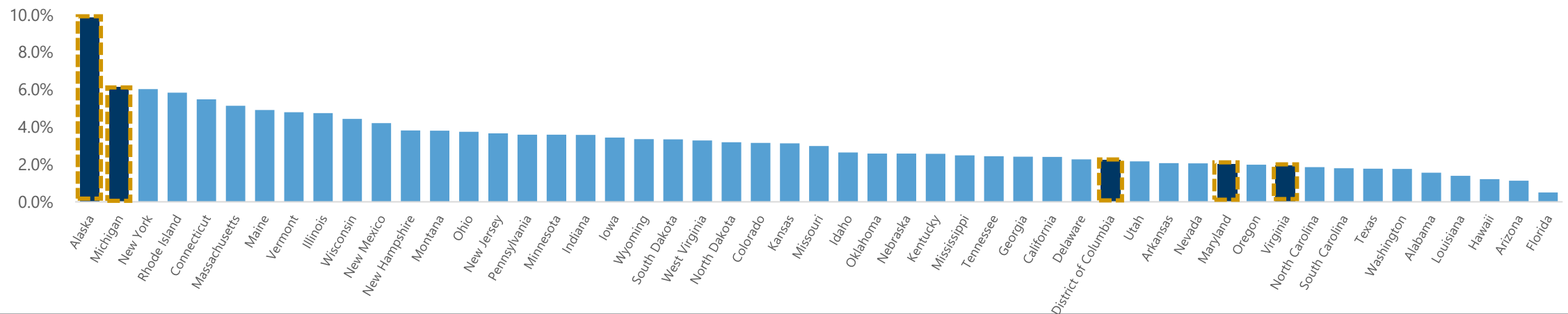


Affordability Remains Key Consideration Through the Energy Evolution

Average Monthly Cost to Switch to Electricity^{1,2}



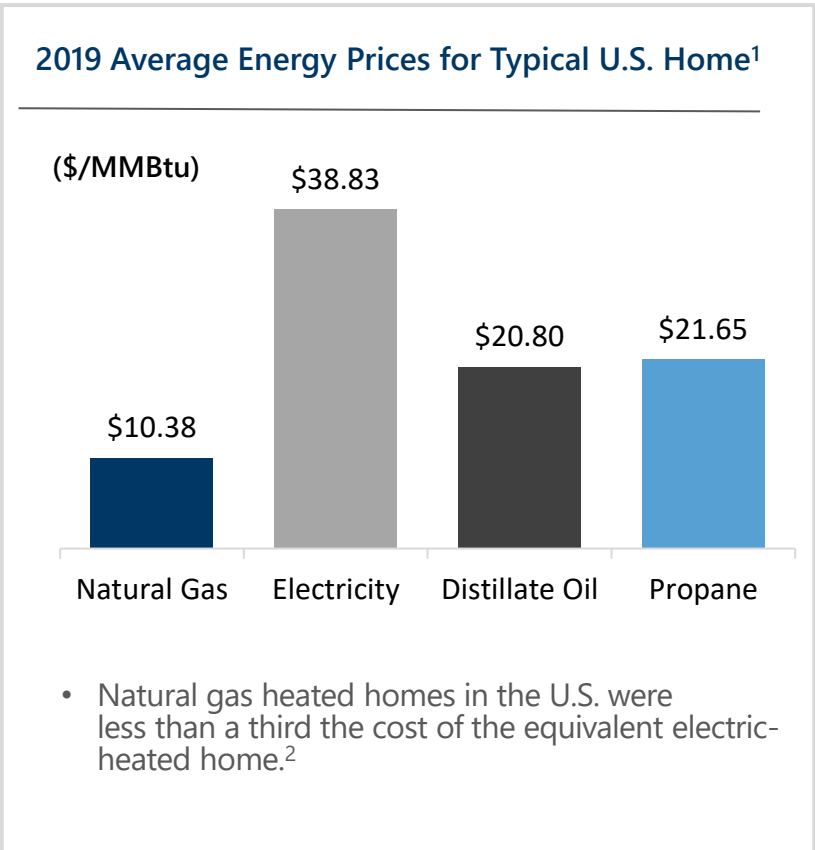
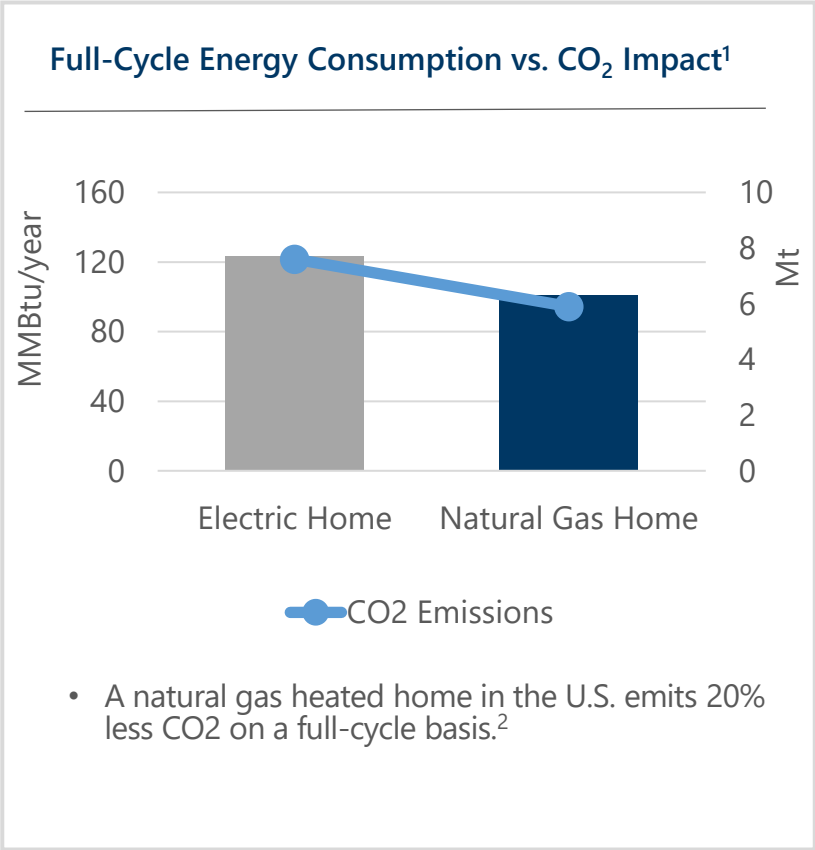
Average Cost Increase from Switching to Electricity (Cost as % of Income)^{1,2}



Natural Gas will Remain a Critical Transition Fuel

Economic and Emission Reductions Are Aligned; Affordability will be a key Variable in the Energy Evolution

- Through the energy evolution **AltaGas will tirelessly advocate for our customers’ long-term interests with a focus on safety, reliability and affordability.**
- AltaGas will continue delivering the positive benefits of natural gas, including the emission reduction benefits, versatility, low cost and economic prosperity that comes with its use.

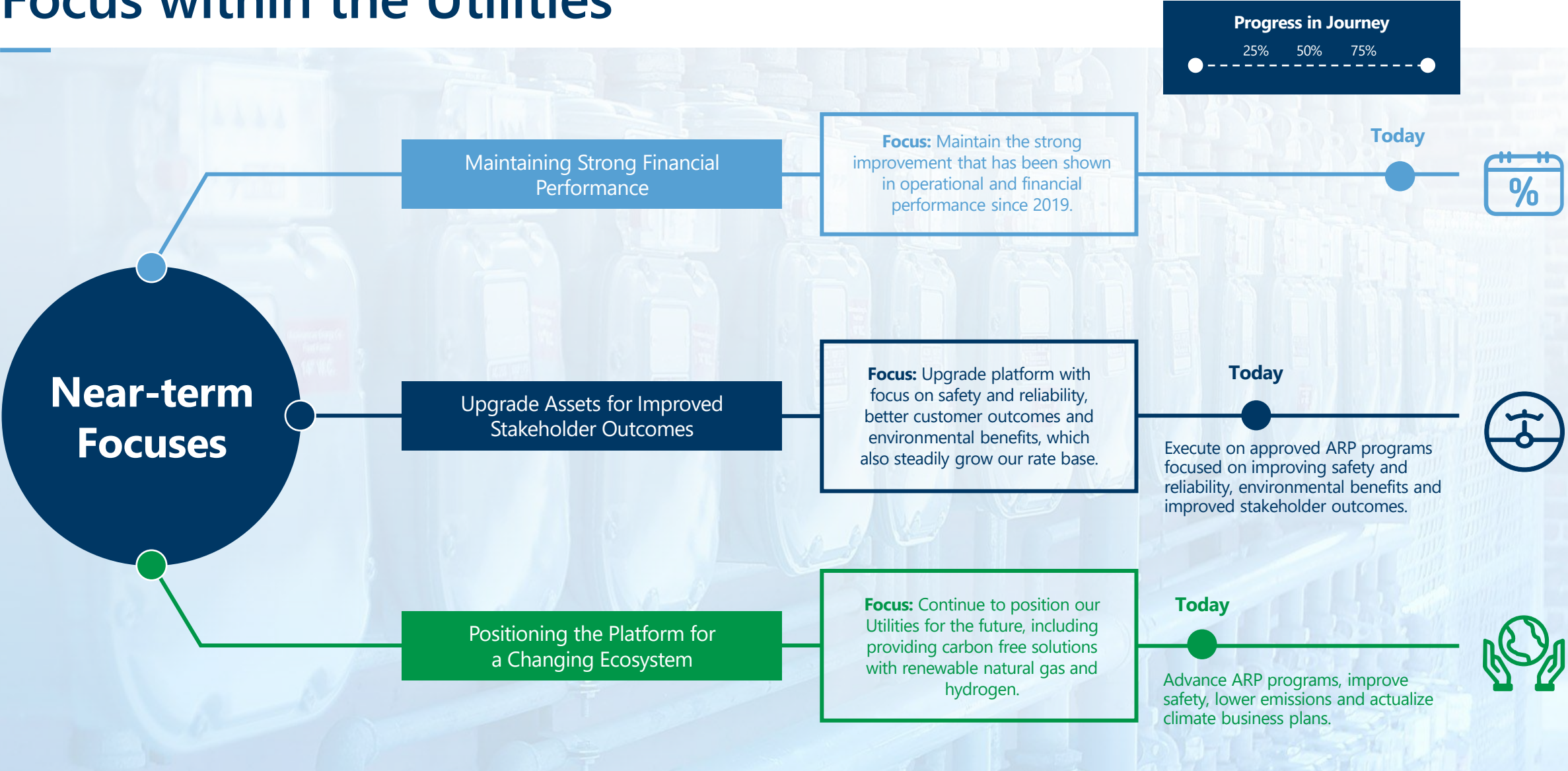




The Utilities Road Ahead



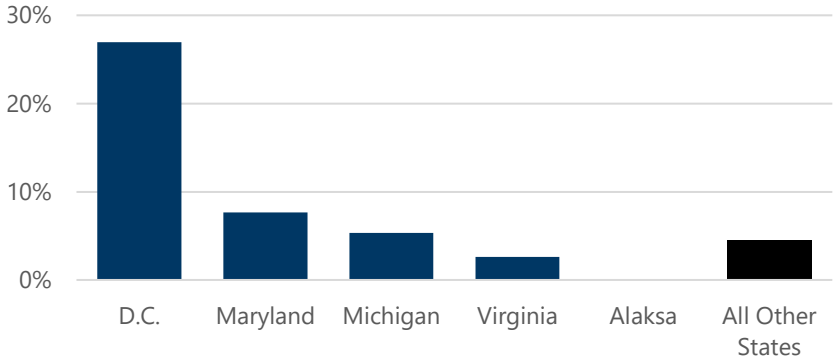
Focus within the Utilities



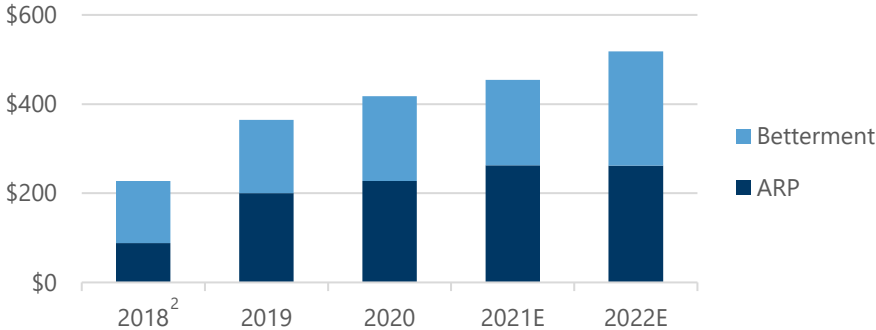
Building Resilient Infrastructure Across Jurisdictions

- As one of the pioneering North American gas utilities, with our origins dating back more than 170 years, we are proud to have played a role in helping fuel America into the great nation that it is today.
- Our rich history also leaves us operating one of the most mature infrastructure networks in North America. As such, we are aggressively investing new capital to upgrade our system to drive improved safety and reliability, deliver better customer outcomes and create positive environmental benefits.
- Since acquiring WGL in 2018, AltaGas has invested >US\$1,300 million to upgrade our network, including >US\$700 million being spent on Accelerated Replacement Programs (ARP) programs.
- AltaGas has a substantial inventory of >US\$1 billion of approved ARP programs that are planned to be executed through 2025 with a strong focus on safety and reliability, leak remediation and GHG emissions reductions. Making these pipeline improvements puts us one step closer to enabling the delivery of low to carbon neutral fuels like RNG and hydrogen in the future.
- WGL has removed 240 Mt CO₂e since inception of pipeline replacement programs, the equivalent to removing 52,000 cars from the road.

% Cast Iron & Bare Steel Natural Gas Distribution Pipelines¹





AltaGas Spending on Accelerated Pipeline Replacement (US\$MM)



Accelerated Replacement Programs

WGL has Substantial Inventory of Future ARP Spend

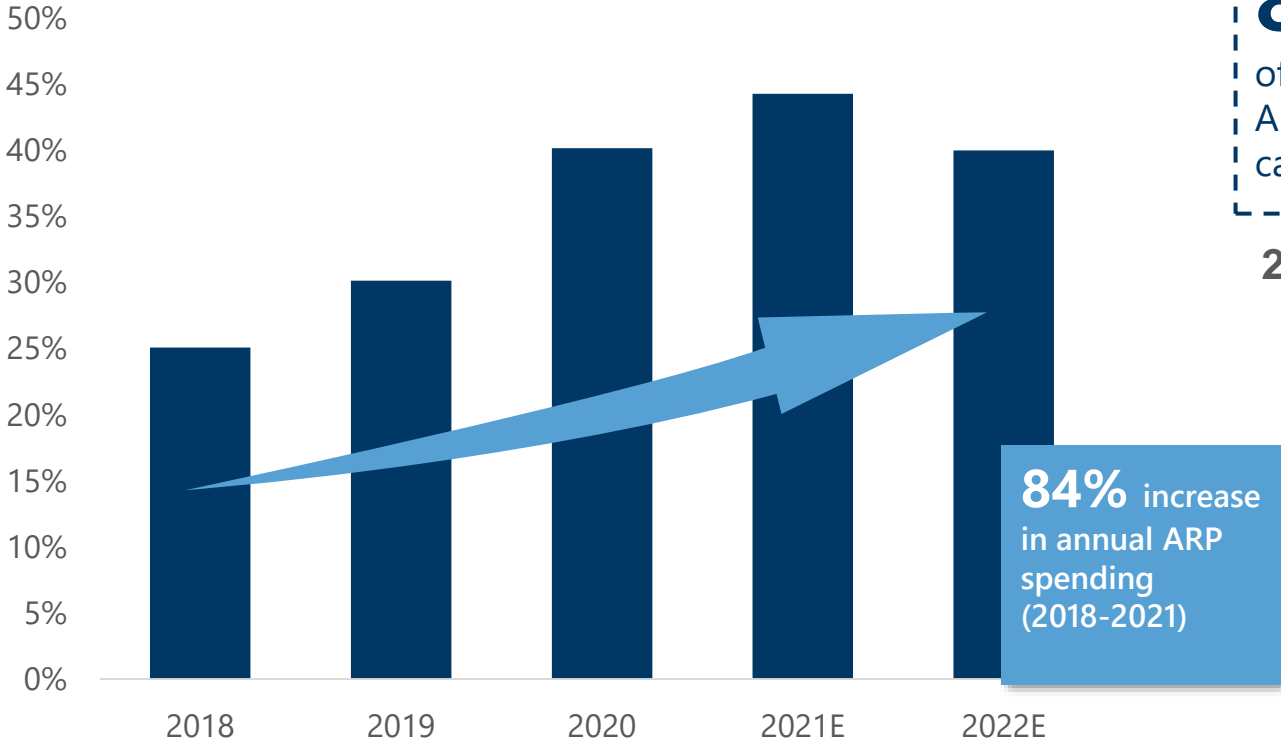
Utility	Location	Program
	Michigan	<ul style="list-style-type: none">2019 rate case settlement provides for a renewed Mains Replacement Program for 2021-2025 with total spending ~US\$60 million and the introduction of a new Infrastructure Replacement Improvement Program for 2020-2025 with total spending ~US\$55 million over 5 years beginning in 2021.
	Virginia	<ul style="list-style-type: none">Authorized to invest US\$500M, including cost of removal over a five-year calendar period ending in 2022.On December 1, 2021, filed application with regulator seeking approval for an amended SAVE Plan to invest approximately US\$890 million over the 2023-2027 period.
	Maryland	<ul style="list-style-type: none">STRIDE renewal approved in 2018 to be US\$350M over 5 years (2019-2023).
	Washington D.C.	<ul style="list-style-type: none">On December 11, 2020, the Commission approved a US\$150 million, three-year PROJECT<i>pipes</i> 2 plan from 2021-2023.



Utilities Capital

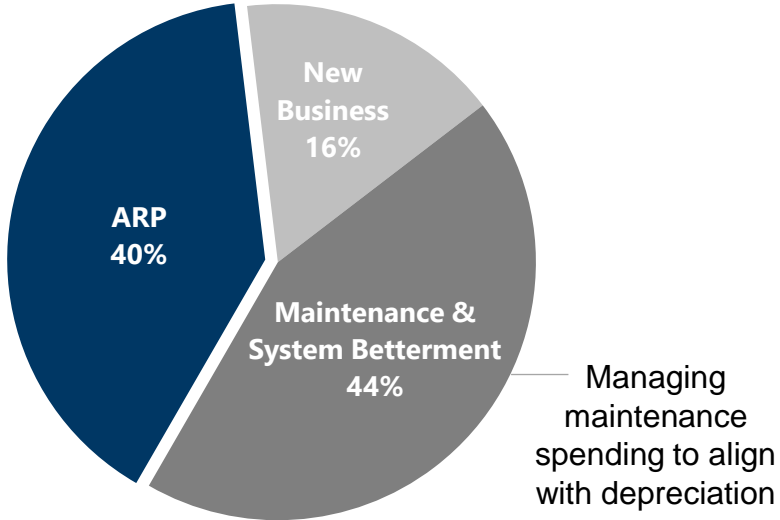
Disciplined Capital Allocation Provides Strong Risk Adjusted Returns and Minimizes Regulatory Lag

ARP Spending % of U.S. Utilities Capital Spending



Approximately **80%** of the Utility capital plan is immediately recoverable through ARPs (~40%) and along with the majority of maintenance capital that is structured to match depreciation (~40%)

2022e Utilities Capital ~US\$620 million

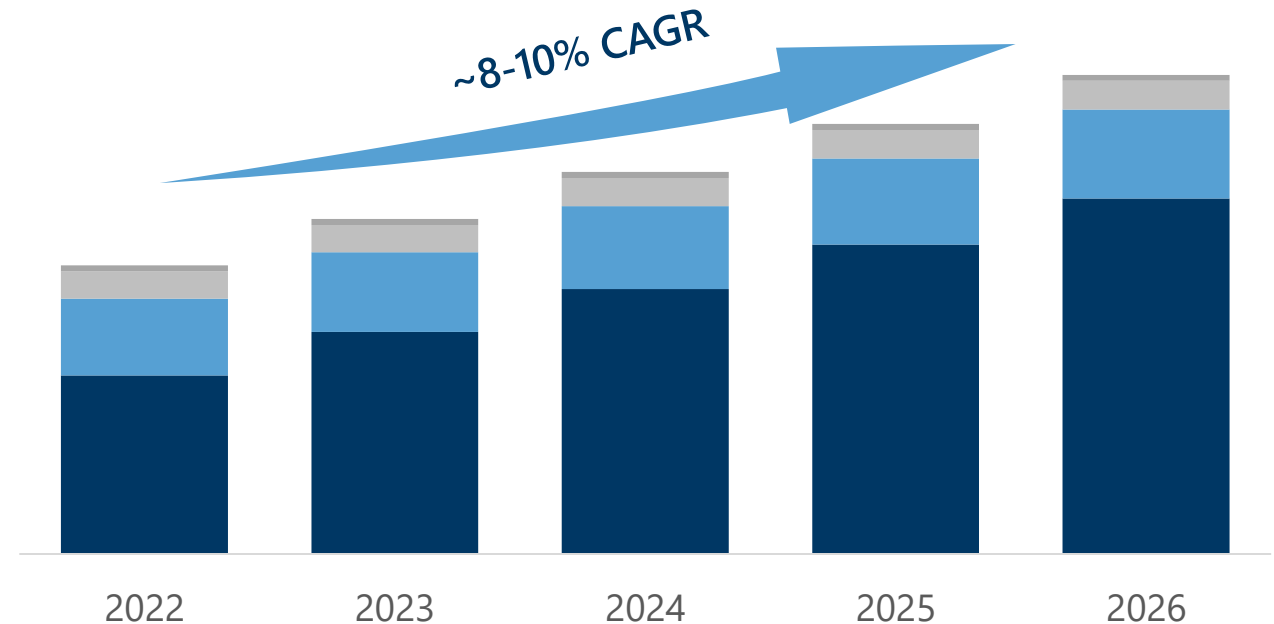


Forward Rate Base Growth

Positioned for Strong Long-term Growth

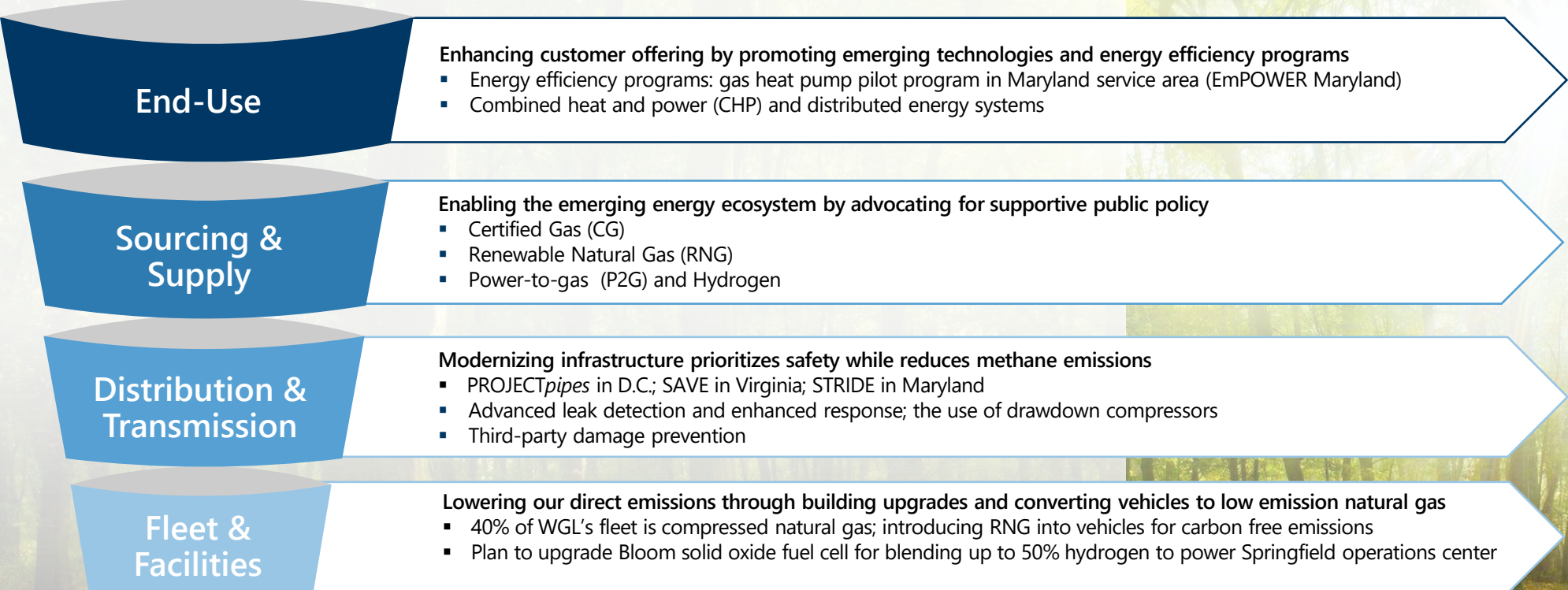
- Long-term capital plan maintains a disciplined approach to capital allocation prioritizing safety and reliability; maintaining customer affordability and minimizing regulatory lag.
- Secured capital program provides strong risk-adjusted returns and stable and transparent earnings and cashflow growth over the long-term.
- Strong multi-year rate base growth underpinned by approved ARP programs; system betterment spending and customer growth.
- Utilization of ARP programs and maintenance and system betterment spending designed to match depreciation ensures timely recovery of invested capital.

Forecasted Rate Base Growth (2022-2026)



Emissions Reduction Goals

We have applied our learnings from the D.C. climate business plan and implemented emissions reducing initiatives across our broader organization. We believe natural gas can and will be decarbonized with low- to- no-carbon intensive fuels like RNG and hydrogen, and that alternative technologies will emerge to make these opportunities more scalable and affordable.



WGL Climate Goals

10%

Delivery of all energy sourced from low carbon fuels by 2030 reducing Scope 3 emissions at WGL and our carbon footprint

30%

Absolute Reduction in Scope 1 & 2 Emissions at WGL by 2030 (2008 Baseline)



Advancing Lower Carbon Fuels

A Focus on Advancing the Fuels of the Future in a Pragmatic and Purposeful Manner



Certified Gas

- Blending certified gas into existing supply can reduce GHG emissions by up to 1-2%.¹
- Purchasing certified gas can reduce upstream GHG emissions by up to 60-80%.¹
- Contracted CG was introduced in 2021 with a leading U.S. independent producer, in partnership with the Project Canary, to procure and deliver low emission intensity responsibly sourced gas "RSG".
- Estimated to reduce 4,609 Mt of CO₂ when compared to the industry average, the equivalent of ~1,000 passenger cars off the road.
- This is the first RSG that has flowed through our delivery system, and we plan to pursue various other contracts and opportunities.
- At our unregulated retail arm, starting in 2022 CG will be introduced up to 50% of customer usage with the option to cover 100%.



Renewable Natural Gas

- Supporting the Piscataway Bioenergy Project, AltaGas' first RNG project in partnership with the WSSC Water to transform biowaste into renewable energy.
- Ten other RNG projects currently under various levels of discussion with four in a more advanced state of development.
- Opportunity set is focused on landfill gas and water resource recovery facilities.
- Currently advancing regulatory work to support these types of projects with a goal of helping the DMV area realize on climate goals while protecting consumers from rate shock and other unintended consequences.
- RNG is currently more expensive than geologic natural gas but is meaningfully below the cost of the full residential electrification in many applications.²



Hydrogen

- Hydrogen is a promising fuel due to its long-duration storage capability and application in hard to decarbonize sectors.
- Green hydrogen can be blended into natural gas systems, reducing the carbon intensity of gas while increasing the heat content.
- At an industry-level, a select handful of pilot programs are underway, with the U.S. Department of Energy recently accelerated funding.
- While we plan to pursue the introduction of hydrogen into our delivery systems, our current focus is on network upgrades, which is the foundation for the fuels of the future.
- Seeking regulatory approval for a pilot program to support a zero emissions mobility that will use hydrogen to power fuel cells in medium duty vehicles.
- Continue to advocate for affordability and are working with the regulators in our regions to develop supportive frameworks.

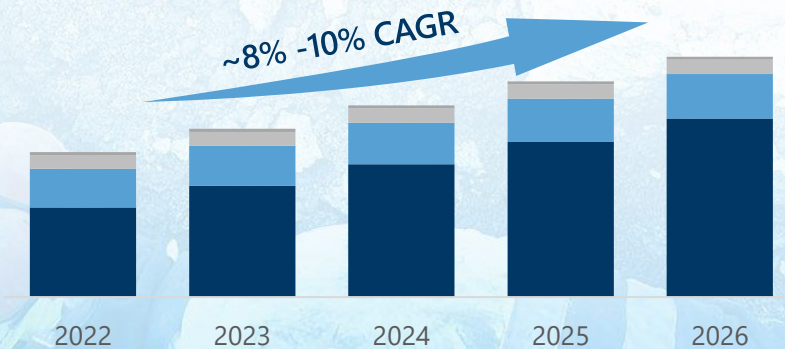
Utilities Strategic Priorities

Strong multi-year growth through investing to benefit customers, investors and the environment

- 1. Operate a safe and reliable system to deliver critical energy to customers**
- 2. Invest to modernize our network**
 - Upgrade platform to enhance the customer value proposition
- 3. Continue operational excellence improvements**
 - Leverage technology to enhance capabilities
- 4. Position the asset base for the fuels of the future**

Capital investments have helped reduce non-fuel O&M costs while driving meaningful improvements in emissions and reliability.

Forecasted Rate Base Growth 2022-2026



WGL O&M / Customer (\$US)





AltaGas

Midstream

Randy Toone

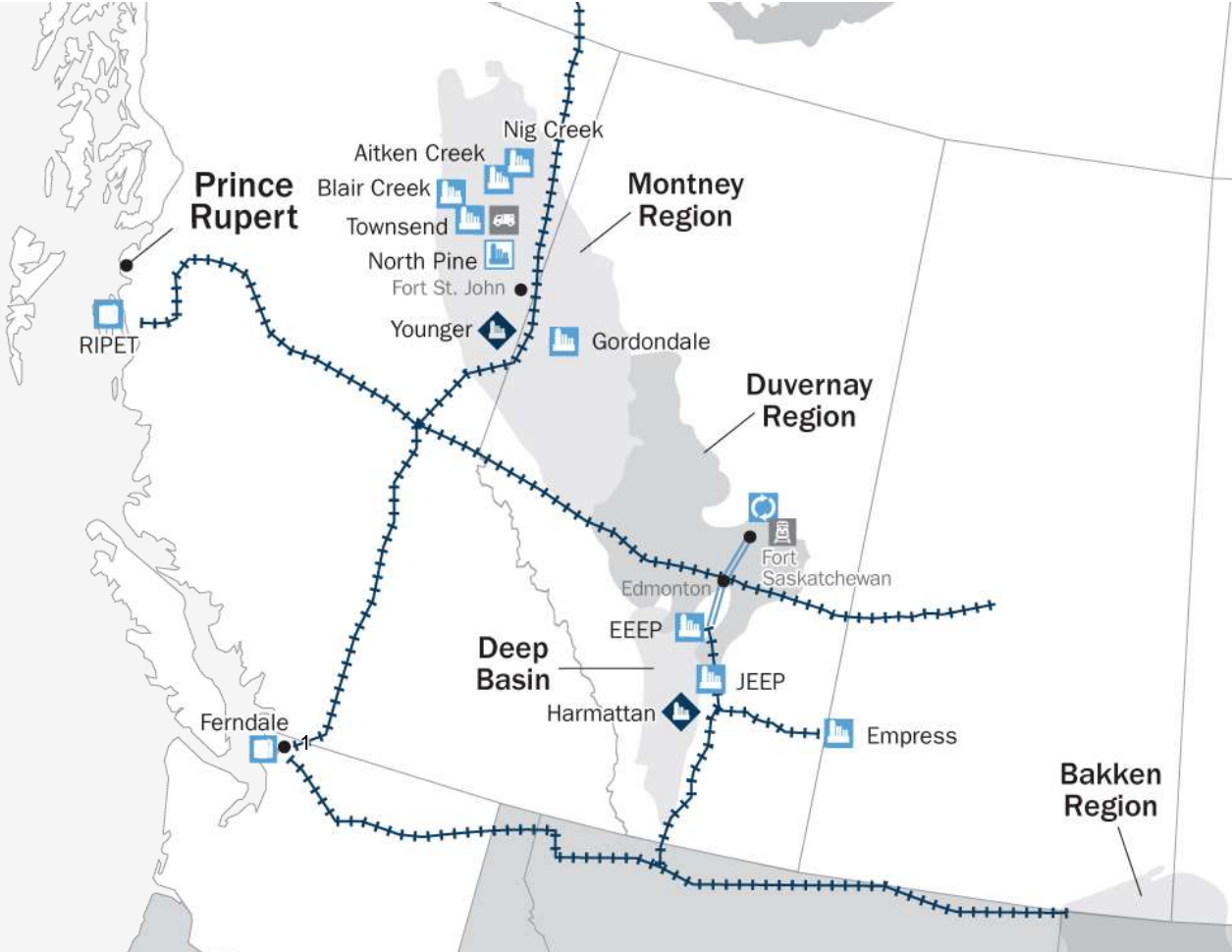
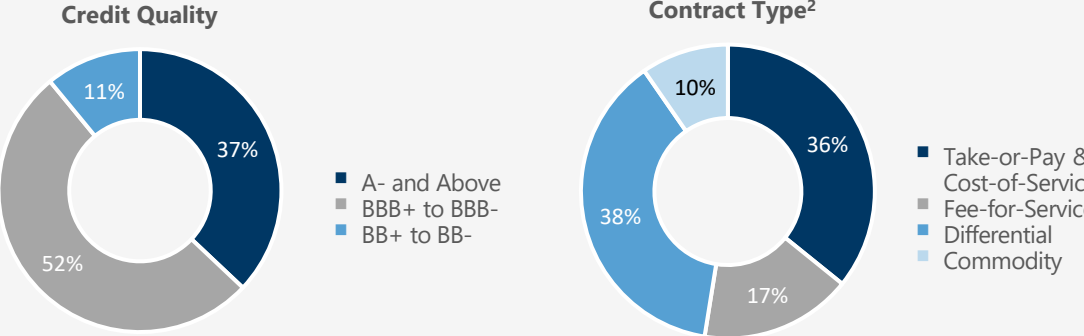
Executive Vice President and President, Midstream

Premier Midstream Business

Leveraging Core Export Strategy Structural Advantage to Markets in Asia

- ✓ Leverage core export strategy and access to premium global pricing to attract volumes
- ✓ ~89% from investment grade customers
- ✓ ~53% from take-or-pay contracts and fee-for-service
- ✓ ~63% of 2022 RIPET volumes hedged (includes tolling); plan continued active hedging in 2022

2022e Normalized EBITDA¹



Legend:

- NGL Fractionation
- Gas Processing
- Processing and Fractionation
- LPG Export Terminal
- Storage Facility
- Pipeline
- Truck Terminal
- Rail Transport
- Rail
- Montney (raw gas)
- Product Flow

1. Non-GAAP financial measure; see discussion in the advisories. 3. Differential: Merchant unhedged Global Export and other marketing volumes; Commodity: Frac exposed volumes, hedged and unhedged. 4. Totals may not add to 100% due to rounding. See "Forward-looking Information"

Our Midstream Strategy

Midstream Strategy

Operate a world class Midstream platform that safely connects producers to domestic and global markets and is positioned for the energy evolution.

Operate long-life midstream assets that are positioned for where the market is headed. This includes providing global connectivity, improved customer outcomes and environmental benefits.



Strengthen Financial
and Operational
Performance



Improve the
Customer
Experience



Position For
the Changing
Ecosystem



Continuously Earn
the Right to Grow
with Our Customers

Focus of the Day



Revisit the journey that we have been on



Share our philosophical views about running the platform



Discuss the road ahead

The Journey We Have Been On



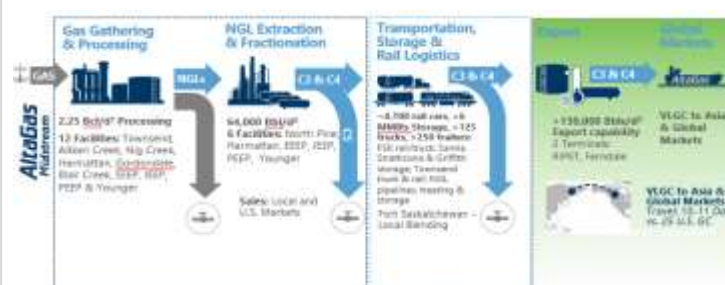
From Fragmented to Focused with Growing Scale

2015 – Where We Were



- Smaller Canadian Midstream platform.
- Diversified asset bases across the WCSB with a number of smaller and less core assets.
- Strong local community relations and indigenous participation in our company.
- Strong safety track record.

What We Said We Would Do



- Build a platform positioned for where the market is headed.
- Build a leading footprint in the Montney in Northeastern B.C.
- Build the premier energy export platform focused on providing the industry with global connectivity and access to premium markets.
- Optimize our asset base for improved stakeholder outcomes.
- Continue to enhance our strong working relationship with First Nations, Governments and Regulators.
- Partner with our customers.

What We Have Done Since 2018 Exit



- ✓ Significantly advanced our midstream and global exports strategy.
- ✓ Commissioned RIPET – the first LPG export terminal off the Canadian West Coast.
- ✓ Expanded midstream and energy export capabilities through acquiring controlling stake in Petrogas.
- ✓ Increased LPG global export capacity to ~150,000 Bbl/d.
- ✓ Increasing throughput at existing facilities – RIPET, Ferndale, Townsend, North Pine, etc.
- ✓ Drove 300 bps improvement in ROIC across segment (2019: 9% ROIC → 2021E: 12% ROIC).

Execution of the Midstream Plan is Creating Outsized Wins...

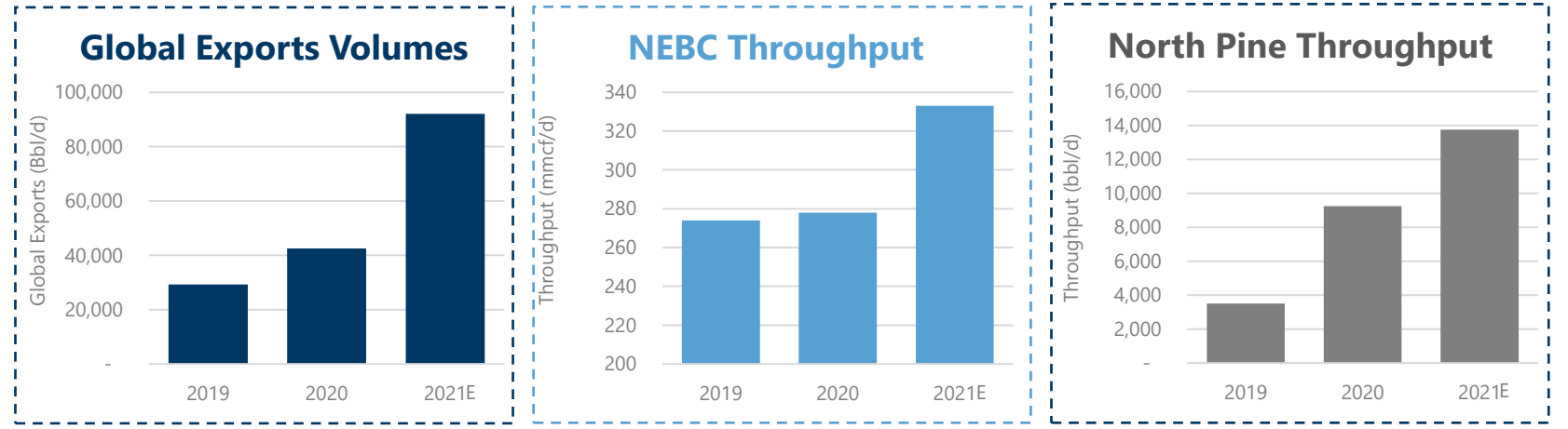
- Execution of the Midstream strategy continues to deliver compounding value.

- This is validated by the operational check points.

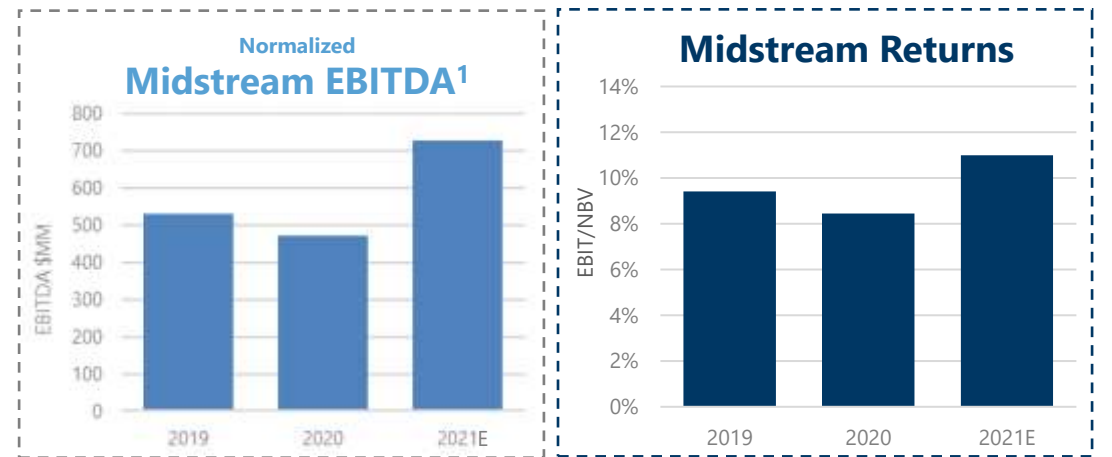
- And reiterated through in the financial outputs.

- Executing on this strategy will also provide the capital and license to pursue energy transition opportunities that are in our core operations.

Operational Check Points



Financial Outputs



...And Supporting our Corporate Strategy and Results

AltaGas

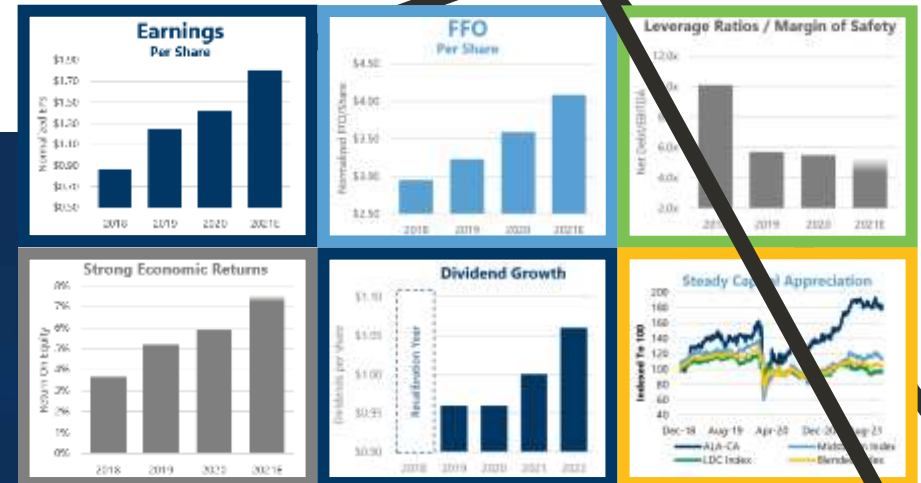
Midstream Strategy

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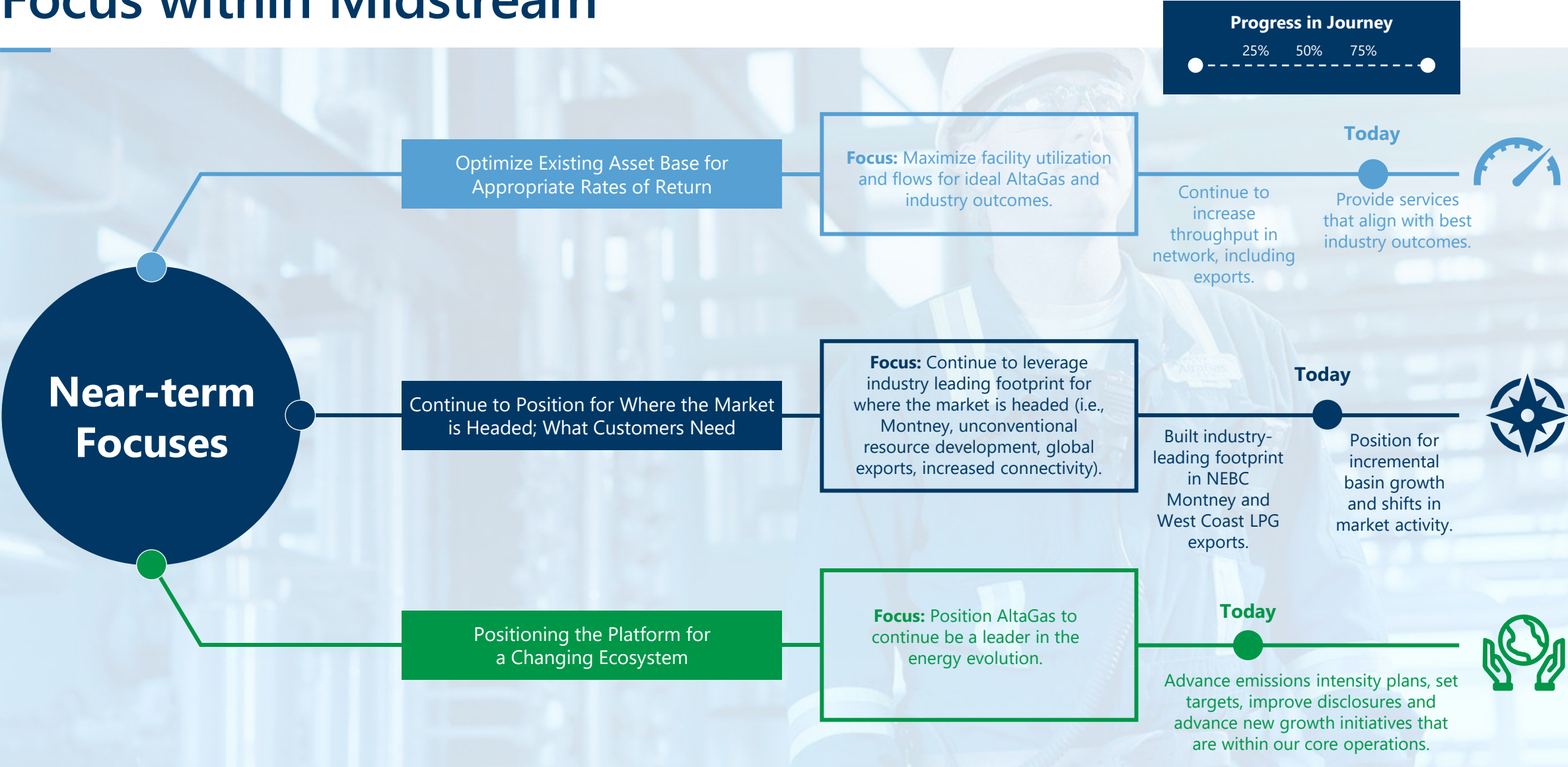
Our Corporate Strategy

Invest in and operate **long-life infrastructure assets** that provide **resilient and durable value** for our stakeholders.

Our focus is **steady returns** that **compound value** over time.



Focus within Midstream



The West Coast Structural Advantage

West Coast Positioned for Long-term Structural Advantage

The RIPET and Ferndale Advantages results in significant increases in producers' realized prices and tailwinds for the broader energy industry.



North American West Coast LPG exports have a

~60%

base case time savings over the U.S. Gulf Coast.

~45%

base case time savings over the Arabian Gulf.

Global Export Facilities

Very Large Gas Carriers (VLGC)

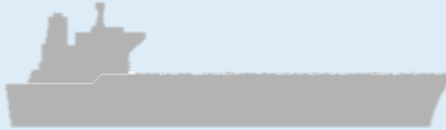


>44,000 metric tons
~545,000 Bbls of Propane or
~490,000 Bbls of Butane

Large Gas Carriers (LGC)



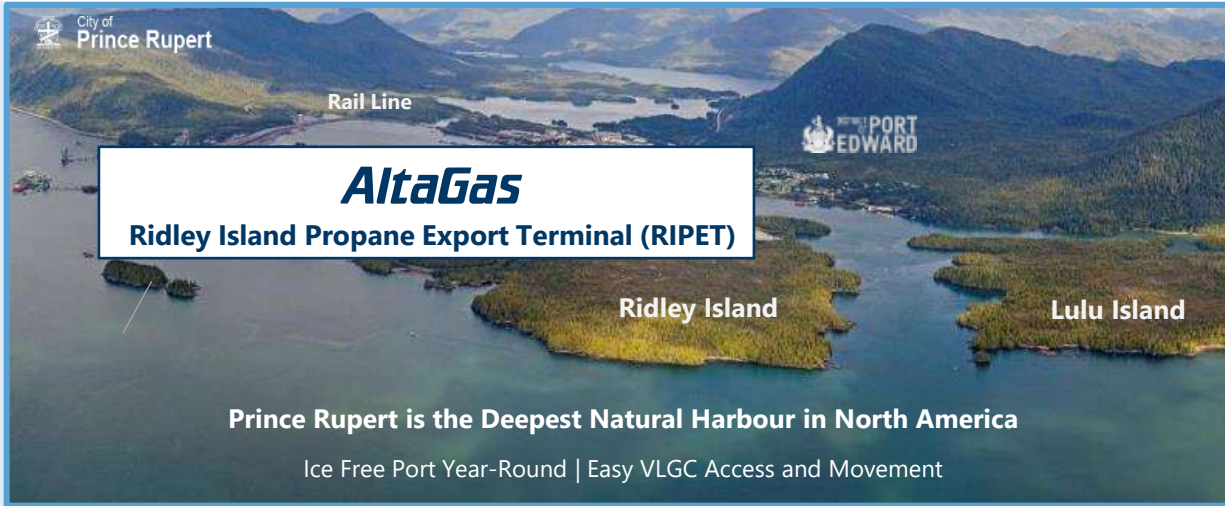
Medium Gas Carriers (MGC)



Handy Size Gas Carriers



- AltaGas exclusively ships from RIPET and Ferndale using VLGCs as the vessels provide the strongest economies of scale and the most efficient, safest and lowest carbon transportation vessel.
- VLGCs are also the most in demand vessel from a destination cargo perspective in key markets like Japan and South Korea.



Strong Asian Demand Pull From Investment Grade Partners

Robust LPG Demand from Key Asian Markets; Canada Represents an Important Supply Diversification

RIPET represents

~11%

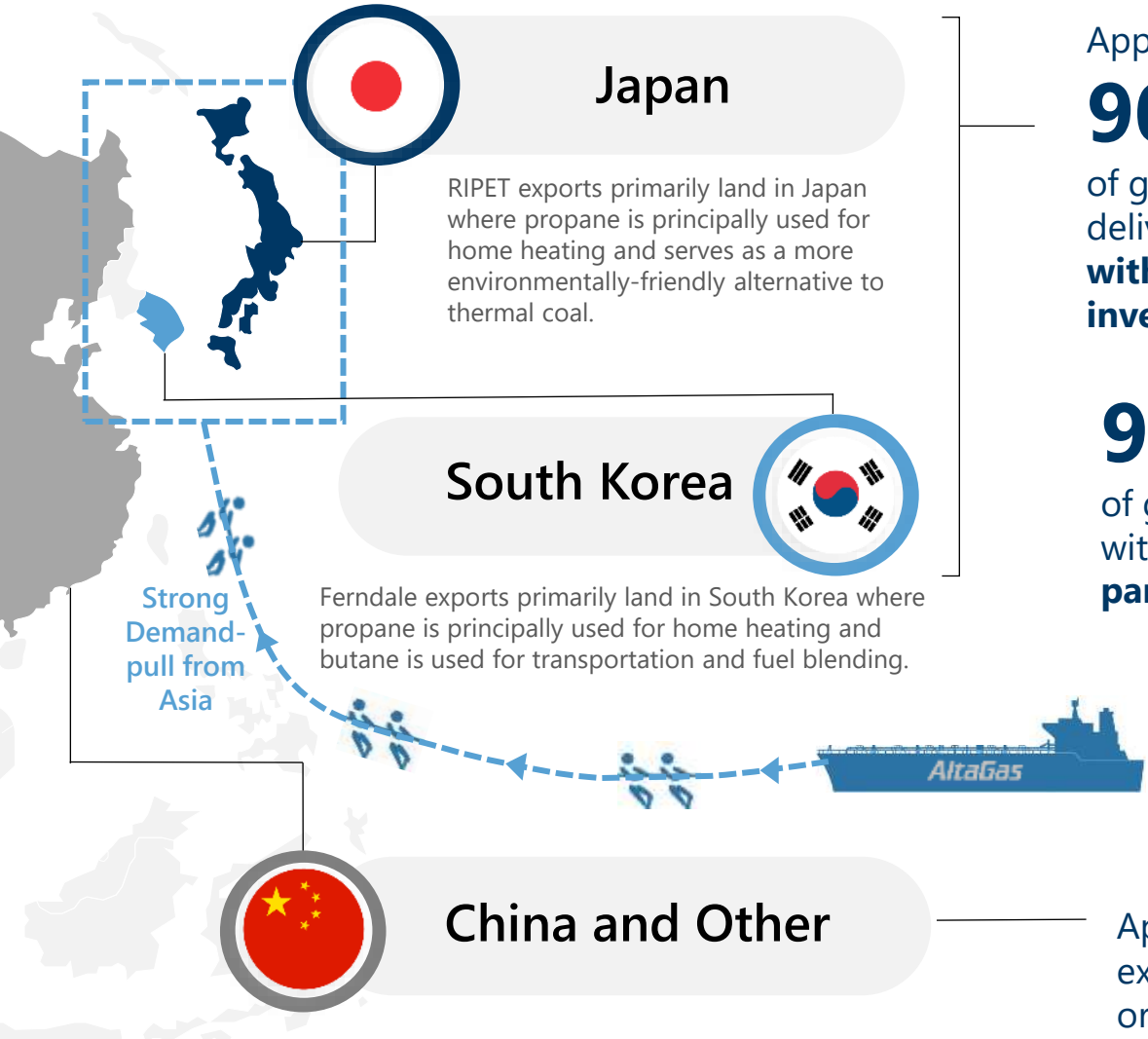
of Japan's total propane imports.

Ferndale represents

~11%

of South Korea's total LPG imports.

Both assets remain critical to long-term diversification of supply in these countries.



Japan

RIPET exports primarily land in Japan where propane is principally used for home heating and serves as a more environmentally-friendly alternative to thermal coal.

South Korea

Ferndale exports primarily land in South Korea where propane is principally used for home heating and butane is used for transportation and fuel blending.

China and Other

Approximately

90%

of global LPG export volumes are delivered to **Japan and South Korea with the customers being an investment grade counter-party.**

99%

of global exports are transacted with **investment grade counter parties or fully secured.**

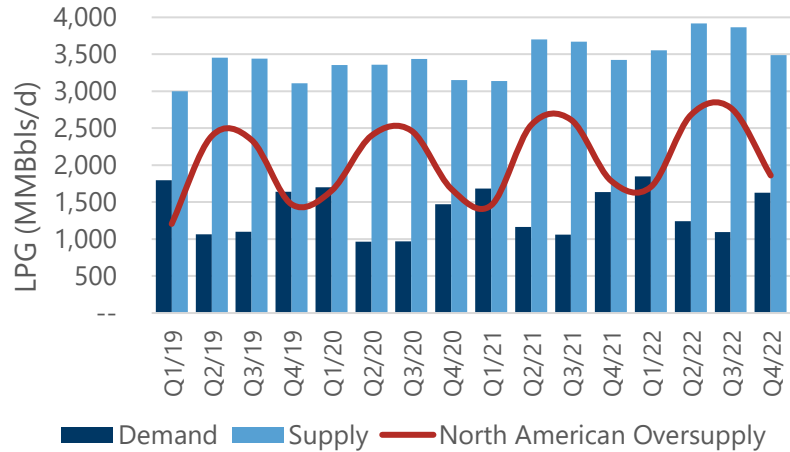
The Asian market continue to operates in strong demand-pull fashion with increasing demand for increased North American west coast supply.

Approximately 10% of global exports are delivered to China or other markets.

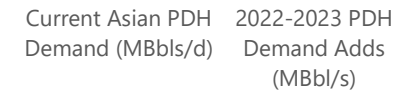
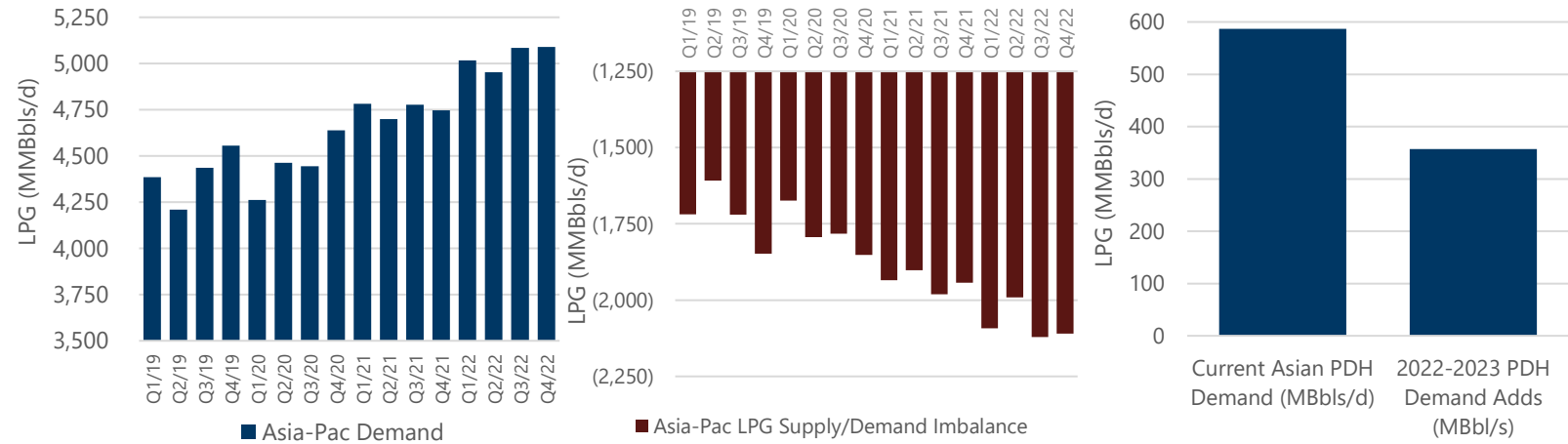
Market Balances will Continue to Support Export Growth

North America will Remain Oversupplied While Demand in Asian Remains Robust

North American LPG Supply/Demand



Asian Demand Remains Robust

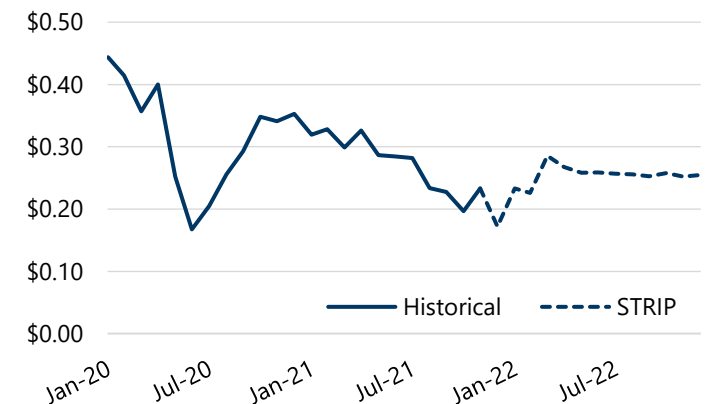


- North America remains heavily oversupplied with LPGs; imbalance expected to grow; the marginal molecule needs to be exported.
- Asian demand growth is robust; market undersupply continues to increase.
- Asian PDH demand expected to rise ~60% over 2022-2023.
- Asian prices continue to do the heavy lifting to attract volumes.

C3 FEI-MTB (US\$/Gal)



C4 FEI-Conway (US\$/Gal)



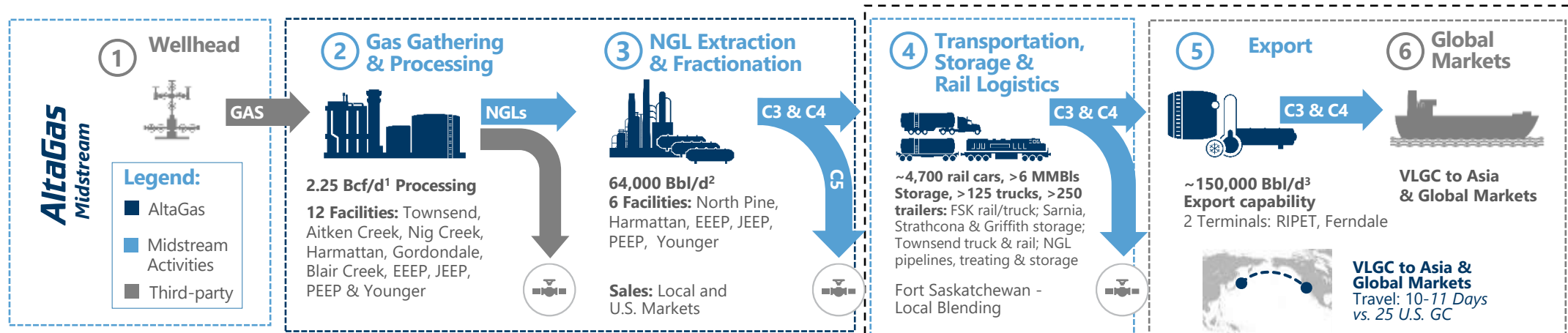


The Midstream Road Ahead



Continued Optimization of Existing Asset Base

From Wellhead to Tidewater and Beyond, we are Focused on Connecting Customers and Markets for Better Outcomes



- Continue to connect more customers and markets.

- Fill existing latent capacity across network and optimize returns on large investments that have been made in the Montney. Includes unused capacity in NEBC.
- Expand gas gathering and processing and NGL extraction and fractionation capacity in partnership with customers to get premium pricing for all customers' molecules.

- Continuously reduce logistical bottlenecks; deliver smooth and efficient operations.
- **\$0.01/gallon in logistical cost savings = \$11MM/year.**

- Continue to debottleneck export capacity constraints to link more LPGs into global markets.
- Increased throughput delivers better outcomes for all stakeholders in the market.

Acute Focus on Optimizing Global Exports Supply and Logistics

Ridley Island: Near-term Optimization and Growth

Supply and Logistics



- Continue to focus on access to most efficient propane supply and lowering logistical cost in getting product to Ridley Island.

Rail Delivery to Ridley Island



- CN has been making large investments in Prince George to Prince Rupert corridor; continues to debottleneck logistics in highly utilized region of network.
- Additional investments expected from AltaGas in the near-term to provide operational flexibility, increase throughput and improve efficiencies.

The Export Terminal

RIPET

Capacity

- **RIPET can process up to ~77,500 Bbl/d of propane exports**

Export Dock



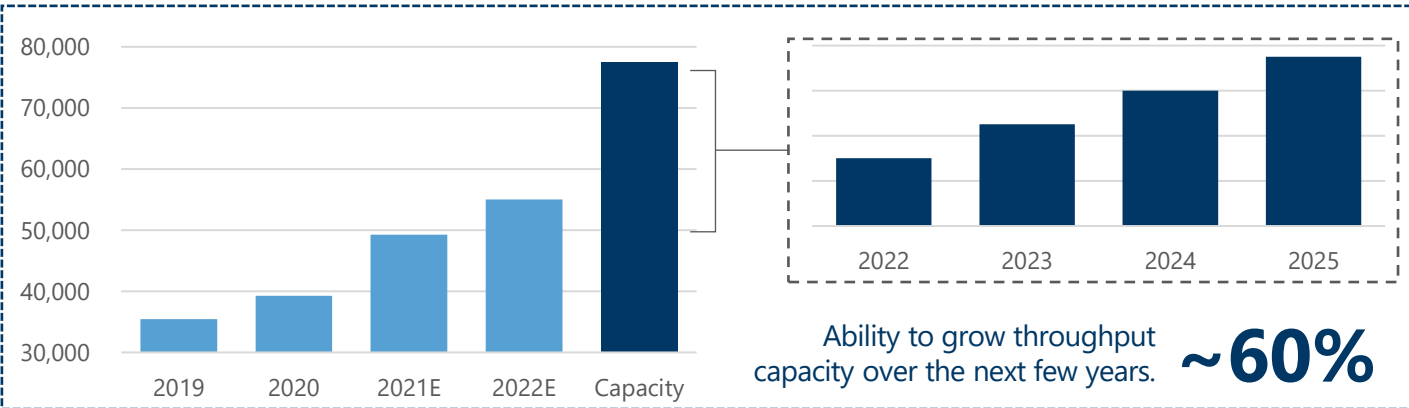
- Our partner has continuously made dock space available for higher volumes; multiple avenues for further increased capacity available as LPG exports rise.

End Market Demand

- End market demand is robust; strong calls for continued diversity of supply vs. U.S. Gulf and Arabian Gulf.

Robust Growth on the back of Modest Investments

- **From Manifest → Unit Trains:** Reduced transport times, reduced rail car usage, reduced operating costs.
- **Time Charters:** Reduce Ocean Freight and reduce costs.
- **Ramping production volumes in NEBC** will continue to facilitate this over coming years.
- **Volume growth associated with LNG Canada** will represent large growth opportunity in 2024+.

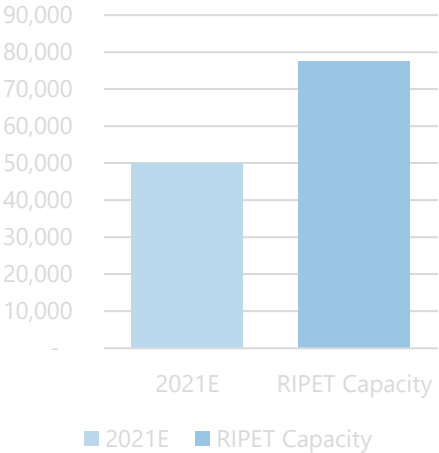


Ridley Island: Medium and Longer-term Growth

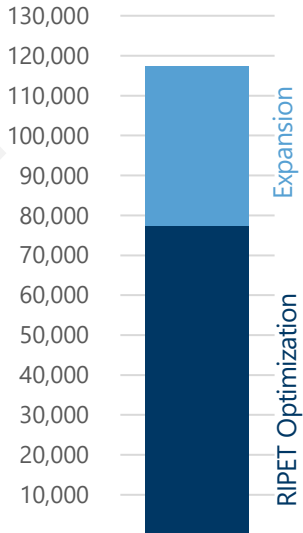
RIPET Optimization



Increase facility towards nameplate capacity of 77,500 Bbl/d.

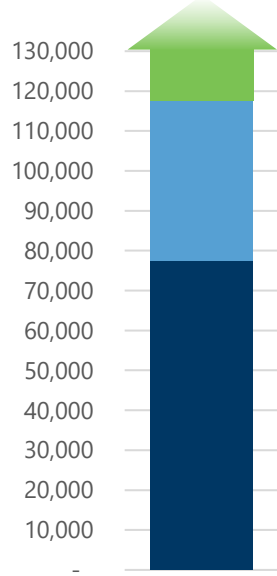


Medium-term LPG Diversification



- Beyond optimizing the existing 77,500 Bbl/d at RIPET, there is the option of adding production diversification through a butane option.
- This would also likely be done in conjunction with other growth plans on Ridley Island that we are advancing.

Longer-term Alternative Fuel Opportunity



- Long-term we continue to look at advancing AltaGas' participation in fuels of the future.
- This includes potential ethane extraction and exports from Ridley Island and pursuing conceptual work on ammonia exports over the long-term.

Ferndale: Near-term Optimization and Growth

Supply and Logistics



- Continue to focus on access to most efficient propane/butane supply and lowering logistical cost in getting product to Ferndale.

Rail Delivery to Ferndale



- Additional investments expected in the near-term around provide further operational flexibility to increase throughput at the Ferndale terminal, including **unit trains that will deliver volumes more efficiently.**

The Export Terminal

Ferndale

Capacity

- **Ferndale can process up to 70,000-75,000 Bbl/d of LPG exports, depending on mix of propane and butane.**

Export Dock



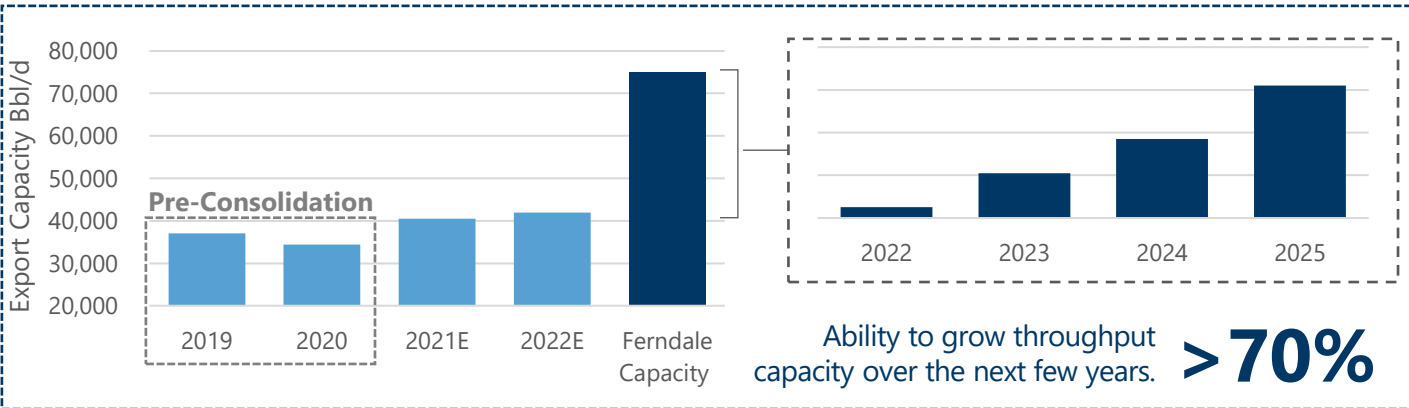
- Petrogas owned dock has the capacity to export up to 48 ships, which Petrogas has only historically utilized at 50-60% of capacity.

End Market Demand

- End market demand is robust; strong calls for continued diversity of supply vs. U.S. Gulf and Arabian Gulf.

Robust Growth on the back of Modest Investments

- **From Manifest → Unit Trains:** Reduced transport times, reduced rail car usage, reduced operating costs.
- **Time Charters:** Reduce ocean freight and reduce costs.
- Continue **increase in WCSB production volumes** should support this over the coming years.
- Advancing work on moving a **higher degree of U.S. source LPGs efficiently.**

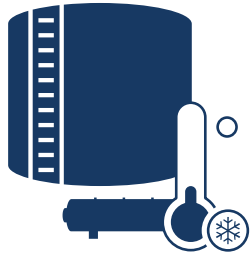


Ferndale: Longer-term Growth

Longer-term Alternative Fuel Opportunity

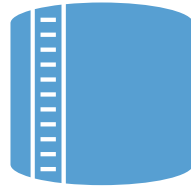
C^3

Propane



C^4

Butane

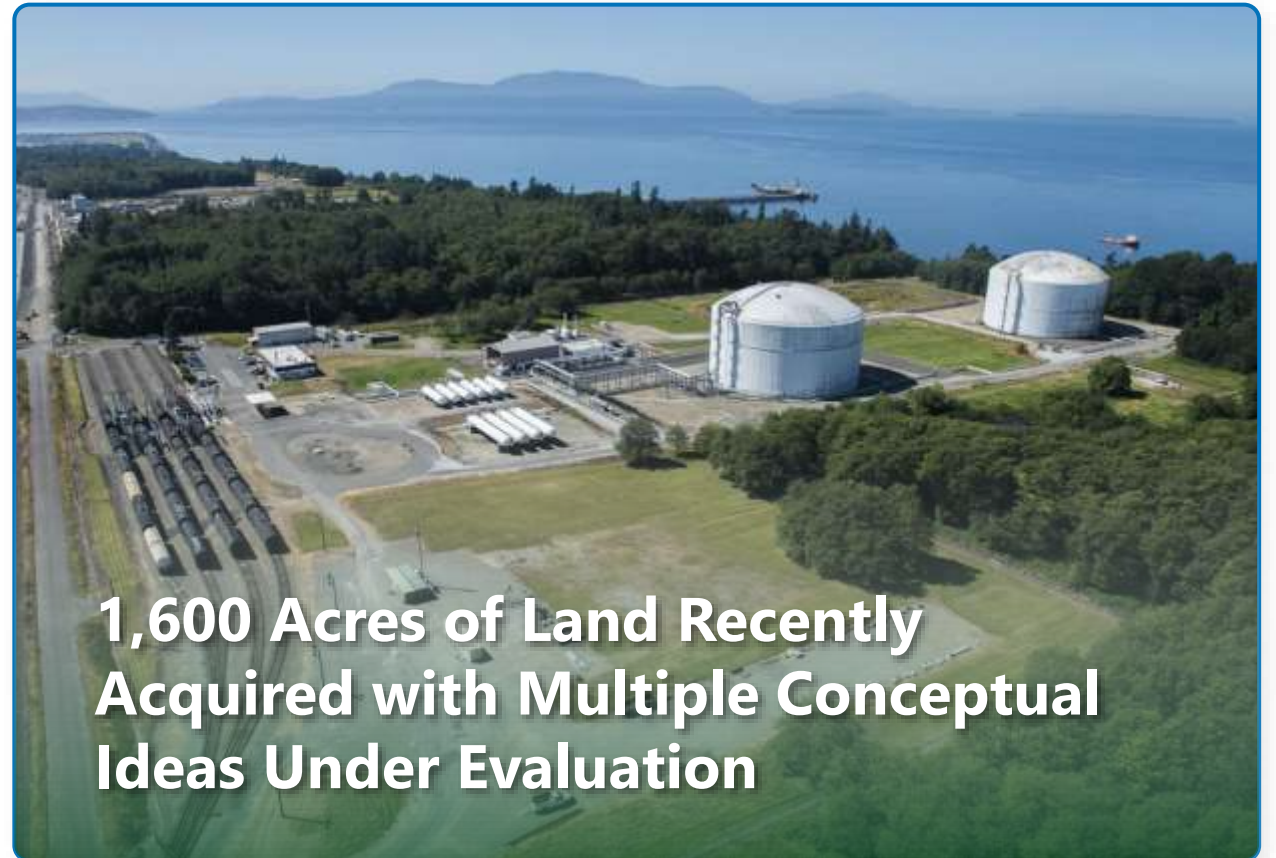


NH^3

Ammonia



- Long-term we continue to look at advancing AltaGas' participation in fuels of the future.
- This includes pursuing conceptual work on ammonia exports on location.

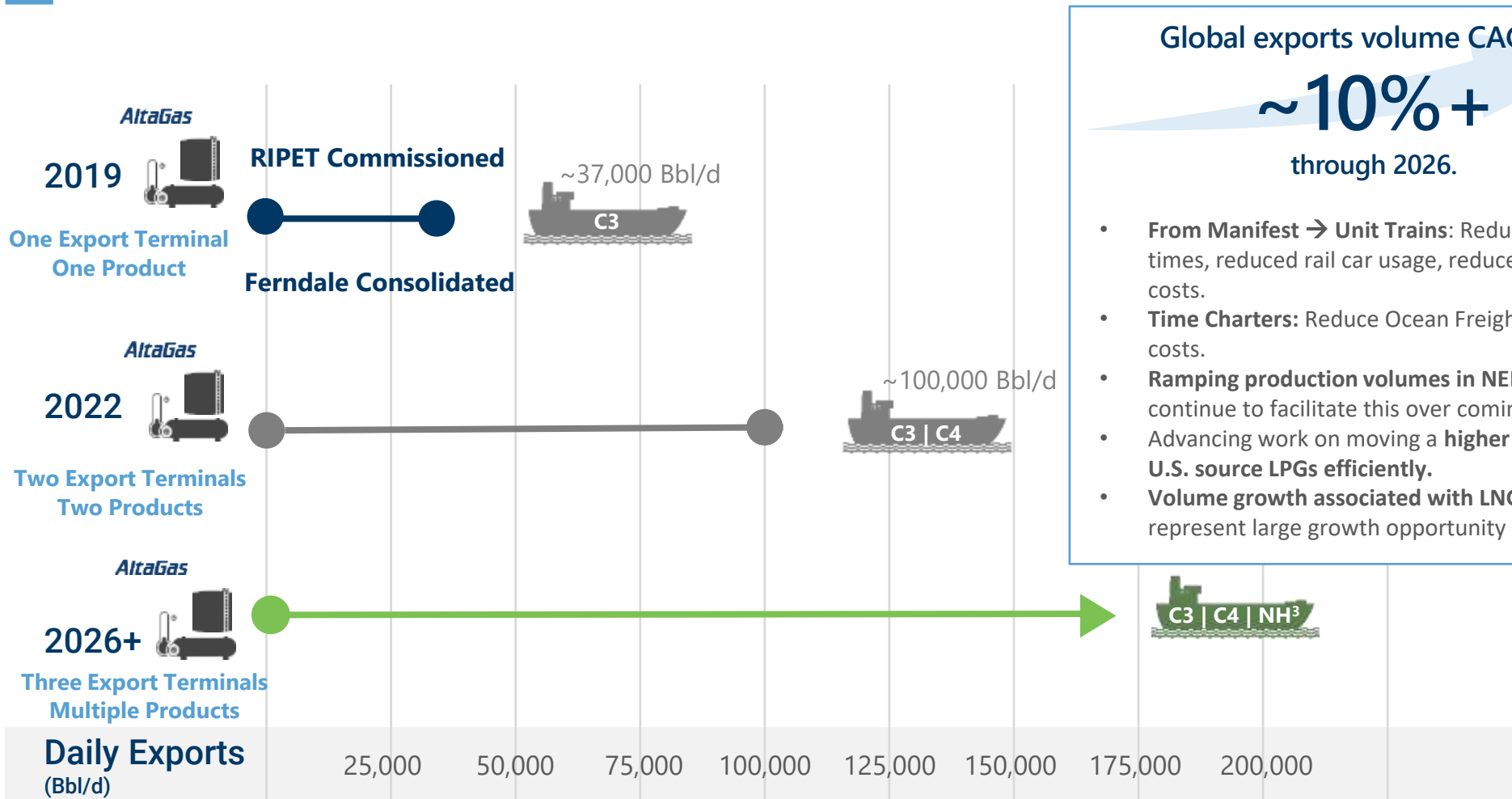


1,600 Acres of Land Recently Acquired with Multiple Conceptual Ideas Under Evaluation



Increasing Capabilities, Compounding Throughput

From Wellhead to Tidewater and Beyond, we Connect our Customers to Premium Markets



Global exports volume CAGR of:

~10%+

through 2026.

- **From Manifest → Unit Trains:** Reduced transport times, reduced rail car usage, reduced operating costs.
- **Time Charters:** Reduce Ocean Freight and reduce costs.
- **Ramping production volumes in NEBC** will continue to facilitate this over coming years.
- Advancing work on moving a **higher degree of U.S. source LPGs efficiently.**
- **Volume growth associated with LNG Canada** will represent large growth opportunity in 2024+.

New Ships Provide Strategic Advantages

Extending Value Chain to Connect Downstream, While De-risking, Improving Economics and Lowering Emissions

Agreement

- Signed 7-year agreements with 3-year extension options for two 91,000 cubic meter (cbm) LPG VLGCs.
- AltaGas will have proprietary use and a disponent owner of vessels over the term.

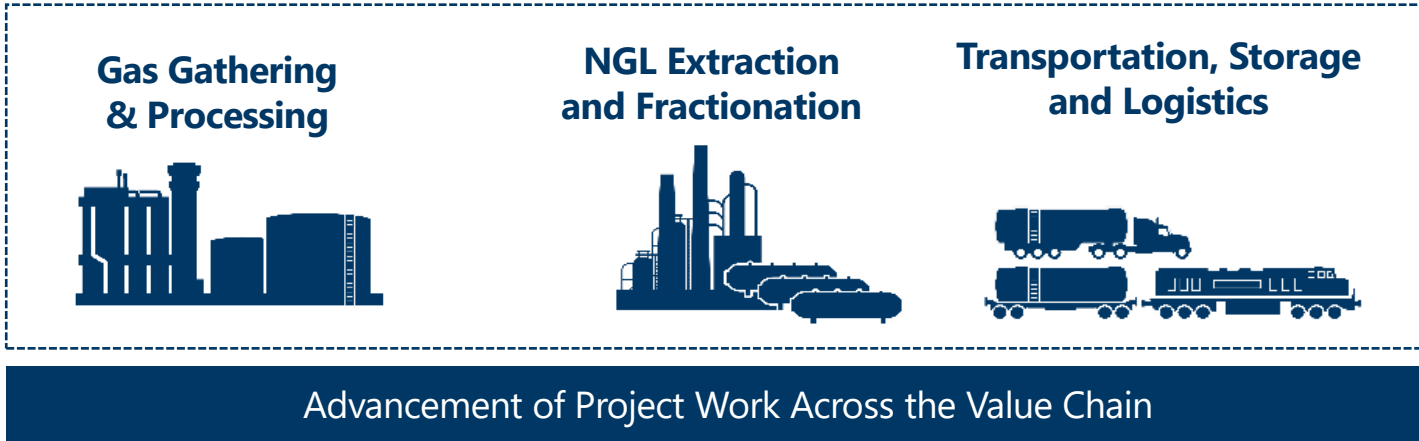
Strategic Advantages

- Extends AltaGas further down the value chain to Asian customers.
- Reduce exposure to spot shipping rates and locking in savings with extended term on 1/3 of cargos.
- Vessels are 15% more fuel efficient, carry 8% larger loads and will reduce total shipping costs to Asia by approximately 25% compared to a standard VLGC.
- Creates optionality and operational flexibility as ships can be used at both RIPET/ Ferndale export terminals.
- Most economic and environmentally-friendly mode of transportation. Includes being able to run on bi-fuel and consume propane for transport.

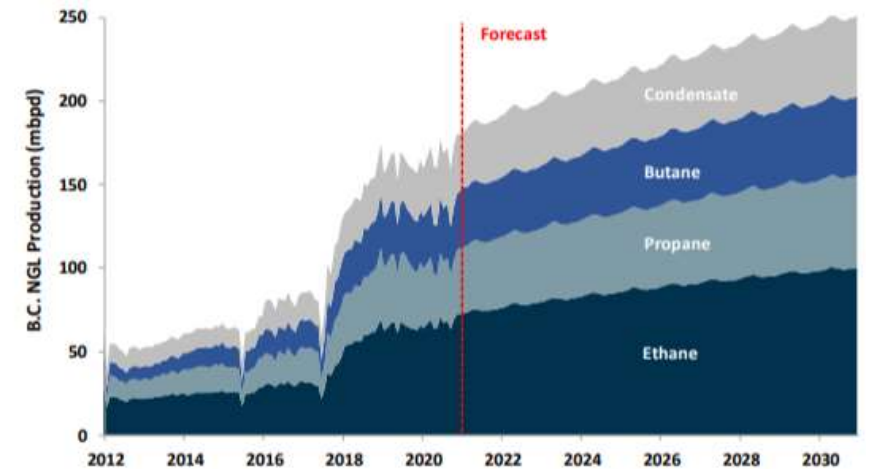
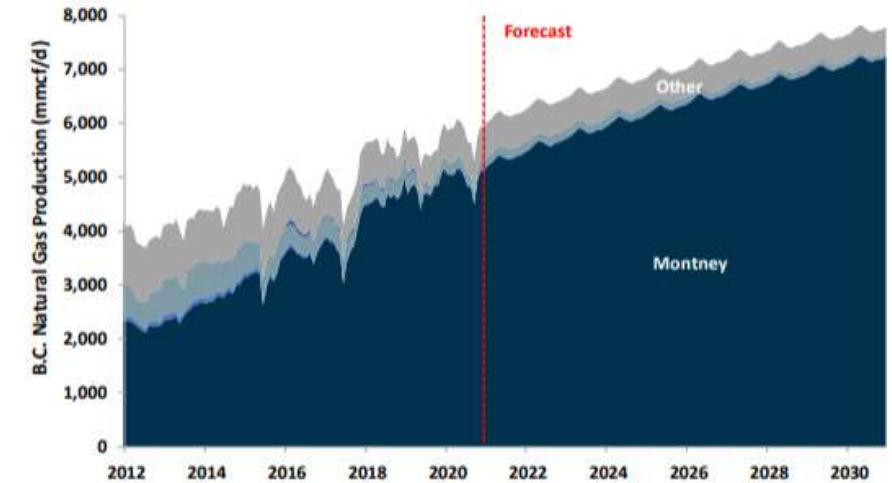
91,000 cbm Very Large Gas Carriers



Leveraging Footprint for Growth Across the Value Chain



- Continue to advance business development, commercial and engineering work around longer-term growth opportunities across the midstream market in NEBC and Alberta.
- All of which is focused on leveraging our existing infrastructure assets and network to continue to connect customers and markets.
- Heavy focus on developing opportunities in partnership with customers and other stakeholders and focused on the right structures and arrangements that benefit all parties.



Midstream Growth

Significant Pipeline of Growth Opportunities

Driving Strong Expansion

Organic Expansion
and Optimization

Large Strategic Growth
and Project development

Emission Reductions
and Energy Evolution

- Significant pipeline of identified growth opportunities to potentially be sanctioned over the next five years.
- This includes ~30% focused on emission reductions and energy evolution, ~15% focused on organic expansion and optimization of the existing asset base and ~55% focused on large strategic growth and project development.
- Largest part of capital spend weighted towards 2023-2024+ and aligned with Montney volume growth associated with LNG Canada COD.

Global exports volume CAGR of:

~10%+

through 2026.

Midstream ROIC should continue to rise over the next five years.



Our Approach to Reducing Emissions Intensity




Using a Multi-Pronged Approach to Achieving our Targeted 40% Emissions Intensity Reduction by 2030¹



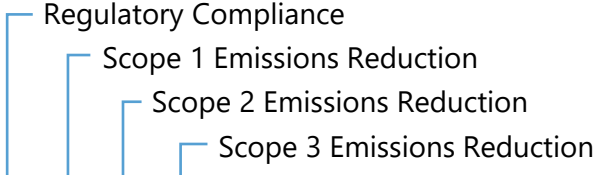
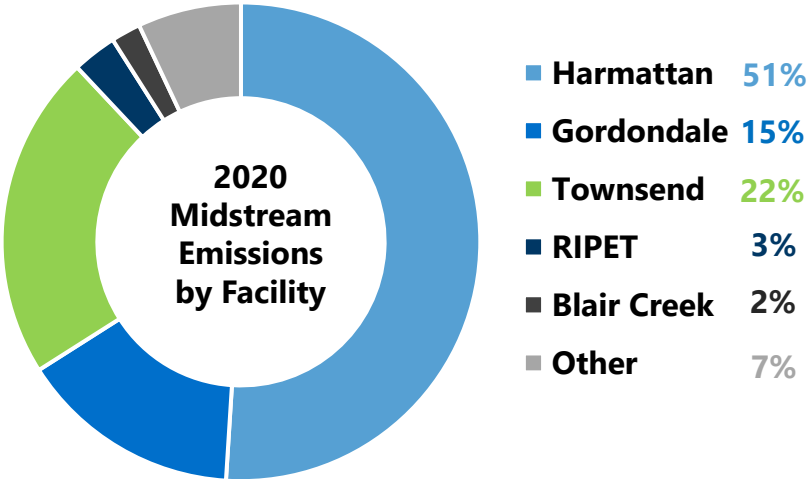
Midstream Climate Goals

Aligning our Midstream Business Strategy to Support Meaningful Climate Action

Our Midstream 2030 Climate Goals:

-  **40% Emissions Intensity Reduction¹** by 2030
-  **15% Absolute Reduction¹** in Harmattan Emissions by 2026
-  Develop new projects to **participate in the energy evolution that are aligned with our core strategic focus and operations**

Scope 1+2 Emissions Breakdown²:



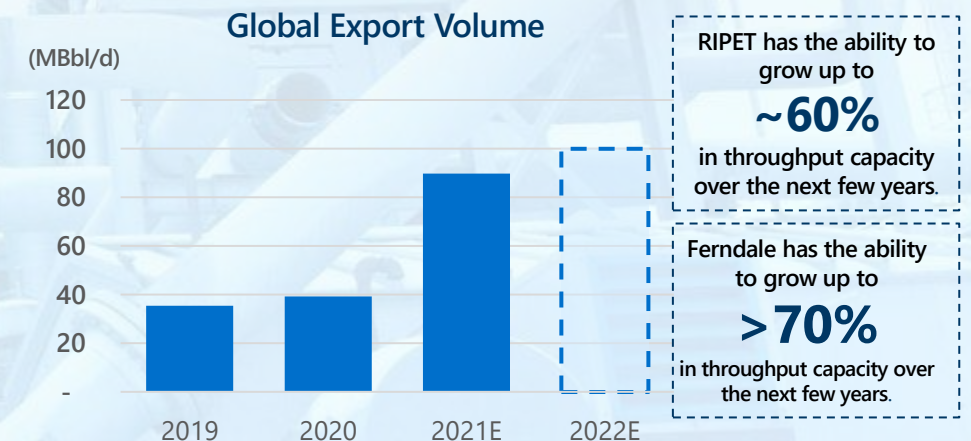
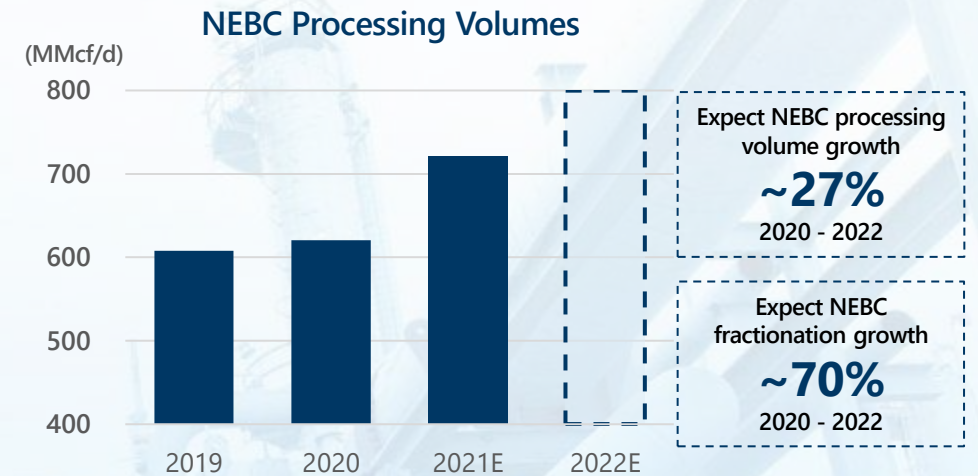
Understanding our Footprint	● ○ ○ ○	Continuous monitoring, reporting, and performance management
Optimizing our Existing Assets	● ● ● ○	Investments to increase utilization and efficiency of existing assets
Building for the Future	● ● ● ●	Investments in low emissions-intensity projects and participating in the global energy evolution

1. Relative to 2019 baseline; based on Scope 1 + 2 emissions intensity.
 2. 2020 Scope 1+2 Emissions for core operated facilities.

Midstream Strategic Priorities

Strong multi-year growth through optimization, expansion and evolution

- 1. Operate a safe and reliable system to deliver critical energy to customers**
- 2. Maximize the potential of our export platform:**
 - Develop unit train capability
 - Leverage land position at Ferndale
 - Further extend our value chain downstream, including the Asian markets
 - Establish direct market access through market tolling agreements
- 3. Leverage export capability to advance integrated model**
 - Optimize industry-leading footprint in the Montney
 - Expand the position in FSK
- 4. Position the asset for the fuels of the future**

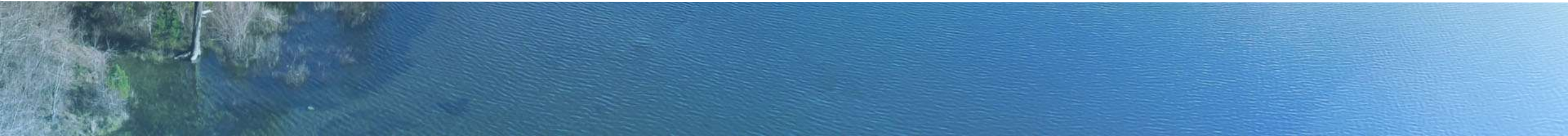




Shaheen Amirali

Executive Vice President, Chief External Affairs and
Sustainability Officer

AltaGas

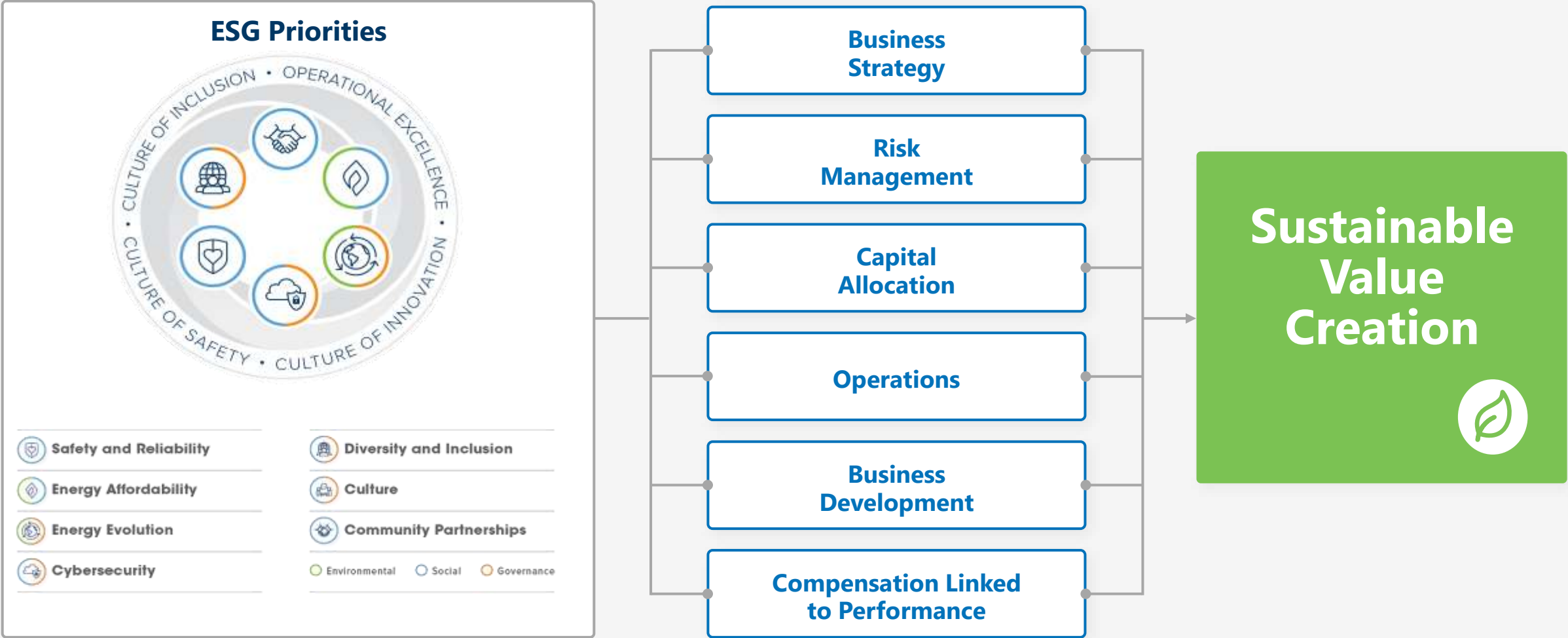


Focus of the Day



ESG Integration

Embedding priorities into our business leads to sustainable value creation



ESG Performance

25%

of short-term incentive program is linked to ESG initiatives



16%

Leaks reduced (2019-2020)
(Washington Gas, Grade 1 leaks)



>99%

Utilities System Reliability 2018-2020

(unplanned outages per 100,000 active meters)



240K

mtCO₂e cumulative net emissions reduced from pipe replacement programs

(Washington Gas)

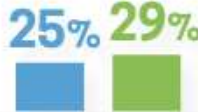


\$1.3B

Building resiliency through pipe replacement and system betterment (2018-2020)

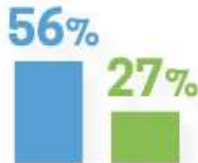
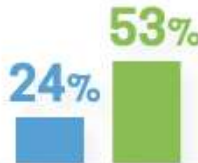


Workforce Diversity and Inclusion¹



Female Diversity (Enterprise-wide)

Ethnic/Racial Diversity (Enterprise-wide)



WG Female Diversity

WG Ethnic/Racial Diversity

■ Workforce ■ Senior Leadership

33%

of total Midstream capital spent with Indigenous owned and affiliated vendors in 2020

28%

of total supplier spend in 2020 with diverse suppliers
(Tier 1 and 2, Washington Gas)

27%

reduction in Scope 1 and 2 GHG emissions from Midstream division (2014-2020)



25%

of RIPET workforce from local Indigenous communities



ESG Goals

Emissions



MIDSTREAM

40%↓ Reduce Overall Scope 1 and 2 GHG emissions intensity by 40% by 2030 (from a 2019 baseline)¹

15%↓ Reduce Scope 1 GHG emissions by 15% for the Harmattan facility by 2026 (from a 2019 baseline)



UTILITIES

≥ 30%↓ Reduce Washington Gas' Scope 1 and 2 GHG emissions by at least 30% by 2030 (from a 2008 baseline)

≥ 10% Deliver at least 10% of fuel from lower carbon sources by 2030. Help Washington Gas customers reduce emissions by lowering the carbon content of the fuel delivered through the distribution system²



Safety



Striving for Incident-free operations starts with setting yearly goals and a focus on continuous Improvement

12%↓ Personal Safety Goal for 2022: Total Recordable Injury Frequency of 1.46, representing a 12% reduction from 2020



Diversity and Inclusion



Striving for our internal diversity to reflect the communities where we live and work

MANAGEMENT

40% Strive to achieve at least 40% female representation at VP and above levels, enterprise-wide by 2030

40% Maintain at least 40% male representation at VP and above levels, enterprise-wide

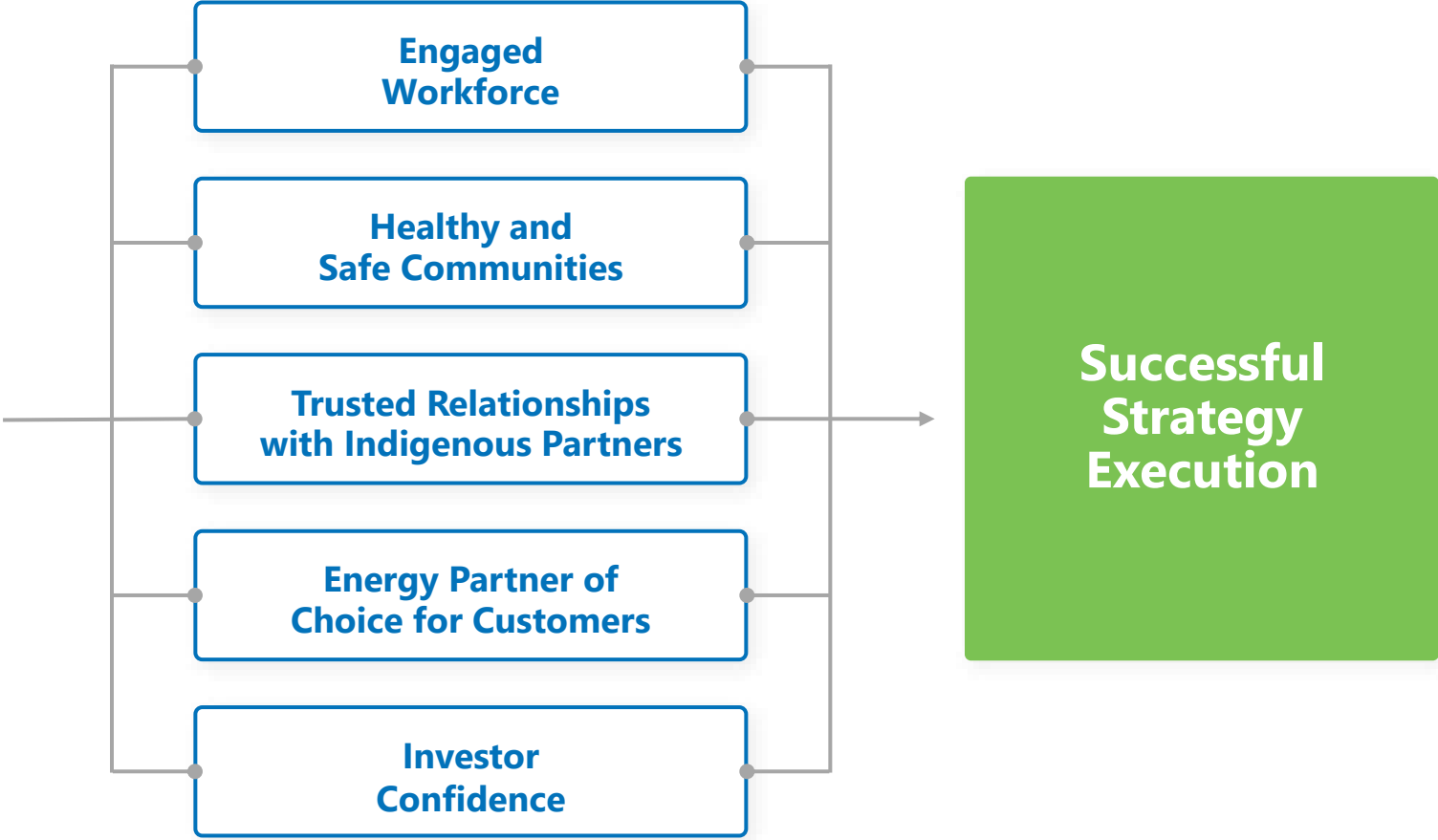


BOARD OF DIRECTORS

50% Strive to increase female and ethnic/racial diversity on the Board from 45% to 50% by 2025

ESG Strategy Execution

The importance of stakeholder outreach



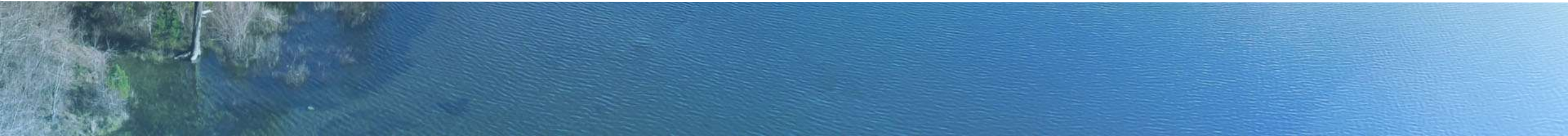
Mutually beneficial solutions lead to best outcomes



James Harbilas

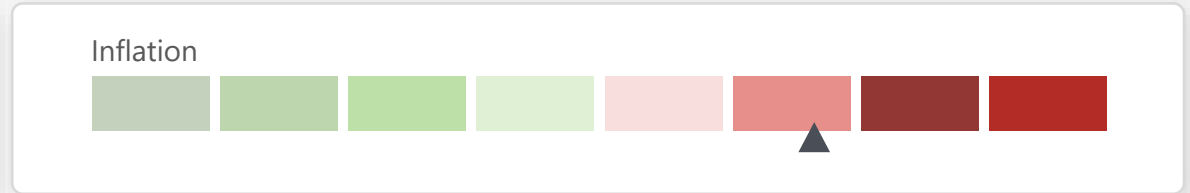
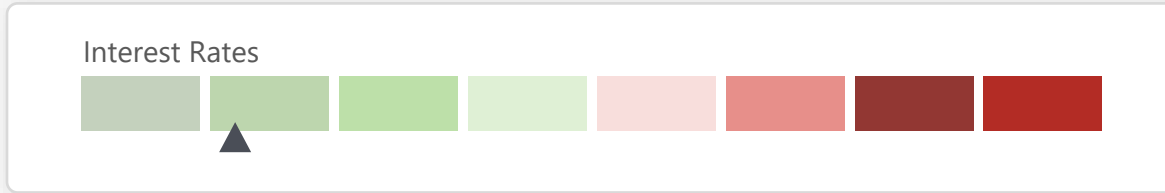
Executive Vice President and Chief Financial Officer

AltaGas

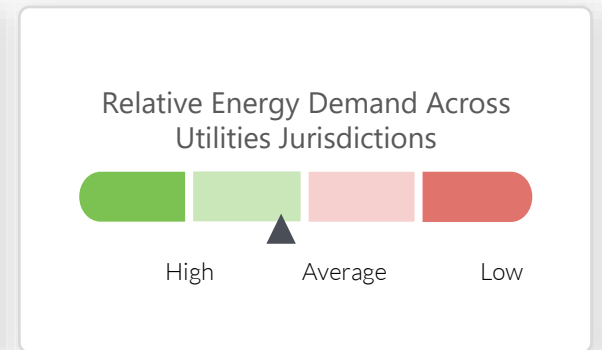
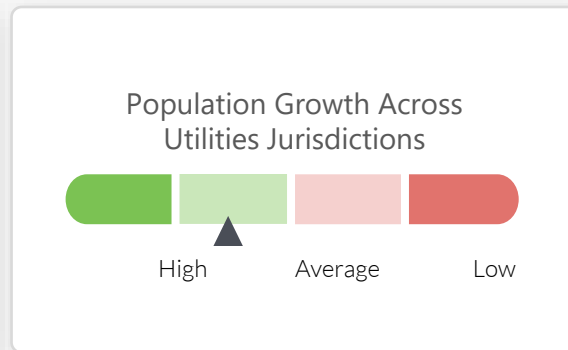
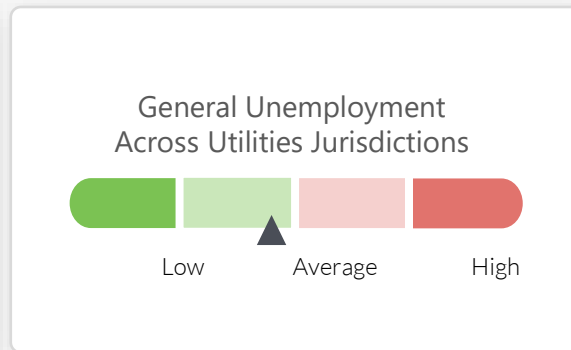
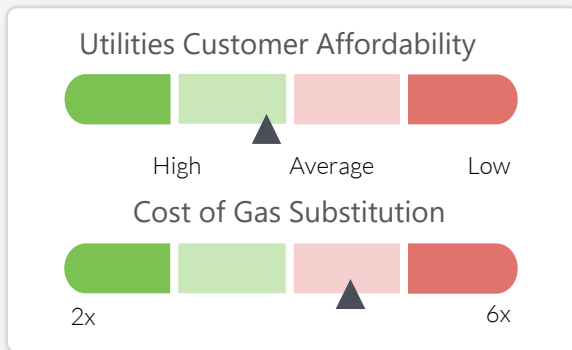


Macro Set UP

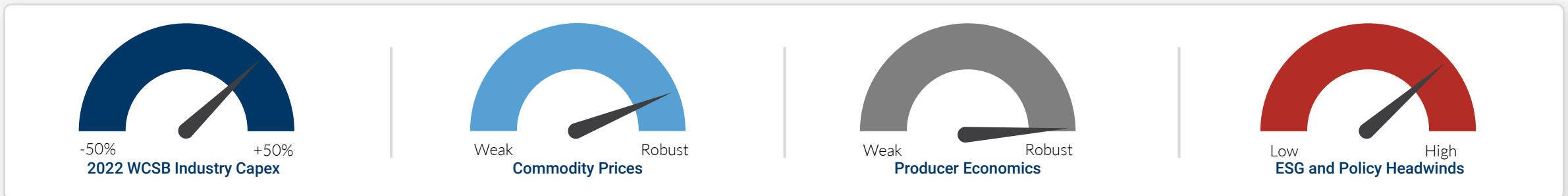
Macro Data Points



Utilities Data Points



Upstream Industry Health



Diversified, Lower-Risk Model

Focused on Durability and Steady Growth

Diversified Asset Mix¹

Diversified model that operates long-life infrastructure assets that provide durable and growing EPS and FFO.

Platform provides stability through economic cycles and short-term market volatility.



44%
Midstream

Corporate/Other

56%
Utilities

Model provides flexibility and optionality to support disciplined capital allocation with multiple levers to pull.

Above-average and highly visible growth; focused on trying to create consistent returns.

Investment Grade Credit Rating

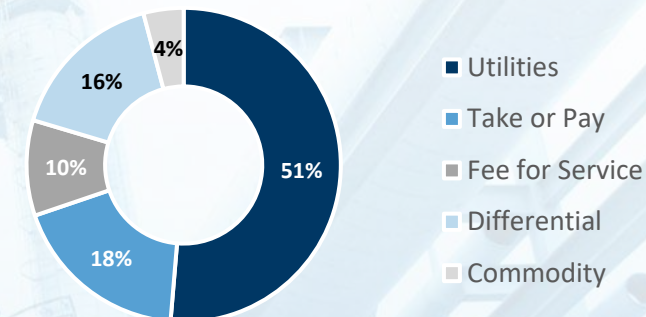
Credit Ratings	Investment Grade Credit Rating		
	S&P	Fitch	Moody's
AltaGas	BBB- (stable)	BBB (stable)	
SEMCO	BBB (stable)		A3 (stable)
WGL Holdings	BBB- (stable)	BBB (stable)	
Washington Gas	A- (stable)	A- (stable)	

Committed to investment grade credit rating and continued balance sheet strengthening

- Medium-term target of <5x net debt/EBITDA and long-term target of ~4.5x net debt/EBITDA.
- Focus is to prudently deleverage by realizing the strong organic growth within core businesses.
- Opportunistically accelerate deleveraging through additional non-core asset sales.
- Balance deleveraging with the need to fund strategic growth and strengthen the business.

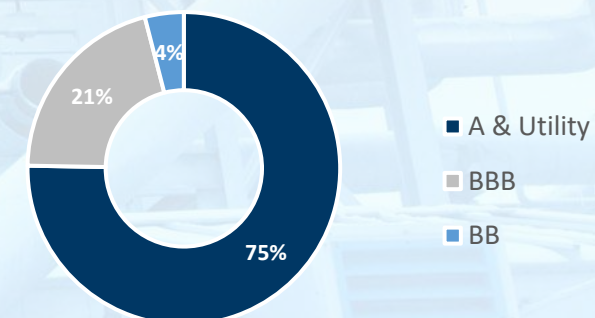
Strong Commercial Constructs

Commercial Contract Type²



~70% of 2022E normalized EBITDA³ from Utilities and take or pay contracts

Counterparty Credit Quality

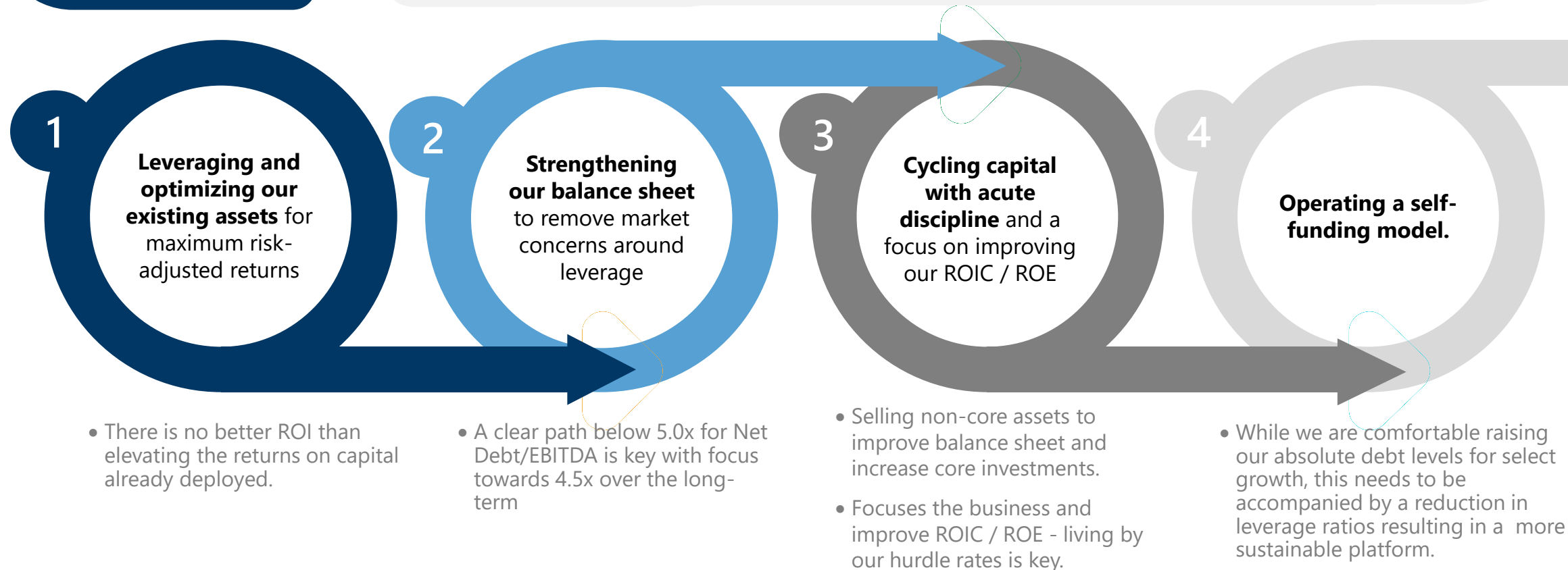


~96% of 2022E normalized EBITDA³ from Utilities and investment grade counterparties

The Road will be Paved with Pragmatism

A Simple Plan

Our financial plan remains relatively simple. It's paved with pragmatism, underpinned by a journey of continuous improvement and is fueled by the pursuit of operational excellence. This includes:



Capital Allocation Priorities

Acute Focus on Balancing the Multiple Items Needed to Achieve Corporate Priorities

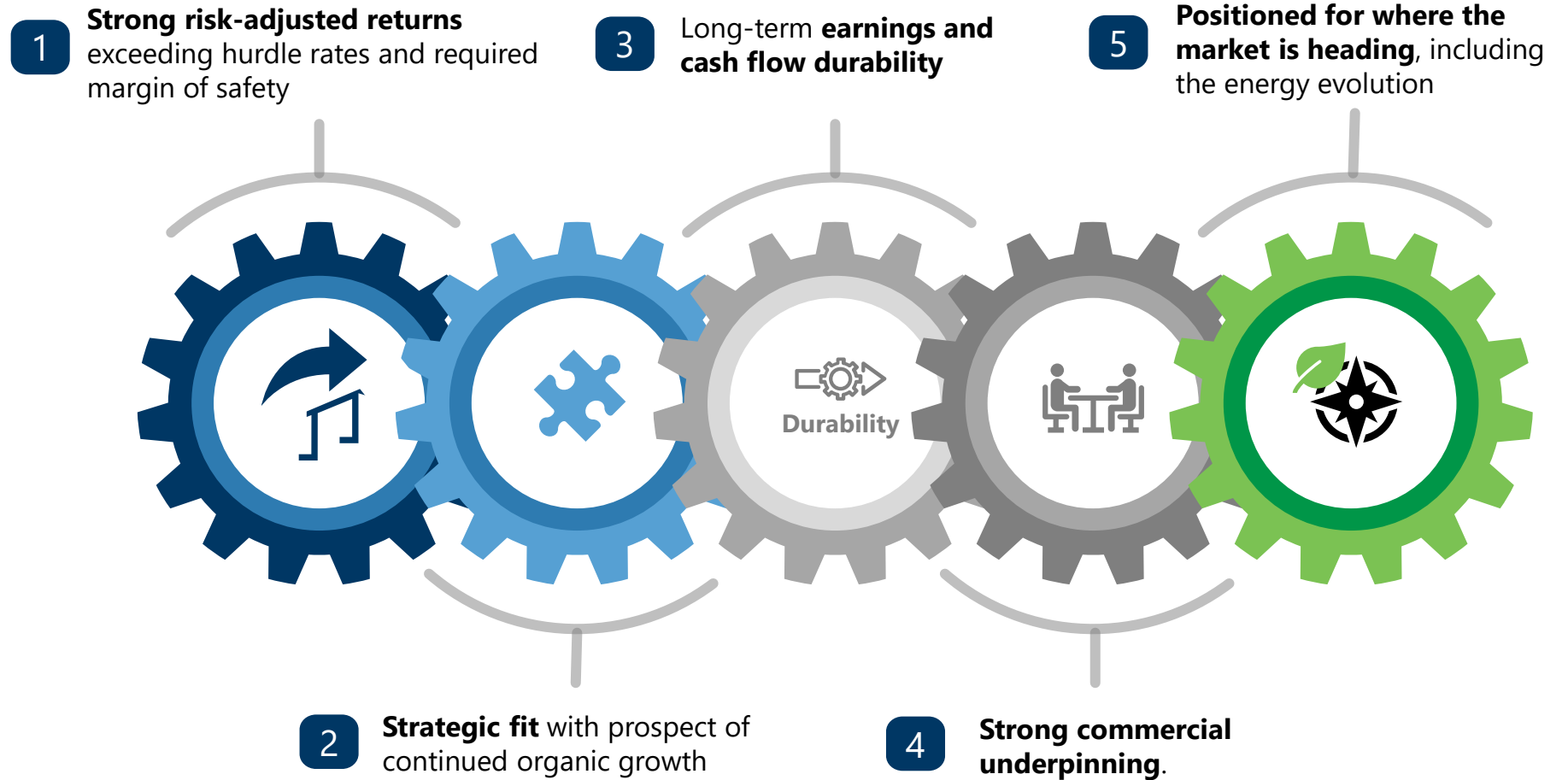
We maintain a disciplined approach to capital allocation within a self-funding model designed to deliver resilient and durable value for our stakeholders that compounds over time. Our capital allocation priorities focus on three core pieces:



Growth Criteria

Strenuous Internal Process for Capital Deployment

- Any growth capital at AltaGas, organic or inorganic, faces the same framework and criteria for deployment.
- It also needs to be focused on ensuring safe and reliable operations and connecting customers and markets to affordable sources of energy.

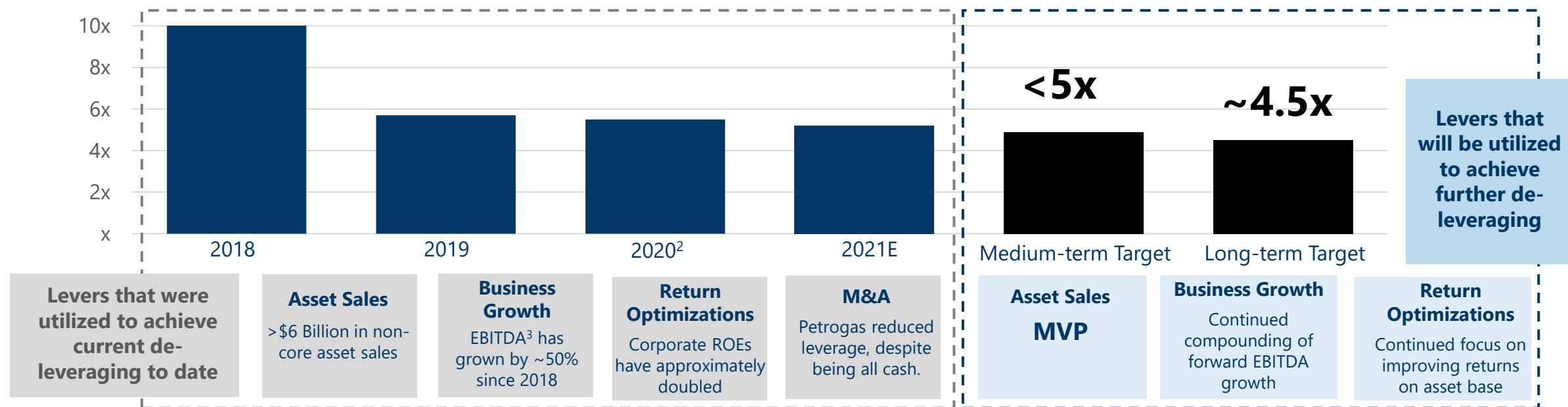


Improve Financial Strength and Flexibility

Large Balance Sheet Repair has Unfolded without any Equity Issuances, Focused on Completing the Journey

- We continue to **focus on further reducing our leverage ratios** and increasing the margins of safety within the platform.
- **Medium-term goal** of achieving a **net debt/EBITDA <5x** remains top priority.
- Focused on **decreasing leverage ratios** towards **~4.5x over the long-term**.
- We will balance this objective with the need to fund strategic growth and strengthen the business. Incremental non-core asset sales will be considered to accelerate deleveraging with MVP being the most meaningful.

Net Debt¹/normalized EBITDA¹



Dividend Philosophy and Expected Growth Trajectory

Dividend Philosophy

- We believe returning capital to shareholders through regular and sustainable dividends is an important component of total shareholder returns and part of our long-term partnership with shareholders.
- As AltaGas executes on its strategic plan, the company expects to be positioned to deliver regular, sustainable annual dividend increases that compound in the years ahead.
- Philosophically, we view dividends as an output of our business model and not an input. As such, forward dividend growth will be underpinned by our future financial performance, earnings growth and the durability which underpins it.

Payout Ratio:

Calibrated at a logical earnings payout ratio

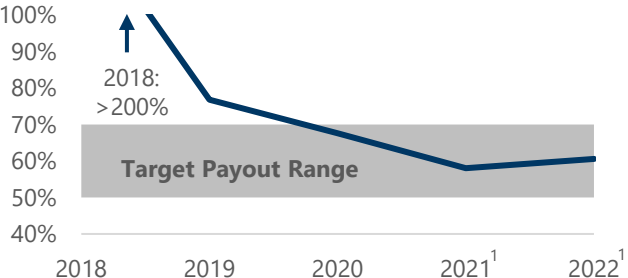
Growth:

Driven by forward earnings growth and durability

Updates:

Announced annually in December; to take effect for the first quarter payment.

Payout Ratio (Dividends Per Share/EPS)

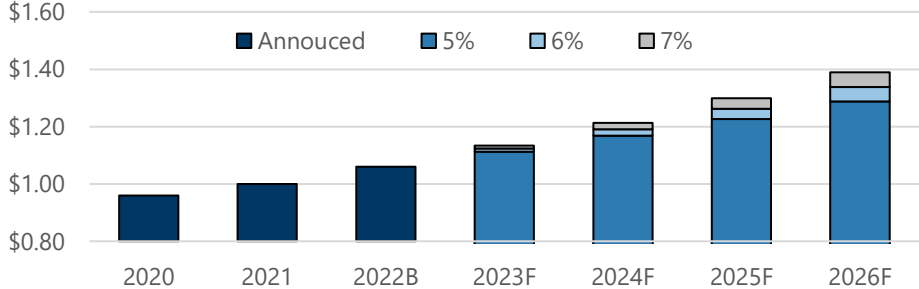


Base to mid-point of expected dividend growth rate is solely underpinned by the expected earnings growth from our Utilities Platform.

5-7%

Expected Annual Dividend CAGR through 2026

Long-term Implied Dividends Per Share Growth Rate



Hedging Philosophy and Update

Hedging Philosophy

- We believe that continuously and systematically de-risking our business is paramount to driving predictable and durable returns and creating the greatest long-term value for our stakeholders.
- From a Midstream perspective we are focused on limiting our commodity exposures through commercial constructs that connect customers and markets in the most efficient manner possible to maximize the value of their commodities. Where we do have exposure, we look to match financial hedges with physical volumes.
- Aim to be at least 40% hedged going into any calendar year and dialing up those hedges as we have better visibility on our physical supply streams and position accordingly to how we see market dynamics shaping up.
- On the Utilities side while prices are a pass through, we do hedge by purchasing physical gas throughout the year to the tune of roughly half of our winter demand in order to shield our customers from major cost spikes during peak winter demand.

2022 Global Exports Update:

~46% Hedged On Expected Tolling Vols & Financial Hedges

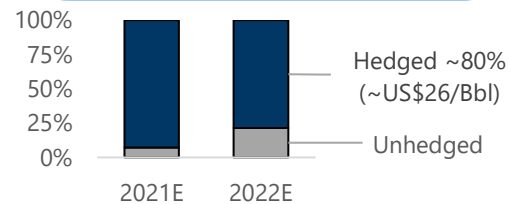
~US\$11/Bbl

Blended average hedge price Butane/ Propane FEI to North America

We anticipate locking in incremental financial hedges through the year where pricing is attractive and as volume visibility improves

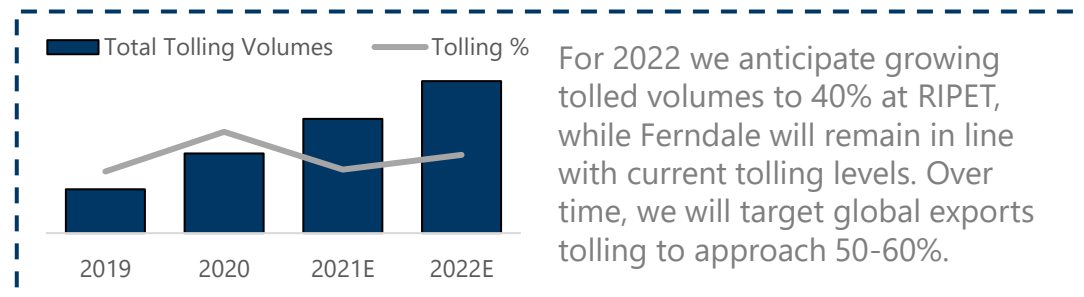
2022 Frac Spread Update:

~80% Currently Hedged



Long-term Tolling:

Growing Volumes, with existing customers and across the WCSB will support incremental tolling growth



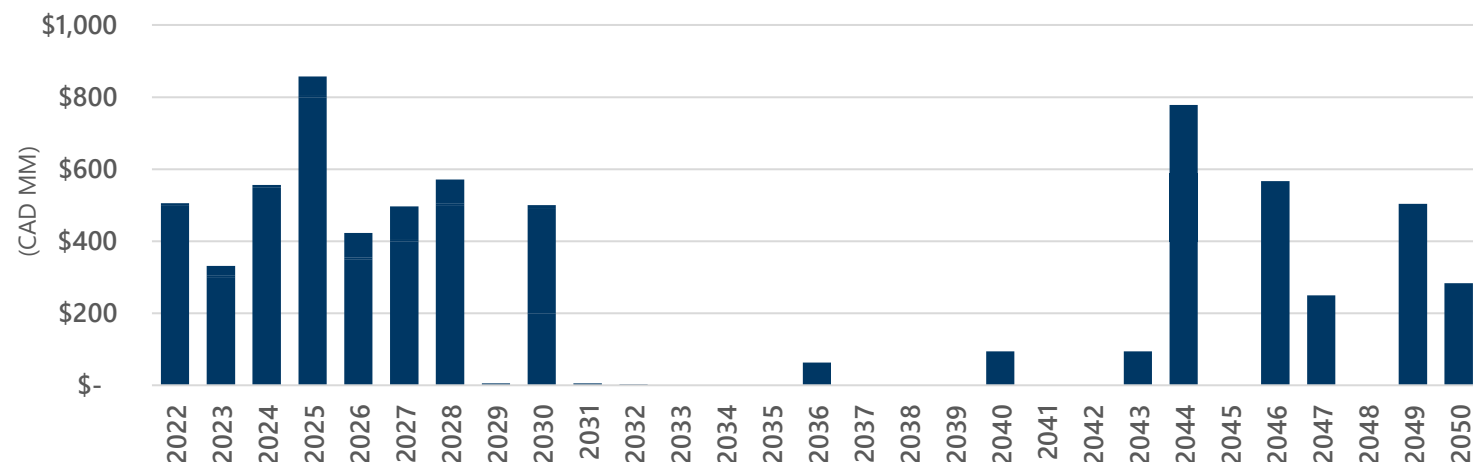
For 2022 we anticipate growing tolled volumes to 40% at RIPET, while Ferndale will remain in line with current tolling levels. Over time, we will target global exports tolling to approach 50-60%.

Treasury Update

A Strong Focus on Liquidity, Flexibility and a Proper Tenured Maturity Profile

- Continuous focus on ensuring that AltaGas operates with a high degree of flexibility, including >\$3 billion of liquidity.
- Strong emphasis on having a properly tenured maturity ladder with no outsized bullet payments.

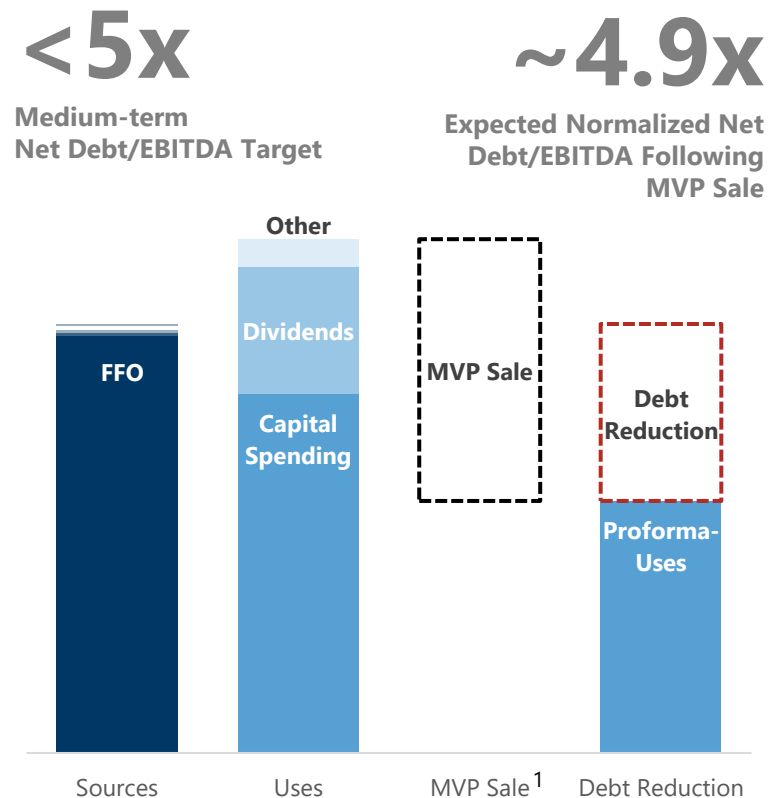
Debt Maturity Profile



Credit Ratings

	S&P	Fitch	Moodys
AltaGas	BBB- (stable)	BBB (stable)	
SEMCO	BBB (stable)		A3 (stable)
WGL Holdings	BBB- (stable)	BBB (stable)	
Washington Gas	A- (stable)	A- (stable)	

2022 Sources & Uses





2021 Review and 2022 Outlook

2021 Key Accomplishments

Strong Execution and Focus Positions AltaGas for Durable Long-term Value Creation

Operational Priorities

Utilities

- Continued to make progress closing the ROE gap at WGL through judicious capital, cost and regulatory discipline. Targeting a ~9.1% 2021E exit run-rate ROE.
- Successfully completed D.C. and Maryland rate cases, while current CINGSA rate case is ongoing.
- Progressing initiatives around climate business plan through ongoing execution on ARP programs and AltaGas participating in its first RNG project in partnership with WSSC Water.
- Filed Virginia SAVE ARP rate case requesting approximately \$900 Million in funding between 2023-2027. The largest ARP case in Virginia's history.

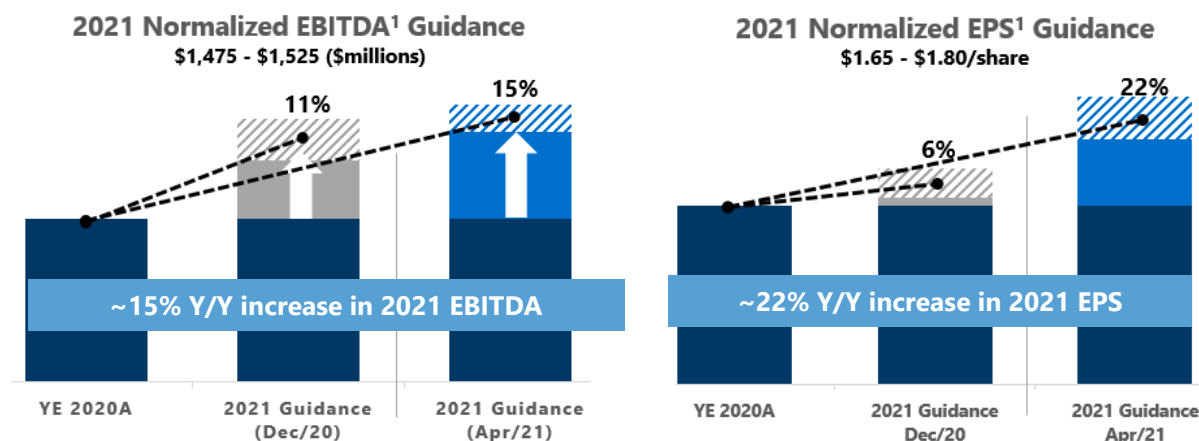
Midstream

- Continued to advance the global export strategy. This includes integrating Petrogas, filling new 25-year butane export license, acquisition of land adjacent to Ferndale and securing of two new time-chartered dual-fuel VLGCs.
- Significantly increased Global Export volumes across the two export facilities.
- Delivering of operational synergies of the combined AltaGas and Petrogas businesses, expecting to exceed the \$30 million run-rate target identified.
- Continue to grow throughput volumes across broader network and leverage past investments to expand platform.
- Improved OPEX governance and stewardship model; OPEX and CAPEX below plan in all facilities

Enterprise and Financial Priorities

- On Track to meet the increased guidance ranges that were laid out in April for EBITDA (\$1.475 - \$1.525 billion) and Normalized EPS guidance range (\$1.65 - \$1.80); industry leading EPS growth.
- Increased 2021 dividend by 4%; with a 6% increase announced for 2022.
- Monetized U.S. Transport & Storage business for \$344 million (US\$275 million), reducing leverage by ~\$485 million or ~0.5x debt/EBTIDA and advancing AltaGas' de-risking strategy.
- Refinanced 2021 debt maturities at lower interest rates while staggering and extending AltaGas' maturity profile.
- On-going balance sheet de-leveraging and improved financial flexibility; raised no equity, protected shareholder upside

Improved 2021 financial indicators



2022 Financial Guidance Highlights (\$CAD unless otherwise noted)

Our corporate priorities are on delivering, de-levering, de-risking, investing and executing across all business segments.

6%

Annual Dividend Increase

\$1.80-1.95

Anticipated Normalized
EPS¹

\$1.50 -1.55B

Anticipated Normalized
EBITDA¹

~\$995M

Planned Capital Program

We're focused on building a diversified, lower-risk, high-growth Utilities and Midstream business that is focused on delivering resilient and durable value for our stakeholders that compounds over time.

1. Non-GAAP measure; see discussion in the advisories
See "Forward-looking Information"

2022 Guidance – Management Assumptions

AltaGas
Corporate



- Annual dividends increase by 6% to \$1.06/share
- Normalized consolidated effective tax rate ~21%
- CAD/USD exchange rate ~1.26x
- Non-core asset sales considered on an opportunistic basis, nothing embedded in base guidance
- No common share issuances

AltaGas
Midstream



- RIPET and Ferndale ramping to 55,000 and 42,000 Bbl/d, respectively; ultimate volumes will be a function of market and optimization opportunities
- Anticipating recent frac spread pricing gains will hold with realized margins up materially Y/Y
- NEBC liquids handling volumes increase by ~25% Y/Y
- Fractionation/Processing volumes increase by ~5% Y/Y

AltaGas
Utilities



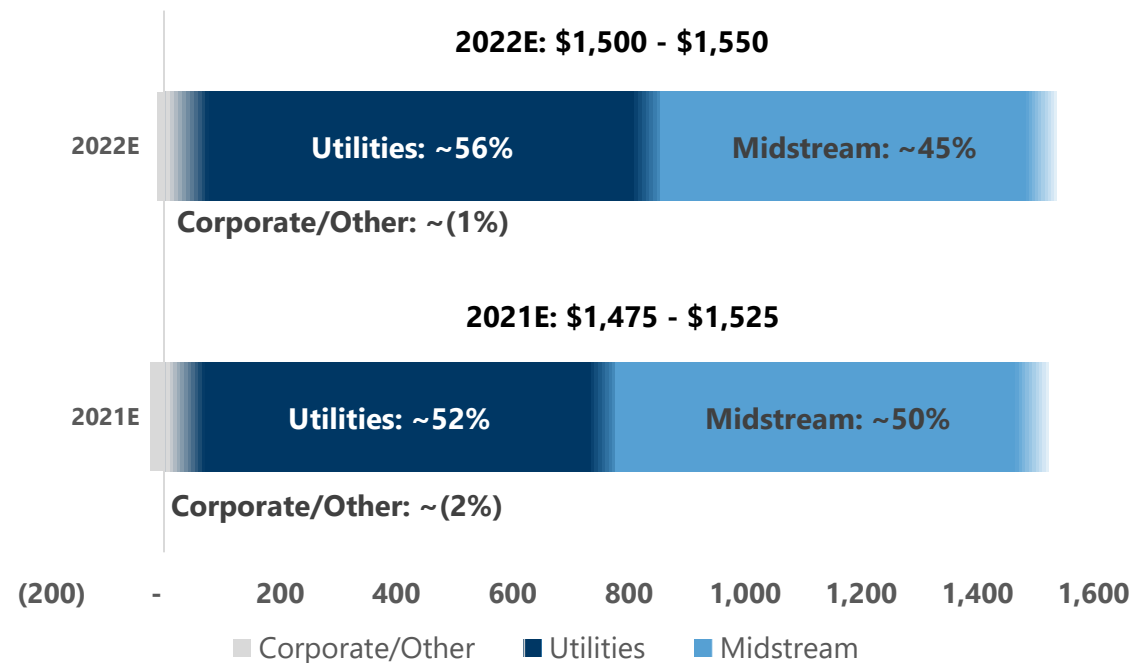
- Full year contribution of DC and MD rate cases that came into effect in early 2021
- Assumes new DC rates in November 2022; ENSTAR will file in 2022 and new CINGSA rates will be effective in September 2022
- ~1% organic new meter growth
- COVID-19 moratoriums lifted, and late fee collections resumed

Strong Growth in Base Business Underpins 2022 Outlook

Anticipating normalized EBITDA¹ and EPS will grow 2% and 9% Y/Y, respectively using the mid-points as growth in core operations offsets the ~\$115MM 2021 contribution from abnormal weather in Q1 and the divested U.S. Transportation and Storage business.

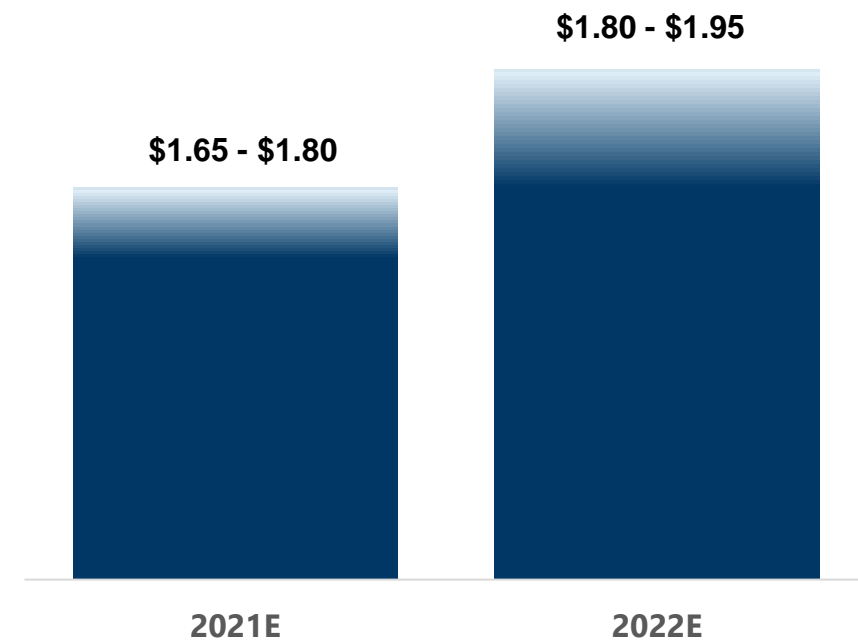
Normalized EBITDA¹ Guidance

(\$ millions)



Normalized EPS¹ Guidance

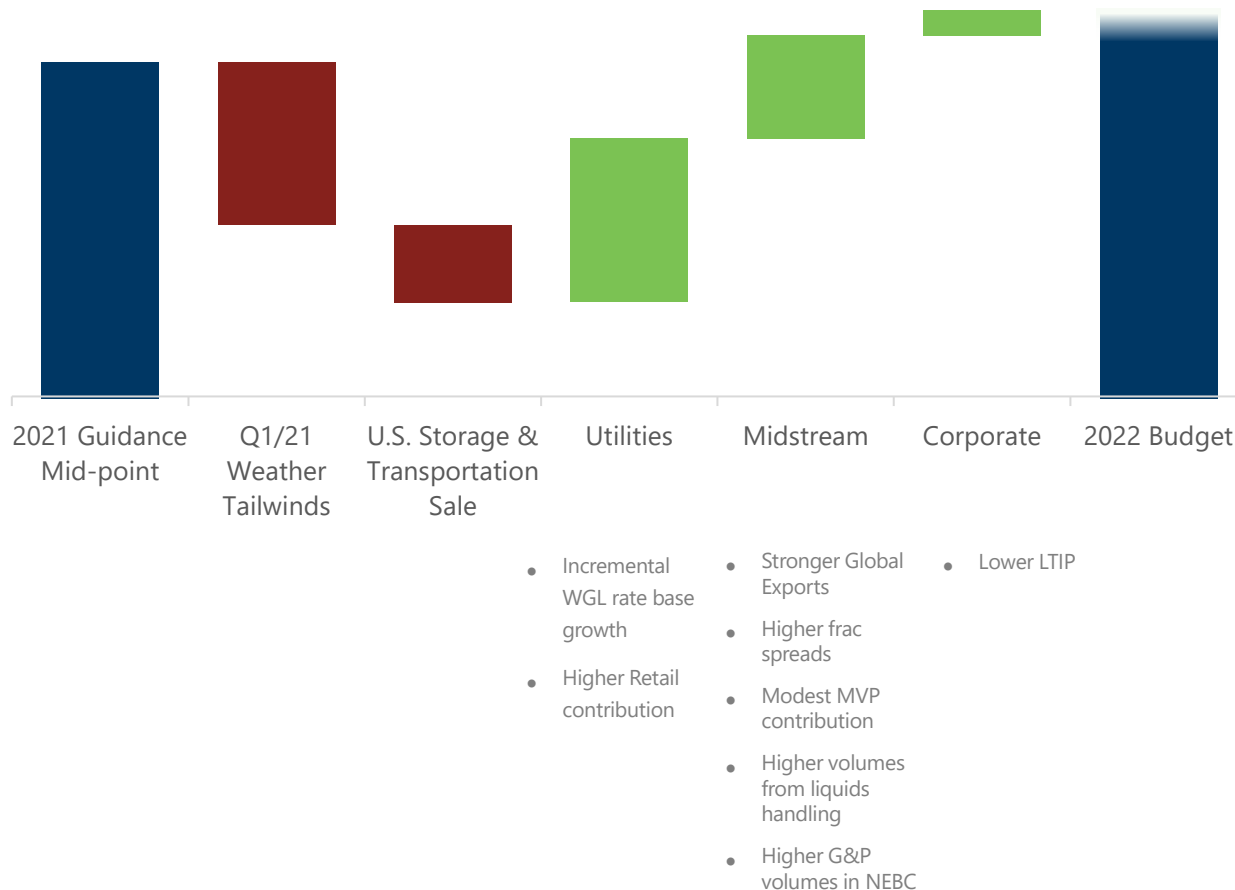
(per share)



Growth Continues in Core Business

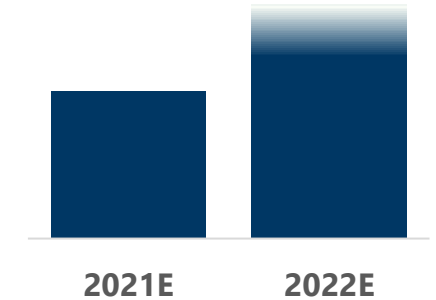
Utilities and Midstream Platforms Continue to be Positioned for Strong Growth in 2022

2022 Normalized EBITDA¹ Puts and Takes (\$ millions)

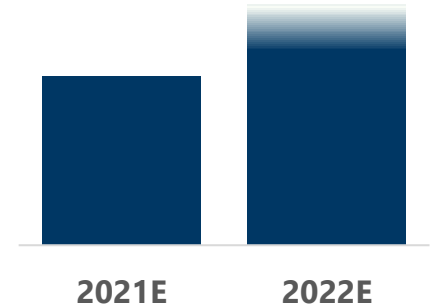


2022 Core Normalized EBITDA¹ Growth

Core Utilities Growth:
~10% at Midpoint Guidance



Core Midstream Growth:
~8% at Midpoint Guidance



**Excluding US Transportation & Storage and Q1/21 Weather Tailwinds*

U.S. Transportation & Storage and Q1/21 Weather Impacts were a \$115MM tailwind in 2021

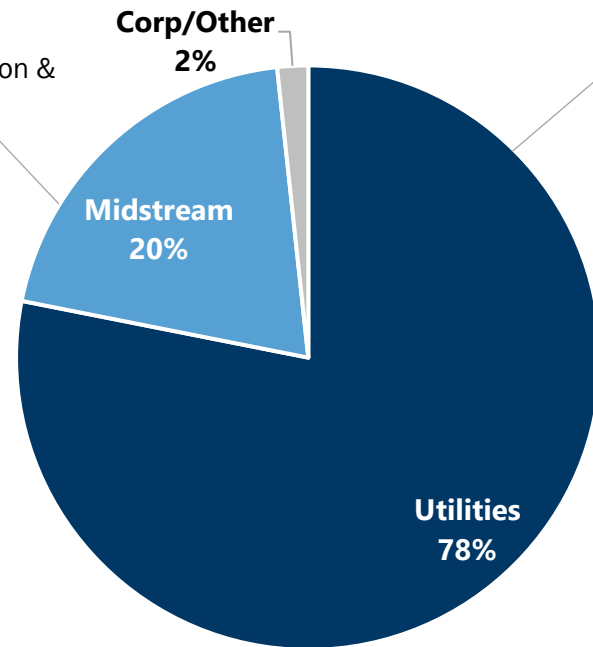
2022 Disciplined Capital Allocation

Strong Organic Growth Drives Robust Risk-adjusted Returns

~\$995 million in high-quality projects anticipated to drive earnings growth

Includes:

- Facility Optimization & Maintenance
- ESG
- Growth



Identified Projects:

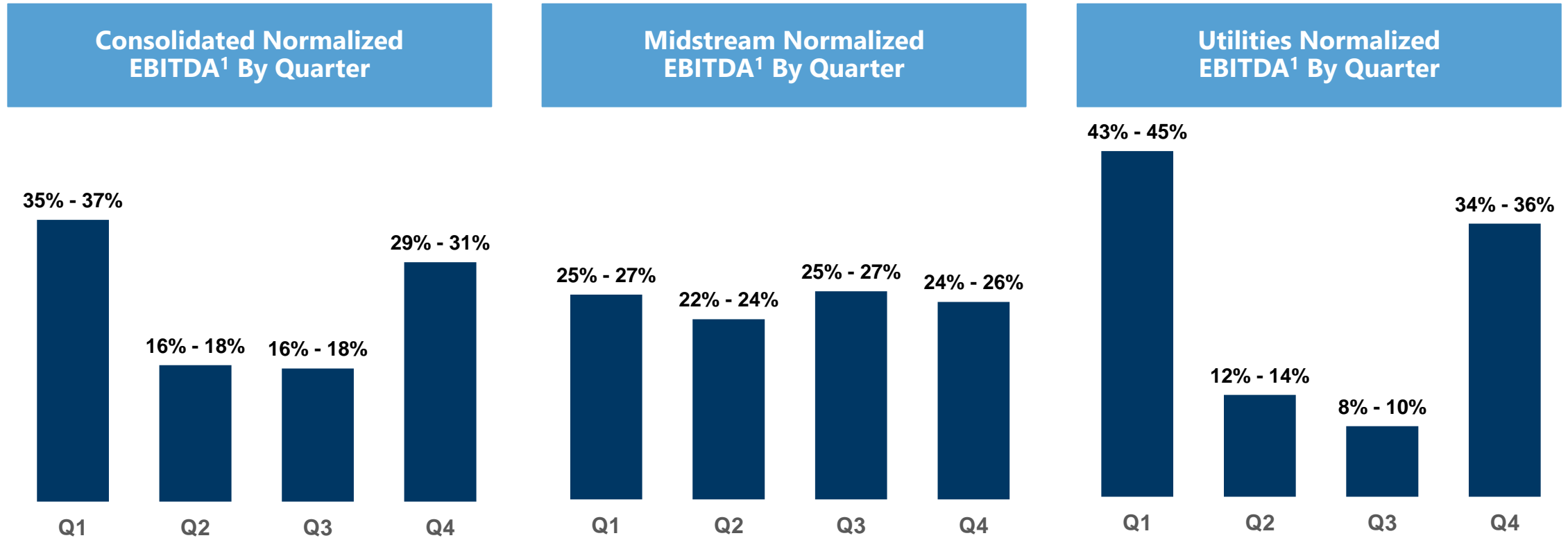
- Accelerated Pipe Replacement (ARP) Programs in Michigan, Virginia, Maryland and Washington, D.C.
- Customer growth
- System betterment across all Utilities
- Advances important transmission projects, including Landover and Strip 1 East within WGL.

Capital Allocation Criteria:

- ✓ **Risk-adjusted returns exceed hurdle rates**, which includes base hurdle rates, a value creation hurdle and required margin of safety to match risk parameters
- ✓ Strategic fit that has the prospect of continued **organic growth**
- ✓ Provides long-term **earnings and cash flow durability**
- ✓ Strong commercial underpinning and continue to leave AltaGas positioned for where the market is heading
- ✓ Reasonable cash-on-cash payback periods that does not leave the risk of stranded or long-term non-productive capital

Illustrative EBITDA Seasonality

Utilities seasonality driving quarterly EBITDA profile



Appendix: Non-GAAP Reconciliations

Normalized EBITDA¹

	Year Ended December 31, 2020
Net income after taxes (GAAP financial measure)	\$572
Add:	
Depreciation and amortization	414
Interest expense	274
Income tax expense	127
EBITDA	\$1,387
Add (deduct):	
Transaction costs related to acquisitions and dispositions	22
Unrealized gains on risk management contracts	(21)
Gains on sale of assets	(223)
Gain on re-measurement of previously held equity investment in AltaGas Idemitsu Joint Venture LP (AIJVLP)	(22)
Dilution loss and other adjustments to equity investments	42
Restructuring costs	6
COVID-19 related costs	2
Provisions on assets	109
Provisions on investments accounted for by the equity method	7
Accretion expenses	5
Foreign exchange gains	(4)
Normalized EBITDA	\$1,310

Normalized Net Income¹

	Year Ended December 31, 2020
Net income applicable to common shares (GAAP financial measure)	\$486
Add (deduct) after-tax:	
Transaction costs related to acquisitions and dispositions	18
Unrealized gains on risk management contracts	(18)
Gains on sale of assets	(204)
Gain on re-measurement of previously held equity investment in AltaGas Idemitsu Joint Venture LP (AIJVLP)	(22)
Dilution loss and other adjustments to equity investments	42
Restructuring costs	5
COVID-19 related costs	2
Provisions on assets	81
Provisions on investments accounted for by the equity method	6
Normalized net income	\$396

- For reference, above and to the left are reconciliations of normalized EBITDA and normalized net income for AltaGas' most recently completed fiscal year (2020). These reconciliations have been provided to provide additional context as to the nature of reconciling items in calculating these non-GAAP measures compared to the comparable GAAP measures. For more information, please refer to AltaGas' 2020 Management Discussion and Analysis.

Appendix: Non-GAAP Reconciliations

Normalized Funds From Operations¹

	Year Ended December 31, 2020
Cash from operations (GAAP financial measure)	\$773
Add:	
Net change in operating assets and liabilities	203
Asset retirement obligations settled	4
Funds from operations	\$980
Add (deduct):	
Transaction costs related to acquisitions and dispositions	17
Current tax recovery on asset sales	(2)
Restructuring costs	6
COVID-19 related costs	2
Normalized funds from operations	\$1,003

- For reference, below is a reconciliation of normalized FFO for AltaGas' most recently completed fiscal year (2020). This reconciliation has been provided to provide additional context as to the nature of reconciling items in calculating this non-GAAP measure compared to the comparable GAAP measure. For more information, please refer to AltaGas' 2020 Management Discussion and Analysis.



Fundamentally Focused, Geared for Growth
2021 Investor Day

AltaGas

